

Algeria	... Oct. 18	Afghanistan	... Sep. 25/85	Portugal	... Oct. 8/85
Bahrain	... Dec. 9/85	Belarus	... 1.1/85	S. Africa	... Oct. 8/85
Belgium	... Oct. 4/85	Japan	... Sep. 25/85	Singapore	... Sep. 4/85
Canada	... Oct. 1/85	Jersey	... Oct. 5/85	Spain	... Oct. 11/85
Cyprus	... Oct. 1/85	Jordan	... Oct. 1/85	St. Lucia	... Oct. 30/85
Denmark	... Oct. 25/85	Liberia	... Oct. 8/85	Sweden	... Oct. 5/85
Egypt	... Oct. 25/85	Lesotho	... Oct. 8/85	Tunisia	... Oct. 25/85
Finland	... Oct. 5/85	Malaysia	... Oct. 4/85	Turkey	... Oct. 12/85
France	... Oct. 6/85	Mexico	... Oct. 3/85	U.S.A.	... Oct. 6/85
Germany	... Oct. 2/85	Norway	... Oct. 6/85		
Hong Kong	... Oct. 12	Philippines	... Oct. 20		
Iceland	... Oct. 25				

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,681

Monday July 22 1985

D 8523 B

Attitudes on EEC  
integration  
explored, Page 12

## World news

## Business summary

### Justice demand for dam victims

### U.S. steel group hit by all-out strike

Italian President Francesco Cossiga demanded justice for victims of the Tresor dam disaster after leading mourners at a mass for the dead, now officially numbering 187. "There are responsibilities for this human tragedy," he said.

Government inquiries are under way into the collapse of the dam at Stava, 3km from Tresor. Formal legal warnings have already been issued, including to one of the two brothers who owned the dam and a nearby mine.

#### Spanish gas blast

Nine people died when an explosion believed to have been caused by a gas leak wrecked a crowded supermarket in the Andorran village of Pas de la Casa, close to the Spanish border with France.

#### Soviet-Israel setback

Israeli Cabinet postponed a debate on relations with the Soviet Union because of fears that any renewal of ties had been jeopardised by disclosure of secret contacts between the two countries. Page 3

#### Austerity protest

Israel's 80,000 civil servants plan a two-hour strike today against the government's inflexibility over compensation for wage erosion and dismissals which form part of its austerity programme. Page 2

#### Israeli attack

Lebanese security sources said several people were killed and injured when Israeli helicopters and troops attacked the south Lebanese village of Gabrakha - the first such action for three months.

#### Textile talks

Western industrial nations and their Far East rivals in textile production begin talks tomorrow in Geneva aimed at renewing the controversial Multi-Fibre Arrangement. Page 5

#### Indian agitation

Rioting continued in the Indian state of Gujarat, leaving at least another 40 dead, despite a truce between authorities and groups protesting against reservation of jobs for underprivileged classes. Page 2

#### French N-fuel plan

France is seeking British support for the establishment of a joint nuclear fuel reprocessing plant in the Rhône Valley as an alternative to UK plans to build a reprocessing complex in Scotland. Page 2

#### Soviet ambassador

Soviet Communist Party propaganda chief Boris Shuklin was appointed ambassador to Hungary, a move seen by Western diplomats as demotion.

#### Abortion hotline

Spanish health authorities will open a telephone service to give women information on new abortion laws that they fear conservative doctors will withhold. El País newspaper reported.

#### Monsoon toll

Floods in the northern Punjab have killed at least 27 people, bringing the death toll in India's current monsoon season to 50.

#### Portuguese trial

More than 50 alleged members of the Portuguese urban guerrilla group F.P.-25 go on trial amid tight security precautions in Lisbon today after the shooting of a key witness. Page 2

#### Big winners

Bernard Hinault of France won the Tour de France cycle race for the fifth time - a feat unequalled only by his countryman Jacques Anquetil and Belgian Eddy Merckx. Frenchman Alain Prost won the British motor racing grand prix in a McLaren, and Britain's Sandy Lyle won the British Open Golf Championship.

#### CONTENTS

International	2-3	Eurobonds	15-16
Companies	17	Financial Firms	30
World Trade	4	Int'l Capital Markets	15-16
Britain	5-7	Law	20
Companies	18, 20	Letters	13
		Lex	14
		Lombard	13
		Management	8
		Men and Matters	12
		Money Markets	30
Arts - Reviews	19	Stock markets - Sources	27
World Guide	10	Wall St.	28-29
Construction	25	London	24-25
Crossroads	21	Technology	8
Currencies	20	Unit Trusts	21-22
Editorial comment	12	Weather	14

### Police arrest 119 under S. African emergency law

THE PROCLAMATION of a state of emergency over large areas of the Transvaal and the Eastern Cape by President P. W. Botha of South Africa on Saturday night was swiftly followed yesterday by the arrest of 119 people under the extensive powers granted to the police and other law enforcement agencies, writes Anthony Robinson in Johannesburg.

At least 22 of those arrested were in a bus which was returning to Johannesburg from the funeral of four black community leaders in Cradock in the Eastern Cape. The bus was stopped by police en route and taken to the John Vorster Square security police headquarters in Johannesburg. Police also set up road blocks while troops moved into the East Rand township of Kwa Thema yesterday morning.

One of the consequences of the emergency is expected to be further limitations on press reporting on unrest in the townships, and Gen Johann Coetzee, chief of police, is due to meet local newspaper editors and foreign correspondents today to explain the new rules.

The state of emergency, which applies to 36 magisterial districts, mainly in the Transvaal and the Eastern Cape, covers the main gold mining areas of the East and West Rand and also Sasolburg, site of the country's first oil-from-coal plant, as well as the main focus of unrest in 11 months of violent protest which has cost more than 450 lives.

In his announcement on radio and television on Saturday night, President Botha said the Government

was no longer prepared to tolerate "acts of violence and thuggery mainly directed at the property and person of law-abiding black people which take the form of incitement, intimidation, arson, inhuman forms of assault and even murder."

The proclamation, made in terms of the Public Security Act of 1953, came into effect at midnight on Saturday and increases the already extensive powers of arrest and detention available under existing security and other legislation. It empowers any member of the security forces - the police, the army, the railway police and those in the prison service - to arrest any person without a warrant and to detain them for 14 days where they may be interrogated by any member of the force. Detention may be extended if

decreed by the Minister of Law and Order who may also impose any condition on those released from detention.

Access to detainees will only be possible on permission from the Minister of Justice or the Commissioner of Police, and no person will be entitled to any information about or received from detainees. Furthermore, any member of the security forces may search any person, premises or vehicle in the designated areas and may seize any article. It also becomes an offence to disclose without authorisation the identity of arrested people.

The maximum penalty for offences under the emergency regulations is imprisonment for 10 years or a fine of up to R20,000 (\$11,000).

Botha tightens the screw, Page 12

### Record trade deficit a key factor in devaluation of lira

BY ALAN FRIEDMAN IN MILAN AND MAX WILKINSON IN LONDON

THE ITALIAN lira has been effectively devalued by 8 per cent against the seven other currencies in the European Monetary System (EMS) after its spectacular collapse on Friday.

The decision was taken on Saturday night at the end of an eight-hour meeting in Basle of top European monetary officials. Having seen the lira touch its lowest permitted point against the D-mark on Friday and tumble by 20 per cent against the dollar, the European Monetary Committee, composed of senior EEC central bankers and monetary officials, agreed to a 6 per cent devaluation of the Italian currency and a 2 per cent revaluation of the other seven EMS currencies.

Dr Hans Tietmeyer, State Secretary of Finance, who chaired the Basle meeting, said that the lira devaluation reflected not just its fall on Friday but concern among all EMS members about Italy's record trade deficit.

That has been fuelled by faster

growth in Italy than in other European countries which has sucked in imports. The trade deficit reached L14,554m (£80m) in the first five months of the year - 75 per cent of last year's entire deficit of 100,000m.

The Italian currency crisis comes just as the five-party ruling coalition of Sig Bettino Craxi is negotiating a programme designed to renew the Government's mandate for the next 12 months. Among key issues under discussion this past week have been the economy and the sharing of power in Italy's state

action should be announced. Italian officials would have preferred a slightly more general realignment to disguise the plight of the lira.

There appears to have been some discussion whether the D-mark might move up against all other currencies, but that was rejected quite quickly. The disguising of part of the lira's devaluation as a revaluation of all other EMS currencies is regarded by officials as purely cosmetic.

Ministers had been standing by for a meeting yesterday if agreement could not be reached by their officials. But it is now clear that ministers had no wish to spend a weekend wrangling over a problem that is regarded as peripheral to the central parties of the EMS.

Italy's three leading trade unions - CGIL, CISL and UIL - signalled on Saturday their willingness to a six-month review of wage indexation. That in itself is striking as it follows last spring's bitter battle between Communist unions and the employers over controversial cuts in the scala mobile decreed by Prime Minister Craxi. His cuts were confirmed in a nationwide referendum last month.

European officials have indicated that the Italian Treasury's suspension of dealings in the lira on Friday came as a bolt from the blue. Any discussion about devaluation in Rome appears not to have percolated far in the rest of Europe.

Saturday's talks in Basle centred on the manner in which the devaluation

should be announced. Italian officials would have preferred a slightly more general realignment to disguise the plight of the lira.

There appears to have been some

### Paris and Bonn seek to tighten defence policy

BY DAVID HOUSEGO IN PARIS

FRANCE and West Germany are expected to take steps towards reinforcing their security collaboration at an important summit meeting between President François Mitterrand and Chancellor Helmut Kohl at the end of August.

The fresh initiative is seen as giving further impetus to the project for a European political union and the two countries tabled at the EEC summit in Milan last month and coincides with a virtual all-party shift in French defence thinking towards a more European defence deficit.

Ministers had been standing by for a meeting yesterday if agreement could not be reached by their officials. But it is now clear that ministers had no wish to spend a weekend wrangling over a problem that is regarded as peripheral to the central parties of the EMS.

Italy's three leading trade unions - CGIL, CISL and UIL - signalled on Saturday their willingness to a six-month review of wage indexation. That in itself is striking as it follows last spring's bitter battle between Communist unions and the employers over controversial cuts in the scala mobile decreed by Prime Minister Craxi. His cuts were confirmed in a nationwide referendum last month.

Sig Craxi said at the weekend that "the Italian economy has an absolute need of a general consensus agreement. An autumn without agreement would represent a serious blow to our current cycle of growth."

Sig Giovanni Goria, the Treasury Minister, said yesterday that

Continued on Page 14

Background to the revaluation, Page 3

assistance early in a European conflict.

French officials say that France and West Germany might also agree to strengthen consultation procedures in the event of a European crisis.

Since coming to power, both President Mitterrand and Chancellor Kohl have already taken steps to strengthen mutual security co-operation between the two countries by reviving the defence clauses of the 1963 Elysée treaty, which provided for regular talks on security issues between the two countries.

French officials now say that they hope closer Franco-German military co-operation will be accompanied by the West Germans rallying to the French position in the event of a European fighter aircraft - a dispute currently fixed itself isolated.

Reflecting the emphasis to be given to security questions at the summit, Chancellor Kohl has already said in public that he intends to question President Mitterrand at the meeting on recent declarations by the French Socialist party that France's nuclear deterrent should be used to defend West Germany. Such German interest comes within the context of increasing talks with the West German administration on the use of French nuclear weapons in the event of a European conflict.

French officials now say that the strengthening of defence ties might be marked by the French defining more clearly the role they intend for the newly created 47,000-strong Rapid Deployment Force - thus spelling out more clearly their readiness to come to West Germany's

Continued on Page 14

Continued on Page 14

### Split decision from Opec likely on change in price differentials

BY RICHARD JOHNSON IN GENEVA

A MEETING of oil ministers from the Organisation of Petroleum Exporting Countries today promises to be a stormy one with the issue of price differentials likely to dominate early discussions.

Last night it looked unlikely that the ministers would be able to resolve the world oil market about Opec's ability to prevent further erosion of crude oil prices.

Venezuela is likely to go its own way in matching Mexico's price cuts announced 10 days ago. But Algeria, Libya and Iraq still adamantly oppose any reductions. They were the members that dissociated themselves with the majority agreement adjusting price differentials six months ago.

Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister, confirmed yesterday evening that his Government was seeking another change and any adjustment would involve lower price for heavier crudes.

If there is no revision agreed on decreasing the prices, instead of raising rates as happened in January, Saudi Arabia is understood to be reluctant to take any unilateral action in the near future aimed at boosting its flagging output. It is

currently running at little more than 2m barrels a day (b/d) of which 800,000 b/d is absorbed by domestic consumption.

Riyadh appears now to be preparing not to press to extreme demand for a guaranteed minimum quota for a couple of months at least. That would give other members a chance to fulfil their renewed commitments to price and production discipline made a fortnight ago, as well as to obtain agreement on a readjustment of differentials.

Saudi Arabia is involved in close consultations with four U.S. majors which are its former concessionaires and traditionally its main customers as well as partners in its major producing operations.

Last Wednesday, the senior officials are understood to have met near London senior representatives of the companies that are partners in the operations of the Arabian American Oil Company. Their earnings have recently dropped to 500,000 b/d as a result of strict Saudi adherence to official selling rates at a time when most other Opec oil is being sold at a discount.

Mr John Kelberer, chairman of Aramco, is understood to be staying in Geneva awaiting the outcome of the meeting.

Saudi threat, Page 2

## OVERSEAS NEWS

A squabbling Opec meets today in yet another attempt to co-ordinate policy on oil prices and production, writes Richard Johns in Geneva

## Saudi Arabia threatens to turn the oil price slide into a cascade

**IN THE** midst of its bleakest ever summer of discontent, the Organisation of Petroleum Exporting Countries (Opec) meets again today in Geneva, barely co-ordinated and squabbling as it struggles to resist the seemingly remorseless weight of market pressures rolling prices further downwards. Open members now fear the prospect of Saudi Arabia, whose strength has been mainly responsible for preventing a far more rapid descent, losing its grip.

Saudi Arabia has given notice that its patience is running out and it is not prepared to let its output fall further. Saudi Arabia, almost alone among Opec members, has been changing what it should do in oil under the pact on production and prices. It accounts for most of the 70 to 75 per cent of collective output being sold at official prices, while the rest is being supplied at \$1 to \$2 below them.

Saudi output has sunk to little more than 2m barrels a day (b/d). That is less than half the 4.35m b/d it considers its quota under the present

Opac accord, compared with the 3.8m b/d it could expect if collective production of 14m b/d which has now probably fallen to below that level—were divided *pro rata* in line with agreed quotas. About 800,000 b/d is consumed on the domestic market at no profit to the state. Another 175,000 b/d is being sold on behalf of Iraq as a form of long-term financial aid, while some developing countries are receiving some free supplies.

Revenue-earning export sales are probably now little more than 1m b/d, barely enough to earn \$1bn in a full year.

All the other members are well aware that if Saudi Arabia fulfils its threat—as yet only heavily implied—to raise its output by lowering its selling rates, then the slide in prices, temporarily arrested by uncertainty, could become a cascade.

At the last inconclusive Opec meeting in Vienna a fortnight ago, Sheikh Ahmed Zaki Yamani, the Oil Minister, said the kingdom was no longer prepared to be the "swing producer" absorbing any slack

in demand for Opec oil. The turnaround in Saudi Arabia's fortunes and policy since 1979 to 1981, it consistently produced at more than 5m b/d as it sought to moderate price rises by charging less than other members, consequently raising its share of the Opec total from about 30 per cent to 45 per cent and building up its foreign reserves to \$160bn (222bn). Even then when perhaps it remained even with higher and collective output as much again as it is now, there was resentment about Saudi Arabia's disproportionate share.

At the Vienna meeting, there was renewed commitment to discipline on prices and output, but overwhelming opposition to the lower rates for heavy crudes which might have helped Saudi Arabia to implement its sales. A Kuwaiti proposal for a 7 per cent cut in the Opec ceiling for the third quarter of 1985, with a rise of similar proportions in the fourth, seemed acceptable to a bare majority of seven, but insistent demands by Iraq

and, to a lesser extent Ecuador, were largely responsible for blocking it. Another was Libya's rejection, for which no explanation was apparently given.

Algeria could have been expressing its opposition to the privileged position which Saudi Arabia has achieved in Opec. That is a matter of history, as well as muscle deriving from its oil reserves. On its grounds it would be difficult to justify. For most Opec members, it is difficult to acquiesce in an arrangement whereby the average Saudi, already with a far higher per capita income, is conceded at least 55 times as much oil as an Indonesian, 30 times as much as a Nigerian and 15 times as much as an Algerian. The majority feel that the kingdom, having profited greatly from the fall in oil prices and bankrolled up its cash reserves, can and should tighten its belt for the sake of other members, not least those most heavily indebted.

In reality, it is not that easy to contract a stomach distended by years of over-consumption

and, as it is, the Saudi Government did succeed in cutting its budgetary spending from the original \$100bn in 1981 to \$60.45bn in the fiscal year 1984-85 (ending March 21).

Over those years, revenues fell by more than half, from \$108.85bn to \$47.41bn. In the process, the Saudi Government withdrew \$22bn from its foreign assets. That is the cost of retrenchment. As the growth of the private sector spending in Saudi Arabia remains the prime generator of economic activity, with the public sector still accounting for half of gross fixed capital investment and the oil sector about another 15 per cent. Gross domestic product probably fell in 1984-85 to the lowest level in real terms since 1978-79, as a result of lower oil production and prices.

Government payment delays have been endemic and fluctuating since the end of 1983.

They were not responsible for

any of the well-publicised

troubles of some of the bigger

contractors at the end of last year, but over-all it is estimated that as many as 1,500 contractors may have stopped trading in the last two years. In Saudi Arabia, where the religious courts regard past payments of interest as repayment of principal, bankruptcy is very much a relative term, a fact which strikes horror into the hearts of bankers.

The 1985-86 budget projects an 8 per cent reduction in spending, together with what may look like a modest output increase of 16 per cent in revenue. According to Mr Hisham Nazer, the Minister of Planning, the estimate was based on oil production of 3.85m b/d, although some analysts believe a larger output would be required. The budget was balanced at \$85.4bn, indicating a determination not to draw on reserves this year.

In March, Mr Adel Al-Zaidi, the Minister of Industry and Electricity, put the value of the kingdom's foreign assets at \$120bn. According to one senior Gulf official, the Government was drawing them down earlier this summer at about \$1bn a month, a rate which presumably will have increased. Most analysts expect the rate to be at about \$3.00bn, although perhaps no more than \$300m, of which 60 to 70 per cent would be liquid or in instruments which could be realised relatively quickly.

Whatever the money available, the Saudi Government is clearly intent on drawing as little as possible from its reserves. Apart from the state's need to pay its bills and ensure minimal revenue, King Fahd cannot afford to let the recession deepen to the point where there is a danger of arousing dangerous discontent.

The indications are that Saudi Arabia will take no drastic action immediately but will delay any decision until autumn. Then, demand for Opec oil should have been revived, giving other members a last chance to assert discipline and agree to any change in price differentials required to give the kingdom what it regards as its fair share of the cake.



Sheik Yamani: Kingdom no longer prepared to be the "swing producer" absorbing any slack in demand for Opec oil.

## Peres moves to stem Cabinet leaks on closer Soviet ties

BY DAVID LENNON IN TEL AVIV

MR SHIMON PERES, the Israeli Prime Minister, blocked any discussion by the Cabinet about moves to improve relations with the Soviet Union.

One minister asked about a meeting in Paris last week between the Israeli and Soviet ambassadors to France, but the Premier decided to prevent any discussion in order to lessen the risk of leaks on a politically sensitive issue.

Officials in Jerusalem are concerned that the publicity surrounding the report of the meeting by Mr Avraham Sofer, the Israeli ambassador in Paris, may harm prospects for rebuilding relations that were broken off by Moscow at the time of the Israeli raid on Entebbe.

Discussions at the private meeting between Mr Sofer and Mr Yuli Vorontsov, the Soviet Ambassador, centred on three topics: the resumption of diplomatic ties, Soviet Union participation in an international conference on the Middle East, and emigration of Jews from the Soviet Union.

According to a leaked version of the ambassador's report to Jerusalem, the Soviet Union expressed willingness to allow more Jewish emigration in return for Israel giving up most of the Golan Heights captured from Syria in the 1967 war.

While Israel has consistently opposed an international peace conference on the Arab-Israeli dispute, Mr Peres did say recently: "Once the Soviet Union re-establishes diplomatic ties, there is no reason why the USSR should not have a place in the Middle East peace process."

Mr Yitzhak Shamir, the Foreign Minister, hopes to meet the new Soviet Foreign Minister,

## West Bank town planned to sack Arabs

BY WILLIAM HALL IN NEW YORK

THE FIRST big strike in the U.S. steel industry in 27 years began early yesterday when 2,000 workers at the nine plants of Wheeling-Pittsburgh Steel Corporation, the country's seventh biggest producer, walked out.

The strike, over the company's plans to cut workers' wages and benefits by up to 30 per cent, comes at a critical time for the company which filed for protection under Chapter XI of the U.S. bankruptcy code last April.

It has been warned that a strike would mean "the quick and certain death" of Wheeling-Pittsburgh. The company has

invested heavily in new equipment and is said to have some of the most efficient steel plants in the industry.

However, it faces high operating costs and has been hit by the strength of the U.S. dollar which led to heavy imports from foreign steel producers. In common with the rest of the industry, Wheeling-Pittsburgh is heavily unionised and argues that its future survival depends on clawing back some of the generous wage concessions and benefits to which it agreed in the heyday of the U.S. steel industry.

The strike comes at a critical time for the whole industry and

## Wheeling-Pittsburgh steel workers strike

BY WILLIAM HALL IN NEW YORK

THE FIRST big strike in the U.S. steel industry in 27 years began early yesterday when 2,000 workers at the nine plants of Wheeling-Pittsburgh Steel Corporation, the country's seventh biggest producer, walked out.

The strike, over the company's plans to cut workers' wages and benefits by up to 30 per cent, comes at a critical time for the company which filed for protection under Chapter XI of the U.S. bankruptcy code last April.

It has been warned that a strike would mean "the quick and certain death" of Wheeling-Pittsburgh. The company has

invested heavily in new equipment and is said to have some of the most efficient steel plants in the industry.

However, it faces high operating costs and has been hit by the strength of the U.S. dollar which led to heavy imports from foreign steel producers. In common with the rest of the industry, Wheeling-Pittsburgh is heavily unionised and argues that its future survival depends on clawing back some of the generous wage concessions and benefits to which it agreed in the heyday of the U.S. steel industry.

The strike comes at a critical time for the whole industry and

is being watched closely by the management and unions of other steel producers since it will have an important bearing on future wage negotiations.

Wheeling-Pittsburgh's nine plants stretch across Ohio, West Virginia and Pennsylvania and if the company is forced to close its facilities permanently because of the strike, it could affect the strength of the union in future bargaining sessions. The union has a \$200m (£123.5m) strike fund and appears prepared for a long strike.

Many of the U.S. steel majors face serious financial problems and are pressing for more wage concessions from the United

Steel Workers of America, which used to be one of the most powerful unions and whose members are amongst the best paid of the country's blue-collar workforce.

Last week the Pittsburgh-based Wheeling-Pittsburgh won court permission to abrogate its wage contract with the steel workers and impose a new wage and benefit package worth \$17.50 per hour. The average hourly wage is likely to be under the proposed deal and the company is also insisting on changes in work rules which would eliminate many of the benefits which have become standard in the industry.

## Gujarat death toll rises to 240

BY K. K. SHARMA IN NEW DELHI

HOPES that peace would return to the western Indian state of Gujarat have been sharply set back in the last three days as intense rioting and police firing this takes the death toll in the five-month agitation against job reservations to more than 240.

Mr Amarsinh Chaudhury, the new Chief Minister of Gujarat, told the state legislature on Friday that agitation had been called off following agreement with protest leaders on demand for suspending the rise in job quotas for the backward classes and tribes.

But soon after Mr Chaudhury's announcement, violent clashes again with leaders of the agitation disrupted among themselves on the agreement with the Government. At least one powerful organisation has announced that the agitation will continue.

The agitation is being fuelled also by Government employees who have been on strike and whose call for a general strike today is expected to lead to more violence.

The disturbances are being dealt with by the state police. The army was withdrawn from the riot-affected towns of Gujarat last week in a futile bid to bring peace to the state.

The continuing violence in Gujarat is proving a serious embarrassment to Prime Minister Rajiv Gandhi even though constitutionally law and order is a state matter in India's federal structure.

Pressure is growing on Mr Gandhi to intervene directly.

Gujarat is one of the many states ruled by Mr Gandhi's Congress I party and the disturbances could be used by the opposition against him.

## Analysis of Air India black box ends

SCIENTISTS finished analysing "black box" recorders from the Air India airliner which crashed near Ireland last month as a former Indian air force chief said yesterday he believed an explosion might have been responsible. Reuter reports from Bombay.

Mr John Young, a specialist from the U.S. National Transportation Safety Board, said U.S. experts had completed collection and analysis of information from cockpit voice and flight data recorder tapes in Bombay.

"More often than not we get questions from these boxes rather than answers. But we have now got the right questions to ask before we go about working on the wreckage," Mr Young said.

At least five U.S. aviation experts helping Indian scientists to study the recorders have said it is too early to draw any conclusion in an inquiry which could take months.

But former Air Chief Marshal Arjan Singh said in Delhi he originally believed an explosion might have ripped open the jet, sending it plunging into the sea.

## FINANCIAL TIMES

Published by The Financial Times (Europe) Ltd, Frankfurt Branch, registered by the Reg. of Frankfurt/Main, and as members of the Board of Directors: F. Barlow, R.A.F. McClellan, G.T.S. Palmer, L. G. Gorman, D.E.P. Palmer, London, and by the Frankfurter Sozial- und Presse-GmbH, Frankfurt/Main. Responsible editor: C.P. Smith, Frankfurt/Main. Tel. 069/40 10022.

FINANCIAL TIMES USPS No. 100440, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. U.S. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 39th Street, New York, N.Y. 10022.

## Trial begins of alleged Portuguese terrorists

BY DIANA SMITH IN LISBON

THE TRIAL begins today in a reinforced courtroom outside Lisbon of Lt-Col Otelo Saraiva de Carvalho and 73 civilians accused of being members of a terrorist group, the FP-25 (People's Forces of April 25).

Lt-Col Saraiva de Carvalho widely remembered as "Otelo," prime mover of the bloodless military coup of April 25 1974 that overthrew Portugal's 48-year-old right wing dictatorship, is accused of being a founder of FP-25.

The group has been linked with a series of violent bank robberies, assassinations of businessmen and bombing attacks in 1980.

A suspect who had agreed to testify for the prosecution was shot and wounded on Friday.

Police said St Jose Manuel Ross Barradas, 34, a so-called

## Arms, money pouring into Sidon camps

BY NANCY DUNN IN WASHINGTON

BEIRUT — A Lebanese parliamentarian says money and large quantities of arms are pouring into Palestinian camps near Sidon amid fears of an attempt by Mr Yasser Arafat, the PLO leader, to provoke a conflict there.

Mr Nazih Bizi, Sidon deputy in the Lebanese parliament, indicated in an interview to be published today in the Beirut weekly, Monday Morning, that he believed Mr Arafat was trying to secure control of Ain al-Hilweh and Mich Liban camps as power bases in southern Lebanon.

He said Sidon's Syrian-backed Muslim leaders regarded pro-Arafat forces as "hostile elements and factors of tension and maybe confrontation."

"We have warned these people — we have asked them to leave the scene — but the danger remains very strong in the coming two months, and we hope Arafat will not act in his usual manner," Mr Bizi said.

He added: "We are confident that no hostilities will erupt. But should any incident happen, we will be prompt in cutting its roots to prevent it from spreading."

"Arafat's men want a battle, we have numerous means to confront them... they will find no one in Sidon to co-operate with them," Mr Bizi said.

Many international organisations have pressed for the release of the charismatic left-wing officer since he was arrested a year ago but the authorities have held firm.

After the 1974 coup, Lt-Col Saraiva de Carvalho veered sharply leftward from his former liberal stance.

African leaders see hope in OAU rescue plans

AFRICAN LEADERS are heartened by promises of joint action on a rescue plan for the continent's economies, but the road to survival and sustained growth is strewn with hurdles, African officials say. Renter reports from Addis Ababa.

The plan, endorsed by an Organisation of African Unity (OAU) summit that ended Saturday, offers more than a glimpse of hope. But African Governments will have to show unprecedented political will if they are to put it into action, they say.

Beyond the problems of 150m hungry mouths and \$200bn (£125bn) of debt, African Governments must also solve their chronic security problems of rebel wars, lawlessness and attacks from South Africa if they are to reach the plan's

goals. The OAU plan has two aims—a five-year crash programme to make the continent self-sufficient in food, and longer-term dialogue with the West and its financial institutions to bring about economic recovery.

The plan, the "Addis Ababa Plan," gives Africa a chance to prove that it is serious about tackling its own problems and does not want to be eternally enslaved by the food aid loans of its former colonial masters, officials say.

"There are also huge amounts of weapons," Mr Bizi said. However, city leaders were trying to persuade the Palestinians to maintain peace.

Mr Bizi said Muslim militias were manning checkpoints in Sidon and Palestinian fighters had been asked to stay inside the camps to avert friction.

## U.S. eases rules on cable TV

BY PAUL TAYLOR IN NEW YORK

## OVERSEAS NEWS

## LIRA DEVALUATION IN EMS REALIGNMENT

## The events of 'Black Friday' that led Italy's Treasury to crisis point

BY ALAN FRIEDMAN IN MILAN

IN ITALY people are already referring to the events of Friday, July 19, 1985, as "Black Friday." Italy was hit by a twin disaster: one financial, the other human: the fall of the lira against the dollar caused an embarrassing currency crisis but the collapse of a dam in the Italian Dolomites killed at least 200 holiday makers.

Prime Minister Bettino Craxi has ordered investigations into both disasters. However, it is already possible to partly reconstruct the bizarre series of events which led the Italian treasury to shut down the Milan

foreign exchange market on Friday after the collapse of the Italian currency, as a prelude to Saturday's 5 per cent devaluation against other currencies in the European Monetary System.

It appears that late on Thursday evening Sig Craxi had talks with Giovanni Goria, the Treasury Minister, and Carlo Ciampi, the Governor of the Bank of Italy, about a devaluation.

The moment seemed propitious: the currency markets were calm, the Italian trade balance, fuelled by strong Italian import demands, had suffered a cumulative deficit in the first five months of this

year of L14.54bn (25.7bn) — 75 per cent of last year's record trade deficit.

Meanwhile, the five-party coalition Craxi Government was midway through discussions to set out an economic programme for the next 12 months, including ways to cut the country's runaway public sector budget deficit, forecast for L100,000bn (£23bn) this

year. Then, on Friday, with the impending lira devaluation still a Government secret, all hell broke loose: ENI, the state energy group, informed the Bank of Italy just after midday that it was going into the

foreign exchange market to purchase \$125m (£90m), needed to make a debt repayment.

The central bank, obviously aware of its own plans for a devaluation, advised ENI not to go ahead with the operation, but it was too late.

ENI had already given the buying order to one of Italy's biggest banks, the Istituto San Paolo di Turin. San Paolo went into the market in Milan, buying more than \$70m even though its bigger market counterparts were unable to supply the dollars: more dollars were purchased in Rome.

This chain of events has already provoked a typically

Italian exchange of accusations. It has been further confused by suggestions from the Milan market that while the ENI dollar operation was an important cause of the crisis, there had also been leaks on Friday morning of the impending devaluation which caused heavy dollar

The Italian treasury, informed of the lira's collapse, and also aware that the currency had moved to the absolute limit against the deutschmark acceptable under the EMS (L684.70 against the mark), took the extreme measure of closing down the foreign exchange market. At this point the eyes of the entire financial world focused on Italy and its currency crisis.

It has been suggested that the Italian Government might have stage-managed the entire affair to pressure its EMS partners to proceed with realignment. Sig Goria has been sharply critical of ENI, even before the full facts are clear. "ENI did not have any

of contact between the Bank of Italy and ENI. ENI denies that its activity was speculative.

San Paolo di Torino described its role as "normal routine" and told the Financial Times at the weekend that it went on buying dollars even as the exchange rate shifted dramatically "because we buy on the market at the market price."

Mr Craxi is said to be highly irritated with both ENI, and the Bank of Italy, but the only thing clear so far is that for the Italian Government, something went terribly wrong on "Black Friday."

## Government pays for its months of scorn

BY JAMES BUXTON IN ROME

IN ONE tormented long weekend, beginning with the crash of the lira, which a leading Italian newspaper said made Rome the laughing stock of the European foreign exchange markets, Italian politicians have bumble paid the price for dismantling economic problems during the past six months.

Ways of checking the momentum of the wage indexation system and measures to trim the public sector deficit have been idly discussed for months. But only last week officials of the Bank of Italy were despairing of the Government finding the will to implement them, at least before the autumn.

Because they were postponed for so long the measures had to be economy rather than precede the currency devaluation that sooner or later would have been necessary because of the wide inflation rate differential between Italy and its EMS partners.

The "storm clouds" as Dr Carlo Azeglio Ciampi, Governor of the Bank of Italy called them in his annual report at the end of May, have been gathering for some time. In one sense the Italian economy has this year been the victim of its own success. It is growing for the second year running at about 2.5 per cent—nothing spectacular by past standards but faster than its two main trading

ITALIAN ECONOMY TABLE		
	1983	1984
GDP growth %	-0.4	2.6
Current account balance (Sm)	802	-1,148
Consumer prices % increase	14.5	8.25
Public borrowing requirement as % of GDP	14.4	15.4

\* Forecasts  
Source: OECD, June 1985

not been reflected in the L111,000bn compared with the exchange rate.

Although over the past few weeks the lira was allowed to drift down 2 per cent to the lower end of Italy's specially

wide fluctuation band of 6 per cent against its central rate in the EMS, the Central Bank's aim was still to keep the currency relatively strong in order to hold down the price of imports as Italy tried to cut its inflation rate. It also wanted to help companies import capital goods relatively cheaply.

But the policy could not be sustained if politicians did nothing to keep down labour costs and make Italy more competitive by reducing the inflation rate, which has been stationary since last autumn at just under 9 per cent.

This meant cutting the government deficit which, at 13.5 per cent of gross domestic product is nearly three times the EEC average, and was heading this year to reach

pointless to spend the country's foreign exchange reserves postponing it.

The measures adopted by the Government on Saturday should only be a first step, although they should immediately make Italian exports more competitive and trim internal demand.

The shifting of a triggering of the Scala Mobile indexation mechanism from three to six months—accepted in principle several months ago by the unions—needs to be followed by a thorough reform of indexation pay structure and labour laws.

The L600bn worth of measures to reduce the deficit, still to be ratified by parliament, ought to be followed by permanent spending cuts. With no major election on the horizon for three years, the Government has an unprecedented chance to make real reforms.

An obvious target is the pension system. This is simply far more generous than the country can afford and is appallingly badly run.

But MPs of virtually every political colour recall at the thought of trimming the benefits INPS bands out, especially to the 5m disability pensioners. Sig Craxi says he intends to tackle these issues. The question is whether he will win the support of his coalition partners, for the necessary gruelling parliamentary battle.

THE DEVALUATION OF the lira this weekend in an atmosphere where it was to comic opera, seems to have taken monetary officials in the other main currencies by surprise.

It follows a period of almost unusual calm in the European Monetary System, with all currencies, including the lira, remaining in an orderly manner well within their permitted bands.

The eight currencies subject

to the Exchange Rate Mechanism are allowed to diverge by up to 24 per cent from a central rate measure in the European Currency Unit. However, the lira is allowed 6 per cent of latitude because of Italy's historic difficulty in controlling its real reforms.

The central rates for all currencies were last fixed on March 20, 1983 after a turbulent four years in which currencies were realigned seven times.

Since 1983, the currencies in the ERM have enjoyed remarkable stability within the system. The traditionally weaker currencies, including the franc and the lira, have been bolstered by relatively high interest rates and by signs that the authorities have been controlling inflation.

French inflation, for example,

currencies within the exchange rate mechanism of the EMS will not have any immediate effect on EEC farm prices, European Commission officials said yesterday.

Effective price changes will only occur once the green rates of the respective currencies are changed at the initiative of the Commission—something which normally only happens once a year, usually at the farm price fixing in the spring.

However, the realignment will certainly require a change in the monetary compensation amount (MCA) for Italy (border tax used to protect farmers from currency fluctuations), assuming that the lira depreciates on foreign exchange markets this week.

Under rules agreed last year, only negative adjustments are made in MCAs to compensate for currency realignments. With all the other currencies revaluing apart from the lira, the Italian MCA will take the full brunt of the change.

The change in the Italian MCA will depend on the performance of the lira on the foreign exchange markets, for it is recalculated weekly like the pound sterling and the Greek drachma.

## Comic operatics take European monetary officials by surprise

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE DEVALUATION of the lira this weekend in an atmosphere where it was to comic opera, seems to have taken monetary officials in the other main currencies by surprise.

It follows a period of almost unusual calm in the European Monetary System, with all currencies, including the lira, remaining in an orderly manner well within their permitted bands.

The eight currencies subject

to the Exchange Rate Mechanism are allowed to diverge by up to 24 per cent from a central rate measure in the European Currency Unit. However, the lira is allowed 6 per cent of latitude because of Italy's historic difficulty in controlling its real reforms.

The central rates for all currencies were last fixed on March 20, 1983 after a turbulent four years in which currencies were realigned seven times.

Since 1983, the currencies in the ERM have enjoyed remarkable stability within the system. The traditionally weaker currencies, including the franc and the lira, have been bolstered by relatively high interest rates and by signs that the authorities have been controlling inflation.

French inflation, for example,

66

At Lockart Limited production of our door furniture has gained a great deal from electric vat heating and electric melting. In fact, we're saving £45,000 a year through improved quality, increased capacity and reduced operating costs. Electricity certainly talks our language.



Bill Sharp, Managing Director, Lockart Limited, Livingston, West Lothian.

99

Across the country, in companies both large and small, electricity is helping industry reduce costs and increase productivity.

Electric heat pump dehumidification is cutting Keymer Handmade Tiles' energy costs by 50%, reducing rejects and shortening drying time by up to 20%.

Electric space heating at M. A. Terry (Engineering) Limited is providing the precise temperature control they need for precision machining and costs £700 a year less to run than an oil-fired system.

The list of examples is growing daily. All proving that electricity is likely to talk your language, too.

We've produced a 15-minute VHS video on which managers from industry describe how electricity has improved their companies' efficiency and productivity. For your free copy, or for further information, just return this coupon with your business card, letterhead or compliments slip attached.

To: Electricity Publications, PO Box 2, Feltham, Middlesex TW14 0TG. Please send me (tick as appropriate):

The VHS video cassette.  
 Information on:  Electric vat heating  
 Electric melting  Heat pump dehumidification  
 Electric space heating  
 Please arrange for an Industrial Sales Engineer to contact me.

Name \_\_\_\_\_  
 Company \_\_\_\_\_

**INVEST ELECTRIC**  
 The energy-efficient switch.

The Electricity Council, England & Wales

1981



**ELECTRICITY  
 TALKS THE  
 LANGUAGE OF  
 INDUSTRY.**

## WORLD TRADE NEWS

## International backing given to code on ship registration

By OUR GENEVA CORRESPONDENT

THE BASIC elements of an international agreement, which could eventually have important implications for ship owners using flags of convenience, have been accepted by delegations from some 100 countries.

The agreement defines the conditions on ownership, management and manning which countries, including those with "open registries" such as Liberia and Panama, should apply to ships sailing under their flags.

It could, however, be a decade or more before the agreement is ratified and its impact is felt.

The source of the agreement is the UN conference on conditions for the registration of ships which completed its third session here on Friday. It was attended by delegations from the big shipping nations, the developing countries and the socialist states.

Mr Lamine Fadika, the Ivory Coast Marine Minister who chaired the conference, said the document agreed marked a "point of no-return" in shipping history. It defined the "genuine link" between a ship and the flag it flies, for which several UN conferences had called.

The principles represent compromises between the big shipping countries and the developing countries who have been pressing for action against flags of convenience, which they see as impeding their efforts to expand their own merchant fleets.

The wording of the agreement is in many cases loose. On ownership it says flag states should include "appropriate provisions" for participation by their nationals as owners of the ships flying their flags. The level of participation should be sufficient to permit the state to exercise effectively its jurisdiction and control over the vessels.

Tanker markets were also

slack, as general confusion about the world oil pricing structure combined with the summer holiday season in the northern hemisphere. There was some rise in activity from most loading areas, but the tonnage surplus is still going.

Under conditions governing management, the flag state would have to ensure that the shipowning company is established or has its principal place of business within its territory.

However, failing that, the state should at least ensure the existence of a representative or "management person" who is a national of, or domiciled in, the state.

The manning clauses would require that a "satisfactory party" of the complement of officers and crew are nationals.

The conference will hold a fourth session early next year to decide whether the document should take the form of a convention to be ratified by governments or be issued only as a recommedatory instrument.

The potential importance of the agreement can be gauged from the fact that last year 202m deadweight tons, or 30 per cent of the world's shipping, sailed under the flags of open register countries.

SHIPPING REPORT  
Grain rates from U.S. reach seven year lowBy Andrew Fisher,  
Shipping Correspondent

"MIRACLES" would help," said London shipbroker Daniel Coates in a rueful comment on the lifeless state of the dry cargo markets. Grain rates from the U.S. last week were at their lowest for over seven years and shipowners are laying up more vessels.

The U.S. will this week take the unprecedented step of asking Sr Felipe Jaramillo, the Gatt chairman, to call a special session of the organisation's 90 contracting parties to discuss the issue. This is being billed as a make or break effort to get the new round of trade talks going.

Simultaneously this week trade ministers from some 80 developing countries will be meeting in New Delhi at a meeting convened by India, one of the firmest opponents of the trade talks, at least in the guise envisaged by the U.S.

The purpose of the Delhi meeting is to formulate plans for a general system of trade preferences between developing countries but the latest American effort to push Gatt

## U.S. moves to end Gatt stalemate

BY WILLIAM DULLFORCE IN GENEVA

THE U.S. attempt to organise new international trade negotiations has been hauled. Furthermore, the very survival of the General Agreement on Tariffs and Trade (Gatt) is being questioned after the failure of its council last week to agree on the convening of a meeting of senior officials to prepare for new negotiations.

The U.S. will this week take the unprecedented step of asking Sr Felipe Jaramillo, the Gatt chairman, to call a special session of the organisation's 90 contracting parties to discuss the issue. This is being billed as a make or break effort to get the new round of trade talks going.

Simultaneously this week trade ministers from some 80 developing countries will be meeting in New Delhi at a meeting convened by India, one of the firmest opponents of the trade talks, at least in the guise envisaged by the U.S.

The purpose of the Delhi meeting is to formulate plans for a general system of trade preferences between developing countries but the latest American effort to push Gatt

into a decision will undoubtedly generate lively exchanges outside the conference.

The industrialised countries underestimated how far last week's Gatt council meeting, the resistance of a hard core of developing countries, headed by Brazil and India, to the proposition that a new round must encompass trade in

services.

India has consistently argued that services do not fall within the competence of Gatt. Brazil has been the protagonist of "delinking", advocating some form of minimum programme, possibly even under Gatt aegis, which would keep talks on services separate from negotiations to reinforce world trading in goods.

Brazil and its allies have sought guarantees on delinking from the industrialised countries before they agree to a meeting to prepare the negotiations.

The U.S., the European Economic Community and Japan have maintained that no pre-conditions are needed, since all questions about the manner and content of trade

talks can be handled at the preparatory meeting.

The problem is that real differences over the purpose of the new round have degenerated into a squabble over procedure.

It may well obtain the backing of the 40 Gatt members it needs to force through a special session. Only 23 developing countries signed a paper last month spelling out their objections to, and reservations about, the new trade talks.

But more developing countries than the hard core around Brazil and India will have doubts about breaking with the tradition of moving

motors signed with Hyundai.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

Both Hyundai and another

South Korean producer, Kia

Industries, under which a sub-

compact car is to be developed

for marketing by Ford in the

U.S. Kia is building a plant to

produce the model at the rate

of 120,000 a year.

## Mitsubishi to import S. Korean car bodies

By John Griffiths

MITSUBISHI Motor of Japan is expected to import about 12,000 South Korean-produced car bodies a year under a joint venture agreement signed with Hyundai Motors.

The agreement coincides with the stalemate between Mandar and another South Korean producer, Kia Industries, under which a sub-compact car is to be developed for marketing by Ford in the U.S. Kia is building a plant to produce the model at the rate of 120,000 a year.

Both Hyundai and another South Korean producer, Kia, are widely seen in Japan as precursors to other similar deals to take advantage of South Korea's lower production costs.

Mitsubishi will install engines and other components at a plant in Japan to produce finished cars for domestic sale; Hyundai will produce and sell its own completed version of the car on its home market. Total output of 30,000 cars a year is envisaged, starting early next year.

The car, which replaces Mitsubishi's 22-year-old "Dobon" luxury model, is being designed and developed by Mitsubishi.

Hyundai, which produces the Pony, a small hatchback, and Stellar, a saloon, is shortly to launch an "X-car" hatchback and no longer model in its range.

The venture, which recently received South Korean government approval, could also involve the car being marketed in the U.S. Hyundai is setting up its own sales company in the U.S. through which it is likely to start selling its X-car next year.

More than three-quarters of Varig's 1984 revenue of \$954m (483m) last year came from its external routes. Internally it is thought to have lost money, but, together with its sister company, Cruzeiro, it still managed to hang on to its 40 per cent share of the market.

Defending its company's position, Mr Heinz Schmidt, president of Varig, which is privately owned, claims that the entry of one or another Brazilian carrier onto international routes put the entire Brazilian aviation industry at risk.

Behind this push to extend their wings abroad lies the hard numbers of recession-hit domestic passenger traffic. Passenger kilometres flown fell 5.1 per cent in the first six months, compared with the same period in 1984.

Varig, owned by São Paulo state, and Transbrasil, a pri-

ate airline based in Rio de Janeiro, to Lille in France, regarded as a first step towards a scheduled service abroad—despite an initial rebuff from the Government.

Taiwan views China's attempt to woo Taiwanese exports as yet another "united front tactic" to subdue this island economically.

Although the cancellation of orders from Pajifa reflects nothing more than a shortage of foreign exchange in China, it may nonetheless prove a sobering experience for manufacturers here, who had hoped to win a share of that market.

Taiwan's cancellation of its order for 40 Mirages is largely for sale on "a-lease" basis. The aircraft were to be delivered in 1986.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

Both sides are to be paid in US dollars, with the Chinese to pay 30 per cent and the Taiwanese 70 per cent.

## UK NEWS

# Management buyout finance plan launched

By JEREMY STONE

A PLAN to assemble up to £200m as a stand-by facility for use in large UK management buyouts has been launched by Electra Investment Trust and Candover Investments. If institutions respond as expected, this will be by far the largest facility of this kind put together in the UK.

Assuming that the full £200m is committed on the scheme, additional sources of loan finance could take the total capital available to the Electra Candover Direct Investment Plan over the £1bn mark.

The Electra Candover plan is intended to meet an increasing demand for finance packages to buy companies which are significantly larger than those which have been involved in UK buyouts so far. It follows the pattern of U.S. equity finance "pools" which have indirectly enabled groups of institutions to mount offers for companies as large as Gulf Oil.

The size of deals in the UK has up to now been limited by the difficulty of putting finance together quickly enough, when a large number of investing institutions need to be involved.

Lex, Page 14

## Parliament set for pay rise rebellion

By John Hunt

THE GOVERNMENT faces a rebellion by some Conservative MPs in the House of Commons tomorrow over its decision to award salary increases of up to 48 per cent to top civil servants, judges and senior officers of the armed forces.

Up to 20 Tory backbenchers will show their anger at the Government's handling of the affair by refusing to vote for an increase in the salary of Lord Hailsham, the Lord Chancellor, from £26,250 to £77,000.

In fact, Lord Hailsham draws only £36,900 of his current salary and has said that he will not take the latest increase.

However, the rebels will use this as an opportunity to demonstrate their dissatisfaction at what they believe to be the insensitive way the Government has made the large awards to "top people."

They are astonished that it has come at a time when the Government is seeking to hold down public sector pay and are particularly concerned at the effect it may have on the teachers' dispute.

Government whips are finding it difficult to assess the size of the rebellion, as it seems to spread across the party spectrum, including right-wingers.

The Government has ensured that the motion will be debated after 10pm and this should limit the trouble.

One or two Tories could vote against the Order, but abstentions are more likely. A larger number of Tories are expected to be discreetly absent as a sign of their disenchantment.

Some backbenchers believe that Mrs Margaret Thatcher, Prime Minister, should move the Order and reply to the criticism. It now seems likely that the inevitable task will fall to Mr John Biffen, Leader of the House.

## Bank studies legal position on staff losses

BARCLAYS BANK is examining the possibility of taking legal action against a group of dealers who are leaving Wedd Durleigh Mordaunt, the stockjobbers which is in the process of merging with Barclays, to join a rival firm, Martin Dickson writers.

Eight of Wedd's dealers said earlier this month that they were leaving the firm to join the securities operation being set up by Kleinwort Benson, the merchant bank.

This move is one of the biggest staff losses from a major firm since the start of the financial services revolution in London two years ago and comes on top of a wave of individual departures from Wedd over the past few months.

Barclays said yesterday that it was consulting its lawyers about the possibility of legal action, but it declined to comment on what grounds there might be to pursue a case.

The bank is thought to be keen to draw a line establishing some limits to the movement of individuals between firms amid the upheaval of the City revolution.

The eight leaving Wedd Durleigh include two senior partners - Mr Charles Hu Williams and Mr William Mellen - three other partners, and three staff members. Barclays declined yesterday to comment on their conditions of employment.

□ COMPLETION of another section of a 122-mile motorway around London is set for next month, leaving only 27.8 miles to complete by the end of next year. The £900m project, called the M25, is expected to relieve congestion in some areas, but may increase problems at the Dartford Tunnel, which carries traffic under the Thames east of London.

□ SLIMMMA, a major supplier of men's and women's clothes to Marks & Spencer, plans to develop a chain called Second City, which will sell clothes rejected by Marks. Slimma is launching the venture in conjunction with British Shoe Corporation, the country's largest footwear retailer. The two plan to open stores on council sites.

□ IRON foundry industry in Britain lost 56.4 per cent of its workforce between 1973 and 1983 when more than half of the country's foundries were closed. Total production fell from 3.445m tonnes to 1.449m tonnes during the period, according to a survey by the Government Business Statistics Office.

**Tyndall Bank**  
(Isle of Man) Ltd  
Kensington Road, Douglas  
Isle of Man - Tel: 0224 22201  
Interest Rates  
Sterling Money Account 12%  
Dollar Money Account 6.75%

## Private Health Care in the UK:

An invaluable research and market guide

£1bn a year is spent on private health care. This new Special Report examines the characteristics, problems, challenges and prospects of the health business and provides cost conscious purchasers of health insurance with a guide to the available schemes.

£10 Special Report No.207. 161 Pages.  
Price £7.50

Payment by order please to  
The Economist Publications Ltd  
Marketing Department XBY  
40 Duke Street, London W1A 1DW

**EIU** The Economist  
Intelligence Unit

## While in Düsseldorf...

you'll be able to read a complimentary copy of your FINANCIAL TIMES at these Hotels:

Nikko Hotel, Ramada Renaissance, Interconti, Immermannstraße Nördl. Zubringere Karl-Arnold-Platz

## CHALLENGE OVER DIGITAL EQUIPMENT PROCUREMENT POLICY

### Telecom may face Axe purchase limit

By GUY DE JONQUIERES

THE OFFICE of Telecommunications (Ofel) is expected to call on British Telecom (BT) this week to place a temporary limit on its orders for Axe digital public telephone exchanges made by Thorn-Ericsson, a joint subsidiary of Thorn EMI and Sweden's L.M. Ericsson.

Ofel, which has no powers to enforce its recommendations, is responding to concern in Parliament and the UK telecommunications industry that BT's purchases of Axe equipment could harm Britain's System X public exchange and its two manufacturers, Plessey and the General Electric Company.

BT has so far placed Axe orders

reserved the right to increase its purchases. It plans at present to take delivery of an initial 100,000 Axe exchange lines in the second half of next year and of a further 300,000 to 500,000 lines in 1987-88.

Ofel believes that BT's decision to buy Axe was commercially justified, but is considering proposing that BT should not exceed for the next three years the order levels announced so far unless System X is afflicted by severe supply problems.

Ofel, which is expected to publish its recommendations tomorrow, favours open competition between Axe and System X for orders after mid-1988. Plessey and GEC have so far received BT orders for

1.6m lines of System X, but were not invited to bid for the contracts awarded to Thorn-Ericsson.

BT has said that it aims to use Axe to meet up to 20 per cent of its digital public exchange needs. Its annual digital exchange orders total about 2m lines at present and are expected to rise to close to 3m lines from the middle of next year.

Ofel is also considering recommending special arrangements to strengthen Britain's position in digital exchange technology. It is studying three possible options, on which it will decide before issuing its report.

• Calling on the Government to transfer more Axe technology to the UK. Though the exchanges will

be made in Britain, most of the design and development work has been carried out by L.M. Ericsson in Sweden.

• Requiring BT, which has already spent more than £300m to develop System X, to ensure that development work is undertaken on future generations of exchanges.

• Calling on the Government to set up suitable development facilities in co-operation with UK telecommunications manufacturers.

BT may decide voluntarily to observe Ofel's recommendations, or these could be imposed by the Government. Ofel was asked to investigate BT's ordering policy by an all-party group of MPs whose constituents include System X factories.

## Chinese approve British proposal to rebuild coal mine

By MAURICE SAMUELSON

THE CHINESE Government has approved initial proposals by engineers of Britain's National Coal Board for a large new coal mining scheme, which could reap big orders for UK-made mining equipment.

The board is now awaiting Chinese approval for the full feasibility study showing how the Tangshan mine, northeast of Beijing, could be equipped and operated. Rough estimates put the cost of equipping it at around £80m, much of which would be imported or manufactured in China by joint-venture companies.

Already regarded as a potential breakthrough by UK equipment suppliers, it would be the biggest Chinese coal project in which Britain has been significantly involved.

Even without a firm decision on Tangshan, the UK mining equipment industry is this year reporting bigger earnings from China.

After three years of faltering orders, the Association of British Mining Equipment Manufacturers says orders from China in 1985 and 1986 may reach £80m. This compares with less than £30m worth of orders last year and marks a return towards the record £122m worth of orders in 1979 and 1980.

When the Chinese invited the

## Goldcrest parts with its chief executive

By RAYMOND SHODDY

THE DEPARTURE of Mr James Lee as chief executive of Goldcrest Films and Television at the weekend increases the uncertainty facing the company which is seen as the flagship of the British independent film industry.

Goldcrest has been involved in the financing of the Oscar winning film Gandhi, Chariots of Fire and The Killing Fields, yet so far has

produced earnings well below its target for capital employed. Last month the company announced its first annual profits - a pre-tax profit of £1.6m on turnover of £14m and average capital employed of £21.1m.

Mr Michael Stoddart, chairman of the private company in which Pearson, publisher of the Financial Times, has a 41.2 per cent stake, warned that Goldcrest was likely to slip back into loss this year.

The immediate reason for the departure of Mr Lee, a former McKinsey consultant and chief executive of Pearson Longman who helped to found Goldcrest with Mr Jake Eberts in 1980, was a difference of opinion over a company re-organisation.

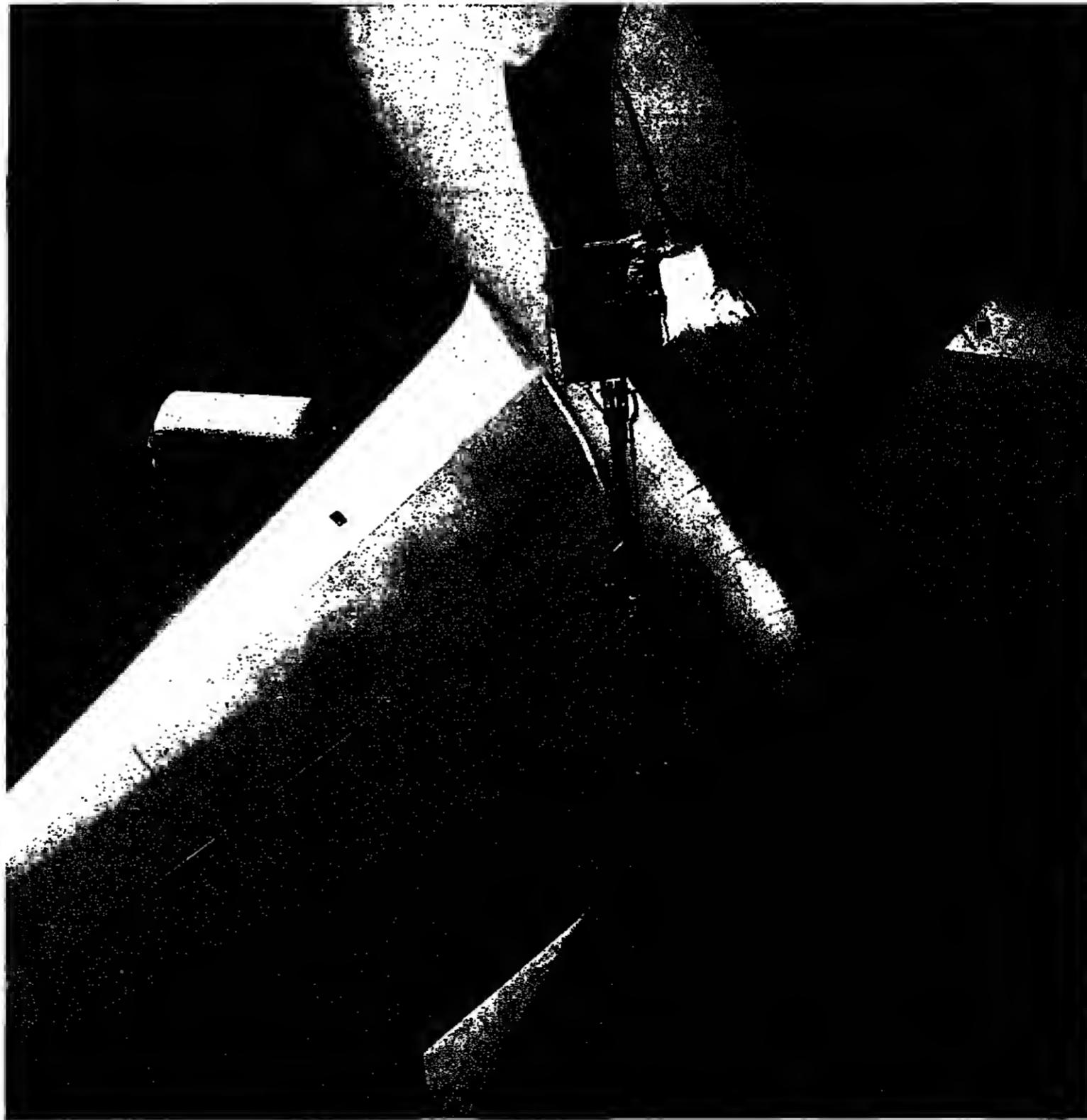
The issue arose after the decision of Mr Sandy Lieberson, the Gold-

crest head of production, to return to being an independent producer from next January.

Goldcrest said in a statement: "It is the unanimous option (sic) of the board, with the exception of Mr James Lee, chief executive, that a new head of production be appointed with very considerable delegated responsibilities."

## "Your airline paints a beautiful picture."

This is an authentic passenger statement.



 **Lufthansa**





## MANAGEMENT

## Cambridge Instruments

## A high-tech phoenix

Stefan Wagstyl on the turnaround of a persistent loss-maker

DR TERRY GOODING is this week a disappointed man, following the postponement of plans to float Cambridge Instruments.

The issue would have crowned the recovery of one of the UK's most troubled high technology groups. As it is, the company will now wait until at least the beginning of next year before renewing its plans.

But Gooding, a nuclear scientist turned venture capitalist, will be quick to put the setback behind him. He says the delay is not the fault of the company but of the stock market, where shares in high technology groups have plunged in recent weeks. GIC, he says, has enough capital and enough borrowing capacity to carry on its business as planned.

At the hands of Gooding the scientific equipment company is making money in the 1980s after surviving the 1970s only with the financial support of its biggest shareholder — the Government-backed National Enterprise Board.

When Gooding bought control of GIC from the NEB in 1979, he found a company on the verge of bankruptcy. The NEB saw him as the last chance of saving a group losing £3m a year. That chance has resulted in a turnaround to profits for the year to the end of March 1985 of £4.2m pre-tax on sales of £52m, with another increase expected this year.

But how is it that Gooding has succeeded where so many others failed — despite Government backing? And what are the prospects for the company now that its recovery appears complete? In particular, how can GIC, relying on exports for three-quarters of its turnover, compete with U.S. and Japanese rivals with much larger home markets for high technology?

British industrialists and civil servants alike give much of the credit for saving GIC to Gooding himself. A 35-year-old Welsh-born U.S. citizen with a PhD in medicine, by then he came to Cambridge with a strong record in research and in high technology management. He had worked at the Atomic Energy Research Laboratories at Harwell and at the University of California at Berkeley before becoming a research manager for General

Dynamics. He had founded and later sold a high technology company of his own — Maxwell Laboratories — and turned around Kratos, a quoted loss-making U.S. instrument group.

Moreover, even before buying GIC Gooding had already made his mark in the UK. In 1976 Kratos had bought and revived AER Scientific Apparatus, a troubled GIC subsidiary. One senior British manager who has known Gooding since that time says: "He's a very rare animal. He's a first-class scientist turned businessman. And he's got charisma — he's able to get good people around him."

So GIC, Gooding found a company which had enjoyed a reputation for technical excellence ever since it was set up by a son of the biologist Charles Darwin at the end of the 19th century. Constant exchanges of people and ideas with the laboratories of nearby Cambridge University had kept the company at the forefront of technology.

## Pioneer

Since the 1950s it had been a pioneer of electron microscopes — many times more powerful than optical microscopes — developing them first for academic and medical research and later for use in commercial and industrial laboratories. More recently, the company had adapted this equipment into a range of production tools for the semiconductor industry — making machines which manufacture and test microchips.

It was for the sake of this technology — in which the UK would otherwise be poorly represented — that successive governments tried to nurture the company — as they also supported chip maker Inmos and computer group ICL.

Three government-backed attempts to reshape the company failed. First in 1968, the Industrial Reorganisation Corporation used public funds to back a takeover by the George Kent instrument group at the expense of rival independent. Then in 1975, following the takeover of the National Enterprise Board by the Swiss group Brown Boveri, the National Enterprise Board bought the former Cambridge company, now called Scientific and Medical Instruments, out of Kent and merged it with Metals Research. It restored the name Cambridge Instrument Company to the

group.

Gooding says more effort was put into increasing sales in the U.S. and Japan, which are much bigger markets for GIC than Europe. Having got a grip on the com-

pany's main businesses in cent share of the world market in electron microscopes and image analysis equipment, Gooding turned to its other activities. A U.S. operation making industrial controls was supplemented by the acquisition of two UK companies.

GIC's medical equipment business, which once pioneered the electrocardiograph, was also first expanded by acquisition, with the purchase for shares of two companies from the U.S. group Warner Lambert. Then in 1981, the entire business was sold to CIC.

Gooding says the group had invested heavily in new products, particularly the range of equipment for semiconductor manufacture. Gooding was able to rely on research and development spending.

Equally importantly, the group's international marketing efforts were expanded by taking on more skilled salesmen and improving their training.

Against a background of economic recovery and, after 1982, a weakening pound, GIC was able to raise prices, dramatically improving margins. As Dr Bill Henderson, managing director, says, GIC was for the first time exploiting its position as market leader in electron microscopes and rivals generally followed suit with price increases.

Gooding says more effort was put into increasing sales in the U.S. and Japan, which are much bigger markets for GIC than Europe.

Having got a grip on the com-



Dr Terry Gooding (left) and Dr William Henderson

pany's main businesses in cent share of the world market in electron microscopes and image analysis equipment, by building on its presence in Western Europe and the U.S. and increasing its negligible sales to Japan. The market itself is expected to grow as the use of microscopes in industry increases, notably in pharmaceuticals, food and metallurgy.

But the thrust of the group's technological and marketing effort is in expanding sales of semiconductor equipment.

It is a world market leader in electron beam microfabrics, for which each circuit is on to microchips and in crystal gallium arsenide, a new semiconductor material which could replace silicon in certain applications.

Gooding says that CIC more than holds its own against fragmented competition, chiefly U.S. and Japanese companies.

Moreover, it is to some extent protected from the threat of new rivals because of the high cost of mastering the range of technologies involved — from electronics to precision engineering.

The company has plans to set up test and assembly plants in the U.S. and in Japan. But it has no intention of switching manufacturing away from Cambridge, where the bulk of the group's 1,300 staff work. Gooding says that the UK is the cheapest place to employ people with such a mix of advanced skills.

Despite the changes of the past five years, the heart of the group is still the manufacture of scientific instruments and semiconductor equipment. In scientific instruments, Gooding believes that the company can increase its 20 per

## West German industry

## Burdens of bureaucracy

A MARKETING manager who works for one of West Germany's large chemical companies is responsible for annual revenues of more than DM 150m (£25.5m). Yet he has authority to spend only DM 1,000 (£150). For anything above that limit, he has to seek approval from his superiors.

Professor Hermann Simon cites this remarkable case of bureaucracy to explain why many German companies are having difficulty in becoming more flexible and more responsive to the marketplace, and in ensuring that executives take risks in order to compete with more sprightly American and Japanese companies.

"Risk-avoidance is a pretty serious problem," says Simon.

"I'm continually struck by how cautious people are, especially in middle management.

Decisions are always getting postponed, and pushed up to a higher level."

As head of West Germany's leading executive education centre, Universitätsseminar der Wirtschaft (USW), and senior partner of a management consultancy, Simon has plenty of experience of the realities of life inside German companies. He is a dissident, about naming names, but pulls no punches in his criticisms.

"The main problem for most middle managers is not one of strategy, or of inadequate marketing, but of convincing their superiors to take action," he claims.

He cites one company where an informal group of youngish senior executives regularly meets in secret session with a sympathetic member of the Vorstand (executive board) to thrash out quick decisions, and to decide how to try to push them through the board.

In several other companies, says Simon, second and third-level managers have coped with the problem differently: either by making and implementing decisions without reference to the board, or by taking no notice of the board's rulings.

Simon quotes two such examples. In a company in the motor industry the board's rigid dictat about the balance to be struck between output of two prime products has been ignored (middle management has simply adjusted output in response to changing market conditions). And in a medium-sized chemical company dissenting middle managers have taken no notice of the board's decision to make a

series of far-reaching changes in the structure of the sales organisation.

This sort of "guerrilla warfare," as Simon calls it, is by no means uncommon, he claims. "They can be very effective," he says, "but they make the mistake of extrapolating past success into the future."

On the other hand, the formality of the years for middle managers in their 40s and 50s were the slow growth 1970s, when the managerial emphasis shifted to analysis, fine tuning, and risk avoidance.

The inevitable result of this contrast in cultures, says Simon, is conflict and inertia. Top managers respond to a crisis in the marketplace by applying old rules of thumb, while middle management falls back on analysis.

A further element in the generation gap, the USW chief maintains, is between those with and without international experience. Most younger managers, including many 40-year-olds, have spent many years abroad. As a result, says Simon, they are more open to the need for change, and to the methods of managing it.

Ten years from now there may be a different sort of generation gap, he warns, between those who have grown up with the electronics revolution and those who have not. But in the meantime he remains concerned about rigid boardroom attitudes in many German companies, and their inability to respond even to a manifest competitive crisis.

On the positive side, he points out as not as inflexible as policies are not as inflexible as they appear, especially where decisions can be taken and implemented at relatively low levels of management. And though entrepreneurship in large German companies is less well developed than in America, he anticipates a shift towards the US. pattern.

His own research suggests that, as in the U.S., German students are becoming reluctant to join large organisations. "So companies which are simply refusing to accept that new arrivals have established a strong competitive advantage."

In

Behind the inflexibility of middle German companies lies a huge generation gap," Simon argues — not so much of age, but of experience. Most of Germany's top managers are in their 50s and 60s and gained their formative experience in

## Bryant construction

New Building  
Refurbishment  
Infrastructure  
021-704 5111

Solihull-Bracknell

## Low cost word processor

SCREENYPIST is the name of an all-British word processing system which Office and Electronic Machines has launched at under £1,500.

The company believes it is breaking new ground in price/performance since the machine costs no more than a top-grade memory typewriter but has many of the advantages of text manipulation on a screen.

The system has a nine-inch monitor, a 3.5 inch disk drive and uses the Adair Imperial SK310 electronic typewriter for keyboarding and printing. About 100 pages of text can be stored on each disk. More on 01-497 3191.

## Software for chip design

COMPUTERVISION, which some market researchers say has been overtaken by IBM as the leading computer aided design company, also admits in its recent statement that it has "felt heavy pressure from new workstation-based suppliers."

But it says it has "answered back loudly" with its recent Silicon Design exhibition by announcing 10 new products that concentrate on the electronic design segment of the industry.

One of these is Personal Engineer, a schematic capture package which runs off the IBM PC/AT. There are also three new logic design enhancements to an advanced VLSI (very large scale integration) layout system and several interfaces that allow schematics created at the Personal Engineer and other CV systems to be translated to the format of a Scilabics, Racal Decade or CV CADD 4X printed board layout system.

## TECHNOLOGY

## First fruit from IBM's Stratus deal

## How IBM contributes to the advancement of science (and science to the advancement of IBM)

IBM has 16 centres worldwide dedicated to general research.

David Fishlock looks at one in Winchester

IN A laboratory in Winchester a crimson sac the size of a human heart is pulsating as if it were a living but disembodied organ. The sac is a three-dimensional representation of a real heart in action, painted by a computer whose artwork has been supervised by a London heart surgeon.

It is one of a series of vivid 2-D "solid" models. IBM scientists are designing as part of a basic research programme in collaboration with academics. In adjoining laboratories other scientists are unscrambling the spoken English word and trying to understand what a robot needs to "see" in the factory of the future.

The scientific theme of the laboratory is greater harmony between man and his computer. The main purpose is to advance the relationship between IBM and academics.

It is one of 16 scientific centres worldwide which provide links with universities and facilitate transfer of new technology and specialised software written to run on them.

These centres are really academic establishments of 50 to 100 people. Winchester has 60, of which 30 are IBM scientists. Their work is non-proprietary and freely published, says Dr Ian Brackenbury, its manager. For an outlay of £2m to £3m a year, it publishes about 40 scientific papers.

Dr Brackenbury's targets are never products but new understanding of some major scientific question relevant to IBM

THE DAYS of frothy beer may be numbered as a result of an innovation in pumping technology, according to GEC Small Machines of Newcastle-under-Lyme.

The company has introduced a motor for pumps that gives landlords greater control over the speed that beer travels from barrels to dispensers in the bar.

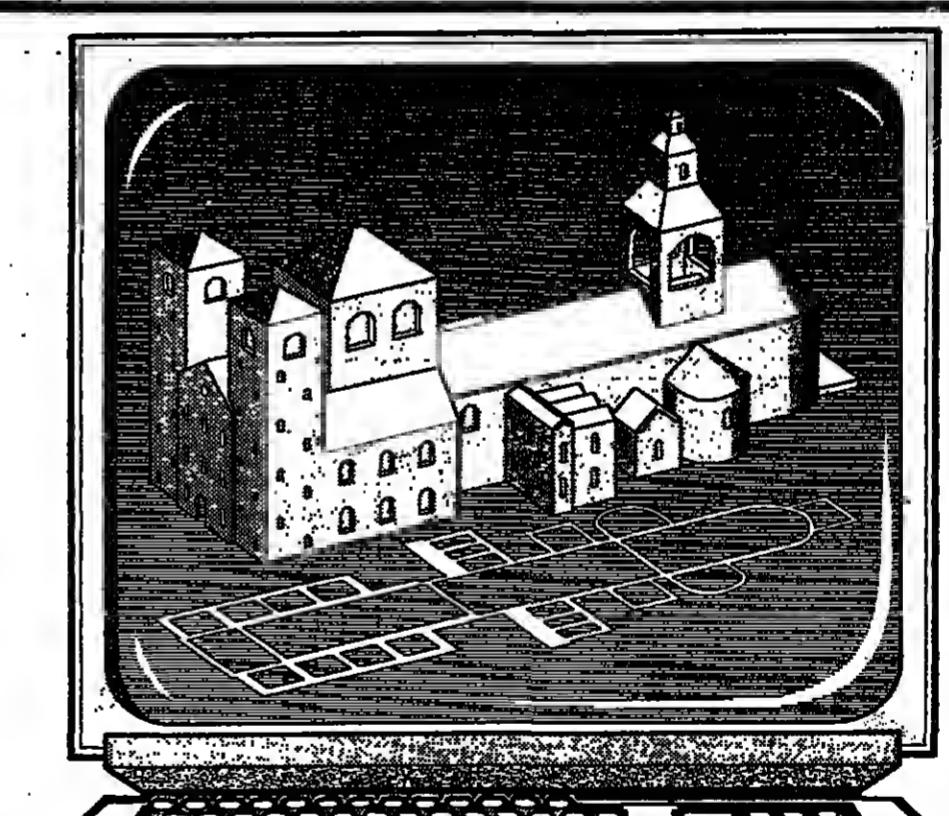
As a result, according to Mr Philip Ward, chief development engineer of GEC Small Machines' Fractional-Horsepower Motor Division, the amount of froth is the beer (caused by pumping at excessive speeds) can be minimised relatively easily.

A bonus for pubs, says the company, is that the new

pumping motors, although more expensive than conventional devices, should suffer fewer faults and so cut pubs' running costs.

GEC Small Machines has taken advantage of lower costs in inverters, devices that change the frequency of an electricity supply with electronic circuits. While inverters are far from new, their costs and size have only in recent years become small enough to permit their incorporation in relatively cheap motors for mundane applications that run on a few hundred watts or less.

The Newcastle-under-Lyme company hopes to sell 20,000 of its new Masterflow motors annually. That would account for roughly a quarter of the beer-pumping motors sold to British pubs each year.



A computer's view of how Winchester's Saxon cathedral might have looked

As a result, the technique can turn a wispy shadow, which at present would mean more X-rays having to be taken, into a sharp feature which can be analysed. It will also normalise the differences in orientation, exposure, etc between X-rays taken at intervals, allowing the radiologist to assess more accurately the progress of his patient.

The system is soon to be installed at the Royal Free Hospital, London.

Most of these devices use mechanical components called commutators to change the current direction of an electric motor.

Most of these devices use mechanical components called commutators to change the current direction of an electric motor.

The main problem with commutator motors is that the brushes wear out periodically. The motors generally need maintenance at least twice a year, according to GEC Small

machines.

The company has turned instead to induction motors to power beer pumps. In induction motors, mains electricity is channelled to a series of coils on the stator to ensure that the device runs in synchronisation with changes in the supply voltage. The motors do not require commutators so cost less to maintain.

Unfortunately for makers of beer pumps, induction motors that run directly off the relatively low frequency of the mains electricity supply cannot reach the speeds required for efficient pumping.

While most British beer

pumps are called upon to operate at 7,000 revs/min, an induction motor powered by the standard electricity supply at 50 Hz can turn at only about 117 revs/min.

Hence pubs have had to use commutator motors. A leader in supplying such motors is Fracmo of Hastings, Sussex.

To increase the speed of its induction motors GEC Small Machines uses an inverter to increase the frequency at 117 Hz, equivalent to two or three years of operation. The company says that rival commutator motors sell for about £35 but require repairs costing about £70 a year.

PETER MARSH

## GEC pump takes the head off a pint of beer

IBM, until its deal with Stratus, had been very slow to capitalise on the fault-tolerant market, preferring to offer configurations of two or more machines with one acting as "hot back-up."

The new System/38 machines run more than one program at the same time and can be used by a number of operators, all carrying out different tasks.

It supports on-line job entry, networking, transaction processing, forms management and interfaces to other computer systems.

Program developers can use System/38, ANSI standard Basic, Cobol, Fortran, PL/I and Pascal languages.

# What do you get from a share in Britoil?

A share in one of the country's leading oil and gas companies.

And one of the world's largest companies engaged primarily in exploration and production. Britoil has the greatest share of exploration acreage of any company on the UK Continental Shelf.

In November 1982, Britoil became a publicly quoted company when the Government sold 51% of its shares to the public.

Since then, Britoil's growth and achievements have been impressive.

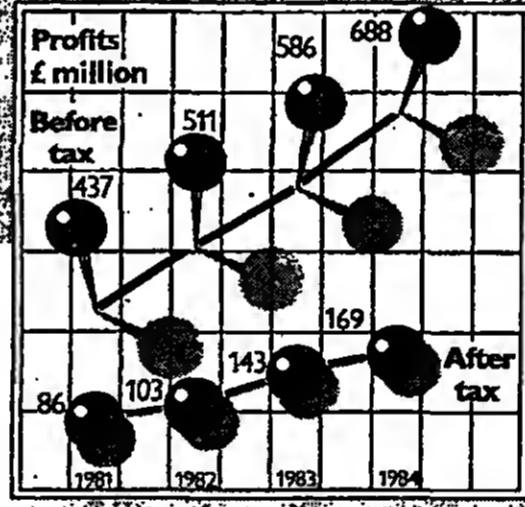
Now the Government has decided to offer its remaining shares for sale. And, as in the past, it intends to give private individuals, not just City institutions, a full opportunity to apply for shares.

Subject to market conditions, the offer is planned for the end of this month. There will be just seven days to make an application for shares before the offer closes early in August.

The Offer for Sale document and application forms will be published in many national newspapers.

They will also be available from all branches of National Westminster Bank, Barclays Bank and the Bank of Scotland.

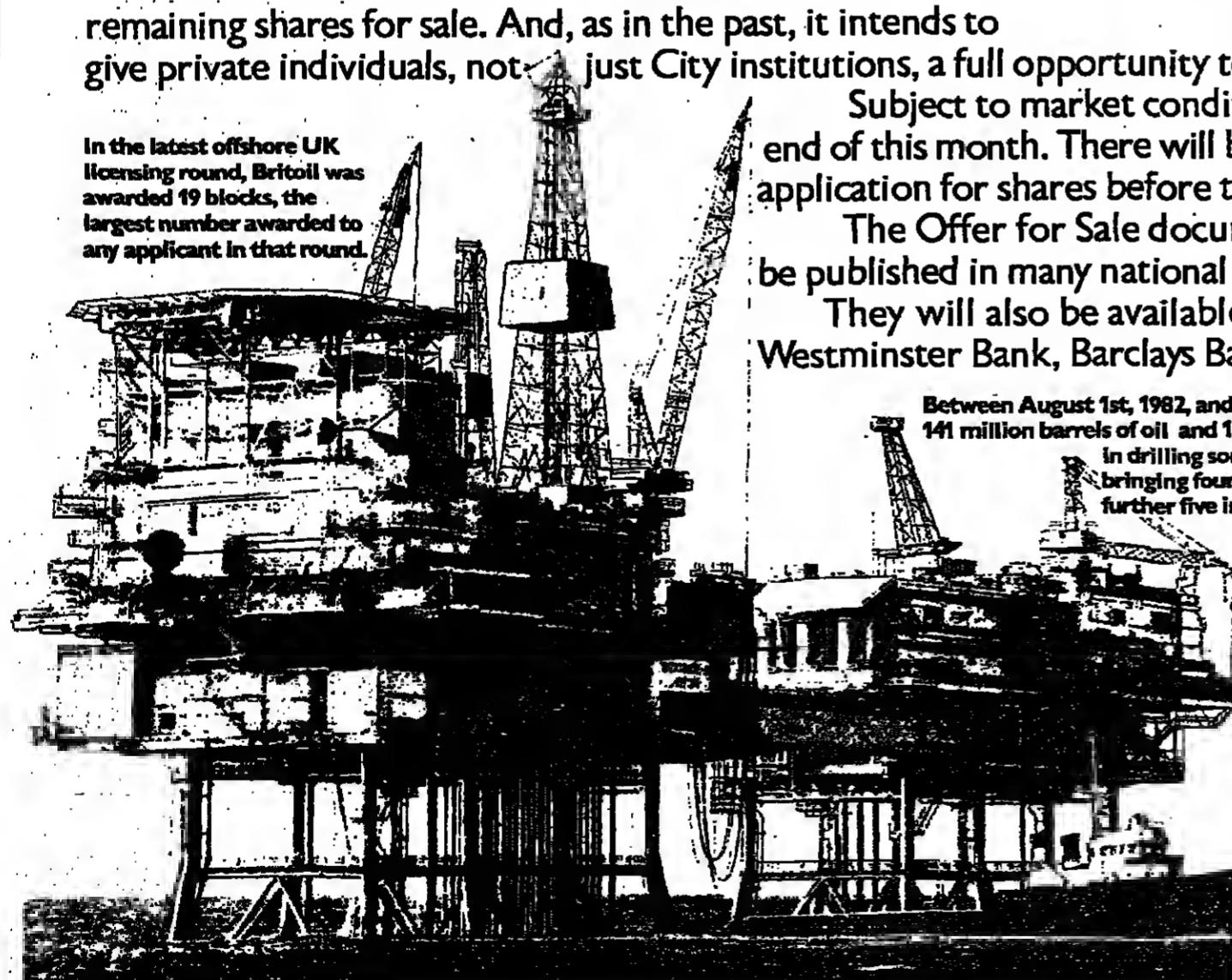
Between August 1st, 1982, and the end of last year alone, Britoil produced 141 million barrels of oil and 158 billion cubic feet of gas. It also participated in drilling some 120 exploration and appraisal wells and in bringing four offshore UK fields into production and a further five into development.



Britoil has built up a first class team of exploration, project development and field operating staff led by experienced management.

Since 1981, after-tax profits have virtually doubled. The figures for 1981 and the first seven months of 1982 reflect those of the business transferred from BNOC to Britoil on 1st August, 1982.

In the latest offshore UK licensing round, Britoil was awarded 19 blocks, the largest number awarded to any applicant in that round.



Please send me more information about Britoil and reserve my copy of the Offer For Sale document, without obligation.

Name \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Send to: Britoil plc,  
P.O. Box 5000, Bristol, BS99 1GB.

FT 22/7

## Britoil

SOON, THE REMAINING 49% OF BRITOIL SHARES ARE TO BE OFFERED FOR SALE.

Issued by Lazard Brothers & Co., Limited on behalf of H.M. Government.

## THE ARTS

Architecture/Colin Amery

## Ideal balance of old and new in Covent Garden

The story of London's Covent Garden is one of the great success stories of the capital. It is hard to remember the kind of climate that led to a desire for the total redevelopment of the entire area back in the 1960s. During the recent hot weather and this summer's massive influx of tourists both the plaza and the fringe must have been crowded and colourful.

One of the reasons that the area has been such a success is the extremely satisfactory scale of the environment. In spite of its position at the heart of the capital it remains dense and domestic with spaces suitable for all scales of human activity.

The most recently completed area of Covent Garden is known as the Comyn Ching Triangle. It stretches from Seven Dials in the north and is bounded by three streets: Monmouth, Mercer and Shelton Streets.

The name of Comyn Ching has been famous for years as the company with an amazing selection of door handles, knobs and knockers and almost every kind of domestic brass and metal work. They started their London premises in 1783 and since then have continually added their holding on the triangular site. Seven Dials was, in its day, an inspired piece of town planning which caused the diarist John Evelyn to write in October 1694: "I went to see the building beginning near St. Giles where seven streets make a star from a Doric pillar placed in the middle of a circular area."

The area acquired a seedy reputation over time, close as it was to the infamous rookeries—networks of tightly packed slums—that were cleared by the construction of New Oxford Street and Shaftesbury Avenue.

The miracle of what you now see on the Comyn Ching site is that most of the listed buildings survive and have been

enhanced by their new setting. The clearance of outbuildings has also made a new public space at the centre of the site.

It is something of a miracle because it has been a subtle and sensitive process to create a new focus of attention, both for the street facades, that has a life of its own and is accessible for the public. The architects for the scheme of restoration and development are the Terry Farrell Partnership—a firm once described as Britain's premier post-modernist architects.

The particular gift brought by the Farrell Partnership to this site is an ability to see potential in a tight city corner that has opened up and made accessible for use. The idea of clearing away the debris of centuries, collected behind the houses and shops, to make a new small open space (Ching Court), liberated the whole area. It has given the streets a front and a back with new entrances for offices from the courtyard. It is a small but important improvement: it is now possible to walk through the site from Shelton Street to Monmouth Street. London gains a good sense of scale and a predictable sense of rather crude decoration and modelling that is the penalty of Post-Modernism.

There is no doubt that the interiors of minor 18th century houses do not necessarily make good offices. They do make excellent small flats and it is refreshing to find one of them being used as a whole house. The changing windows and room heights have meant that complete rearrangements have been necessary. Salvaged paneling has been used wherever possible and a certain freedom has been allowed for the creation of top lit rooms and a rich variety of staircase treatments.

The Comyn Ching Triangle is a model small-scale inner city development, achieved without too many sacrifices or compromises. The new additions are far from being in the spirit of the old, but the combination of original contemporary work and the retention of the best of the old has given the scheme a sense of creative continuity. I hope that the new corner blocks will act like well designed bookends supporting between them the conservatory of architectural wisdom of the years.

Elsewhere in the scheme you are less aware of the hand of

an architect of today—the restoration of the exterior of the street facades has been executed meticulously with a serious sense of continuity. Inside, the use of a simpler and cruder classical detailing wherever the original has had to be replaced is challenging but effective.

To make the whole development commercially viable it was necessary to balance the residential and commercial uses. The decision to demolish the mainly Victorian corner sites to allow for new offices on the Seven Dials corner end new flats on Mercer Street provides the key to financial viability. The designs for these yet to be built corners show a good sense of scale and a predictable sense of rather crude decoration and modelling that is the penalty of Post-Modernism.

There is no doubt that the interiors of minor 18th century houses do not necessarily make good offices. They do make excellent small flats and it is refreshing to find one of them being used as a whole house. The changing windows and room heights have meant that complete rearrangements have been necessary. Salvaged paneling has been used wherever possible and a certain freedom has been allowed for the creation of top lit rooms and a rich variety of staircase treatments.

The Comyn Ching Triangle is a model small-scale inner city development, achieved without too many sacrifices or compromises. The new additions are far from being in the spirit of the old, but the combination of original contemporary work and the retention of the best of the old has given the scheme a sense of creative continuity. I hope that the new corner blocks will act like well designed bookends supporting between them the conservatory of architectural wisdom of the years.

Elsewhere in the scheme you are less aware of the hand of



Hugh Routledge

The Comyn Ching Triangle in central London, a welcome new development

## Robert le Diable/Paris Opéra

Ronald Crichton

Meyerbeer's extravagantly romantic five-act grand opera *Robert le Diable* was given 750 performances in the Paris Opéra between 1831, the year of the premiere, and the end of the century. Since then the work has not been seen there until the present whole-hearted revival. Florence stage Robert in 1968, severely cut, with Scotti and Christoff. Nottingham University Opera Group bravely mounted an almost uncut version, in English, four years ago. So great were the initial resonance and notoriety that reaction and ridicule (Offenbach sent up Robert gleefully) were bound to set in. But 60 years is not a band run, and although the most determined opera buff has had to work hard in recent years to track down a performance, one cannot read far in operatic history without coming across this lurid page of romantic total theatre.

The present régime in Paris wisely waited until the renewed interest in bel canto opera was firmly established in the wider public and until suitable singers were available. The Romanian producer designer Petru Ionesco has contrived an eyeful of a spectacle against towering rocks and crumbling classical ruins (the expected Gothic is kept for the very end) with glittering costumes by Florio, Maler and the like. The librettists Scribe and Delavigne set their made-tale in the culture-jumble of Sicily with Duke Robert of

Normandy has been banished for wicked behaviour. Robert (tenor) is accompanied by a boon-companion Bertram (bass), in reality a devil who has sired Robert on a human mother. They are followed by Robert's gentle foster-sister Alice, bearing a letter from their mother, recently deceased. Robert has made an unsuccessful attempt to abduct

real magnificence. He was hardly less good in the sardonic duets in which the role abounds. Alain Vanzo no longer commands the easy tenorial grace which the title-role demands but he still performs with dash, style and bold attack. His dictum put some of his countrymen to shame.

The contrasting soprano roles (a good publicity device

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionesco and his choreographer André

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionesco and his choreographer André

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionesco and his choreographer André

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionesco and his choreographer André

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionesco and his choreographer André

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionesco and his choreographer André

exploited again by Meyerbeer in *Les Huguenots*) were taken by another American, June Anderson (Isabelle) and Michèle Lagrange (Alice). Miss Anderson's similarity in voice and features to Dame Joan Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch)

a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert, toi que j'aime" was trampled on. All the same, Miss Anderson deserved her ovation.

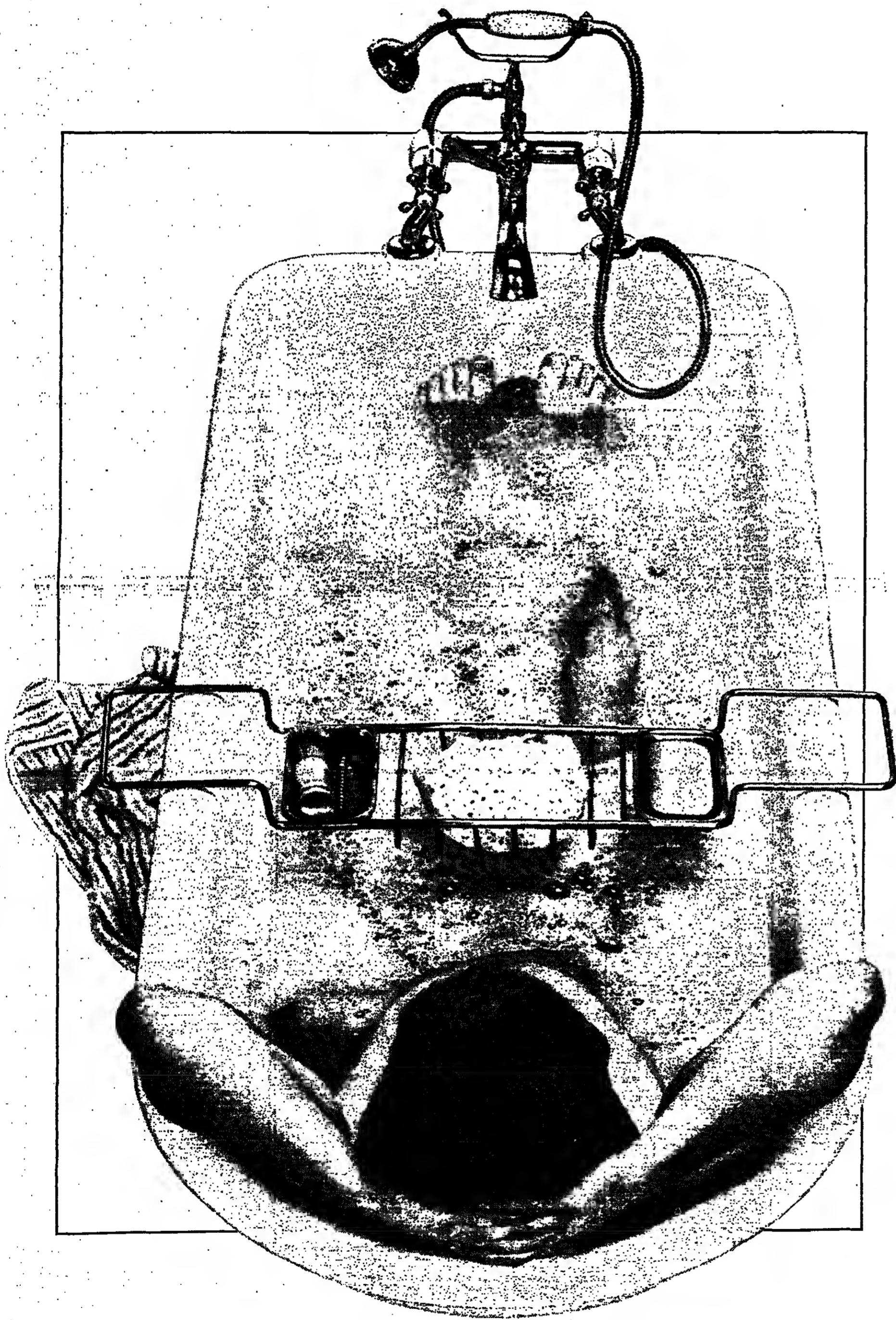
Meyerbeer balanced the female roles adroitly. Alice moved up in the world when she was sung by Cornélie Falcon and Jenny Lind, yet Prokofiev offended a few in the audience with a burlesque dance of ghostly nuns in drag, but this was only an incident, but if a scene of blasphemy doesn't shock, what is the point? Tagliani, who danced the rôle of the abbess in the original, was not amused and left the cast to cleanse herself with the romantic ballet par excellence, *La Sylphide*. In the cloister scene, elsewhere much was left to lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a treasurable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Léopold de Léville, Norbert and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original decor including the cloister set by Ciceri, partly seen in a well-known painting by Degas and spawning progeny late as the Viscount Don Corvo at Covent Garden, survived with roundabouts until Robert faded from the repertory. Ionesco's new set, not as far as I can see, is the best that there is, but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

As anyone may fear, Meyerbeer did not command the genuine demonic poetry of Weber, Berlioz or Liszt, yet his masterly simulation can

# No phones. No interruptions. No wonder you have your best ideas at home.



Strange how often inspiration seems to strike outside office hours.

Could it be because the daily grind leaves you precious little time to think?

Fortunately, there's one sure way to find out whether your ideas hold water.

A Toshiba portable computer. Feed in your floppy disks and it's just like being back in the office. Without the usual distractions.

And even if you need to exchange data with other computers, the T1100 can also communicate with them.

Naturally, you'll be fully compatible with the IBM-PC and thus capable of running most leading software.

(As a fully-fledged 16-bit computer, it also runs at a very business-like pace.)

And, with a 256K memory on tap, there's no risk of halting your creative flow in midstream.

Note, too, our built-in LCD flat screen. Very restful on the eyes in the small, wee hours.

Weighing in at a mere 9lbs, our baby's not going to strain your arms either.

Lightweight it may be, but it can outperform any portable you care to name.

After all, it's one of the Toshiba family of computers, dedicated to improving business efficiency.

And in our family, business always comes first.



For more information send the coupon to: Toshiba UK Ltd (IPS Division), Toshiba House, Princes, Camberley, Surrey GU16 5JJ, or dial 100 and ask for Freeline Toshiba.

Name \_\_\_\_\_

Title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

**TOSHIBA**  
**COMPUTERS**  
WE GIVE YOU MORE TIME TO THINK

## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telex: Finantime, London PS4. Telex: 8954871  
Telephone: 01-2488000

Monday July 22 1985

## European imperatives

The inter-governmental conference between the member states of the European Community which convenes in the autumn, and which will be prepared by today's meeting of the foreign ministers, will be the Community's most politically charged negotiation since the great bust-up between France and the Five 20 years ago. Tidy-minded bureaucrats will do their best to reduce it to a negotiation on technicalities and legal formulae. But these technicalities will only be the superficial symbols of the central question facing the governments: what kind of Europe do they really want?

On the surface, the negotiation will be about majority voting in the Council of Ministers, about the powers of the European Parliament, about the role of the Commission. But just below the surface, governments will be confronting a question of much greater generality: are their common interests and their interdependence now so great and so extensive that they can and must respond by a deliberate and visible step towards a more integrated Community?

What distinguishes this negotiation from the negotiations of 1955 and 1957 is that the Six were a self-selected group of countries which started out with a similar answer to the question; on both occasions Britain answered the question by staying away from the negotiating table. But today several member states will instinctively answer the question in different ways.

Greece currently takes an arm's-length view of its relationship to the rest of Europe, treating the Community primarily as a source of development finance. Denmark, for political and constitutional reasons, has serious reservations about any move which appears to imply a surrender of sovereignty. By contrast, the Benelux countries and Italy are explicitly committed to seeking constitutional changes which would symbolise and strengthen Europe's common interests, even if they have not spelled out precisely what they want. The dilemma of the conference, therefore, is whether it can straddle these divergent attitudes with a package deal which satisfies the Euro-unionists without alienating the reluctant Europeans. For if it concludes without unanimous agreement, the split which emerged in the vote at the Milan summit will turn into a political chasm, with unpredictable consequences.

Britain's alignment with Greece and Denmark at Milan was not just an error and an aberration; it was a denial of reality. Britain is a medium-sized European power like France and Germany, and it has long been obvious that its place is in Europe. Its economy requires access to the European market, and on no important issue are its fundamental interests at variance with those of its European partners. It depends at least as much on Europe for its security as it does on the United States.

### Systematic discussion

Moreover, British policies have, over the years, moved substantially into line with these realities. The Government has become one of the keenest advocates, not merely of tighter foreign policy co-operation between the member states, but also of more systematic discussion of Europe's distinctive security concerns. By the same token, it has been converted to the need to revive the Western European Union defence organisation, and it is one of the strongest supporters of the need for systematic collaboration in arms procurement in Europe. Finally, it has explicitly recognised, in the paper delivered to the Fontainebleau summit a year ago, the indissoluble connections between economic integration, political solidarity, and the common defence.

It is therefore extraordinary that the Government should feel impelled to distinguish itself from its major partners in the Community by hanging back, slightly but unmistakably, from the kinds of constitutional changes that they are ostensibly seeking. It is sometimes argued that there is a large gap between rhetoric and reality among the Euro-unionists—they do not really mean what they say, witness the recent German veto on a tiny cut in the price of cereals. This is a shallow debating point, and a dangerous one, because it might turn out to be wrong: the fact that they used the veto does not prove that the Germans would not prefer a situation in which such an option was unavailable.

But in any case the reverse gap is manifest in Britain, where the Government's domestic rhetoric on the subject of Europe is much more minimalist than its real policies. It is hard to conceive a more fundamental surrender of the totem of national independence than the commitment to the forward defence of Germany—a commitment France has not yet made—and impossible to reconcile it with a vestigial insistence on the right of national veto in the European Community, which is being sustained much more for rhetorical reasons than because Britain's vital national interests are more likely to be at risk than those of the Euro-unionists.

These discrepancies of rhetorical approach are probably significant, but it is important to recognise that they exist largely in the mind. On practical, nuts-and-bolts issues, the differences between Britain and the Euro-unionists are increasingly differences of emphasis rather than principle. Even on constitutional issues, so heavily symbolic of long-term aspirations, the differences between Britain, France and Germany are probably small: they all recognise that big changes in the Rome Treaty can probably not get through 12 parliaments. But political sensitivity in these negotiations should rule out any gratuitous disparagement of the long-term aspirations of the Euro-unionists, even if they are currently unrealistic.

Moreover, the greater the practical difficulty of securing ratifiable treaty changes, the greater the importance of introducing credible reforms to Community decision-making by methods which are effectively binding even if they fall short of parliamentary ratification. British proposals for "more" majority voting fall in credibility because they would not be binding. In the last resort, there is one reform that a majority of member states can impose: the disavowal of the Luxembourg compromise and the national veto, because it has no legal basis.

On all fundamental issues of principle, British interests coincide most extensively with those of the original Six. If the French Government were to follow the French Socialist Party in endorsing a commitment to the defence of Germany, that match of interests would be even closer. The question is not whether British bureaucrats have made the finest judgment on what is prudent and negotiable in constitutional terms, but whether Britain and the Six, at least, are committed to strengthening their common interests.

**HOURS BEFORE** South African State president P. W. Botha announced on television that a state of emergency was to be declared in parts of the Transvaal and Eastern Cape, the news was broken before a crowd of 50,000 at the funeral of four slain black activists.

The mourners in the tiny East Cape town of Cradock greeted the development with an audible intake of breath and angry murmuring while the platform of priests, black community leaders and anti-apartheid activists vied in condemnation of this latest tightening of the screws. It comes after 11 months of continuous violence which has led to over 450 deaths, and a mounting climate of insurrection in black townships throughout the country.

The decision, which presages an end to the relative restraint of the authorities, takes place against the background of mounting consumer boycotts against white businesses and the threat of strikes by black miners next week in the country's vital gold and coal mines. The death toll so far has been beneath the 575 dead of the sharper but shorter Soweto rising of 1976.

The state of emergency signals the end of Government hopes that a mixture of repression and reform would serve to blunt what has now been clearly recognised as an unparalleled challenge to the white power structure. It marks the determination of the Government to use the full powers of the police and the army to restore order.

A similar state of emergency was declared on March 30, 1980, a week after the Sharpeville massacre but was lifted after five months. Limited emergency powers were also introduced towards the end of the Soweto rising.

To many it is a mystery that the Government has not already clamped down more severely in the face of unrest which is more widespread and deeply rooted than ever before.

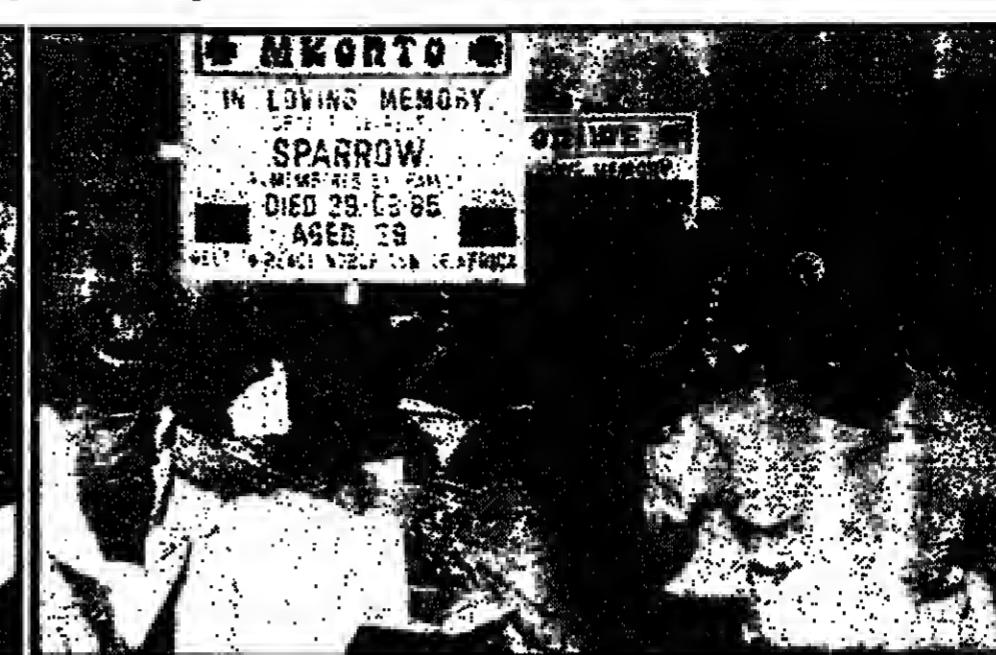
Partly this is because the Government already enjoys draconian powers of arrest, detention and repression under the various internal security and other acts and partly because the Government has sought over the past year to combine a policy of piecemeal reform of "the most discriminatory" aspects of apartheid laws with maintenance of law and order. It has been reluctantly to admit its full and legitimate right to use its full and legitimate powers of repression in the hope of widening its support, especially amongst Coloureds and Asians.

Thus far it has faltered between the two stools. It has not been bold enough in its reforms to attract support from the majority black community and deeply angered by their exclusion from representation under the new constitution. It has not been ruthless enough to prevent the rise of black political consciousness and organisation in the townships and rising black self-confidence under young and fearless leaders.

The new policy is likely to



President Botha (left)



Saturday's funeral for four black activists at Cradock in the Eastern Cape (right).

be aimed at seeking out and neutralising the unofficial leaders of black student, community and political groups, including highly politicised priests. It has many of the hallmarks of an admission of failure.

Certainly that is how it is seen by Dr Frederick Van Zyl Slabbert, leader of the white opposition Federal Progressive Party (FPP). Declaring a state of emergency, he said, "is a devastating comment on the outcome of the November 1983 referendum. What was supposed to be the beginning of an

### Funerals have become shows of solidarity

era of negotiation and consensus politics has seen us drift steadily into the present state of no-siege. This government has neither the ability, the plans nor the talent to cope with the demands of genuine reform."

One of the greatest failures of the Afrikaner-dominated National party government has been its inability to make any progress with its stated aim of attracting responsible and moderate black leaders into the "non-statutory forum" proposed in January by President Botha to discuss the forms of eventual black participation in the political process.

Instead, the Government blames black agitators and intimidators for frightening off potential participants, and points to attacks on the homes and families of black local councillors and policemen as proof.

This has undoubtedly been a factor. But the main reason why the Government has not been able to attract black leaders into talks on the future of black participation has been the unwillingness of govern-

ment to impose strictures on its own efforts to seal the frontier to arms and infiltration, as shown by last month's raid on ANC bases and safe houses in neighbouring Botswana. Ironically, however, its success in expelling the ANC from its bases in Mozambique after the March 1984 Nkomati accord with Mozambique appears to have led to a greater spirit of self-reliance among anti-apartheid forces inside South Africa itself.

Despite repeated denunciations of the United Democratic Front (UDF) as a front for the ANC, the declaration of a state of emergency has not been accompanied by a ban on the organisation.

Instead the Government has proceeded to arrest UDF leaders over the last six months and three treason trials are currently under way. Until now, however, this hydra-headed front for over 600 political, student and community associations has shown remarkable resilience with new leaders springing up to replace those on trial or in detention.

It is precisely this kind of

attack on the symbols of white authority in the townships.

It is still a subject for debate whether the ANC from its headquarters in Lusaka actually sparked off the current wave of unrest. The evidence suggests that it was taken as much by surprise as the Government.

But there is little doubt that the ANC abroad, many of whose internal leaders like Nelson Mandela are in jail, has sought to guide and profit from the strategy of making black townships off-limits to white visitors.

Indeed, the coffins of the four

local community association

activists believed to have been

murdered by Latin American-style death squads were carried into the township sports stadium last weekend behind the black, green and gold banner of the African National Congress (ANC) and the red flag with gold hammer and sickle topped by a gold star of the Communist Party of South Africa.

It is clear that the ANC has coincided with heightened political awareness of black children. The young are in revolt against the inequalities of the Bantu education system and the prospect of a lifetime of poverty and alienation in the segregated townships or even worse, the distant homelands. They are increasingly becoming the standard bearers of revolution.

Indeed, the banners of the four

local community association

activists believed to have been

murdered by Latin American-style death

squads were carried into the

township sports stadium last

weekend behind the black, green

and gold banner of the African

National Congress (ANC) and the

red flag with gold hammer and

sickle topped by a gold star of the

Communist Party of South Africa.

It is clear that the ANC has

coincided with heightened

political awareness of black

children. The young are in

revolt against the inequalities of

the Bantu education system and

the prospect of a lifetime of

poverty and alienation in the

segregated townships or even

worse, the distant homelands.

They are increasingly becoming

the standard bearers of revolution.

Indeed, the banners of the four

local community association

activists believed to have been

murdered by Latin American-style

death squads were carried into the

township sports stadium last

weekend behind the black, green

and gold banner of the African

National Congress (ANC) and the

red flag with gold hammer and

sickle topped by a gold star of the

Communist Party of South Africa.

It is clear that the ANC has

coincided with heightened

political awareness of black

children. The young are in

revolt against the inequalities of

the Bantu education system and

the prospect of a lifetime of

poverty and alienation in the

segregated townships or even

worse, the distant homelands.

They are increasingly becoming

the standard bearers of revolution.

Indeed, the banners of the four

local community association

activists believed to have been

murdered by Latin American-style

death squads were carried into the

township sports stadium last

weekend behind the black, green

and gold banner of the African

National Congress (ANC) and the

red flag with gold hammer and

sickle topped by a gold star of the

Communist Party of South Africa.

It is clear that the ANC has

coincided with heightened

political awareness of black

children. The young are in

revolt against the inequalities of

the Bantu education system and

the prospect of a lifetime of

poverty and alienation in the

segregated townships or even

worse, the distant homelands.

They are increasingly becoming

the standard bearers of revolution.

Indeed, the banners of the four

local community association

activists believed to have been

murdered by Latin American-style

death squads were carried into the

township sports stadium last

weekend behind the black, green

and gold banner of the African

National Congress (ANC) and the

red flag with gold hammer and

sickle topped by a gold star of the

## FOREIGN AFFAIRS

## Straws in the Russian wind

By Ian Davidson

THE greatest virtue of the secret of the Soviet system is that it offers almost unlimited room for speculation by Western commentators: it makes jobs for Kremlinologists, and it is their most exciting speculations, their most unconventional interpretations, which hit the headlines.

That may be because so many Kremlinologists are Americans and America loves novelty. Yet conventional interpretations are now safer as a starting point, because they are more plausible.

Thus, when Mr. Yuri Andropov became party boss on the death of Mr. Brezhnev, some watchers commented on his reported passion for jazz and Scotch whisky (or was it Bach and brandy?), and drew the exciting conclusion that the new man would turn out to be a Western liberal. It did not take long to discover that one of the leading characteristics of the man who had been the KGB was that of a disciplinarian. Not very surprising.

Similarly, when Mr. Andrei Gromyko was moved upstairs to be the new President earlier this year, and replaced as Foreign Minister by the unknown Mr. Eduard Stepanov, some watchers conjectured on the fact that his experience of foreign affairs was extremely limited and confined to a brief of countries in the Third World. They also drew the dramatic conclusion that his appointment signalled a switch in the foreign policy priorities of the Soviet Union from the traditional superpower relationship, running through Western Europe, to greater emphasis on the Third World.

This line was reinforced by the parallel speculation, derived partly from the impression of total rigidity in the Soviet position in the Geneva arms control negotiations, that the Moscow leadership had abandoned any hope of desire for a better business relationship with President Reagan's Administration, and was hunkering down to wait for his successor.

Yet no sooner was the ink dry on these extreme notions, than Washington announced that Mr. Gorbachev and President Reagan would meet in Geneva in November. Moreover, Mr. Gorbachev is also going to visit Paris in the autumn.



Mikhail Gorbachev

The constants in Soviet foreign policy preoccupations must include, and in all probability must be headed by, the superpower relationship, because that is the relationship which encompasses the greatest potential uncertainties and even dangers for them—as for the rest of us.

The Russians may not like what little they understand of the Reagan Administration, they may not see with confidence any good in to get into the "Star Wars" (Star Wars).

Similarly, they may believe that will be very difficult to do any advantageous business with such a visceral anti-Communist. But it is stretching credulity to suppose that they can safely neglect the American problem for another three years or more. Such an option would be even more difficult for a new leader than for an old one.

The second constant in Soviet foreign preoccupations must be the East European empire, because the vassal states are, in varying degrees and at various times, in a permanent state of rebellion against their Soviet overlords. And the third constant must be Western Europe, partly because of its proximity to the Atlantic Alliance, partly because, with Germany at the centre, its proximity and its economic strength give it large political influence on developments in Eastern Europe.

Mr. Gorbachev has already been to Eastern Europe on a visit to Warsaw. The fact that he is also going to meet President Reagan and President Mitterrand would appear to confirm the constancy of Soviet priorities.

But the interesting thing about the planned Geneva summit with President Reagan is that it appears to have been agreed without a settled agenda for negotiation, to say nothing of a pre-cooked agreement on any issue, however minor. And since President Reagan has been openly pleading for such a meeting for a long time, it is evident that the final decision was made, after some reflection, by Mr. Gorbachev.

What this suggests is that Mr. Gorbachev and his colleagues in the Politburo have decided that they are either going to do something with the Americans, or they are going to do something to the Americans—one or the other—on the big strategic issue which now dominates all others in the superpower relationship, nuclear weaponry and arms control.

Doing something to the Americans would mean refash-

ioning the Soviet arms control posture in terms sufficiently attractive to Western European governments and to Democrats in the U.S. that it would either exert serious and embarrassing pressure on Ronald Reagan, or else provide profound disillusion within the Atlantic Alliance. These apparently alternative strategies could be combined in one, to be played

is only talking rather vaguely in public about a 25 per cent cut in nuclear weapons, which corresponds broadly to its proposals in the Start talks, but it has not tabled that proposal in Geneva. To exert real propaganda pressure, it needs to be visible, and, of course, the U.S. offers such a dramatically improved Soviet offer by seriously meant: it could well be protected by a wall of impossible conditions so as to restrict it to propaganda purposes. But even to go through the motions of such an offer could imply a serious wrench to vested bureaucratic interests in the Soviet Union. The significance of the November date may therefore be that it sets a sufficiently distant deadline as to exert some pressure, but permit enough time, for the Soviet bureaucracy to go through its internal negotiations.

All this is, of course, very far-fetched. Yet so it happens that there have been a few tiny straws in the wind which may not be entirely inconsistent with such a double strategy.

First, the New York Times has reported that Soviet negotiators in Geneva have indicated that Moscow might be prepared to accept some limits on anti-missile research. The Russians quickly denied the report, but they would, wouldn't they?

Second, General Nikolai Chernov, head of arms control for the Soviet army staff, told a visiting U.S. Congressman that the Soviet offer of a 25 per cent cut in nuclear weapons could apply to warheads as well as to missiles. If confirmed in Geneva, this could be the start of a fundamental shift in the Soviet position, because it is the multiple warheads on the Soviet heavy missiles which chiefly worry the Americans.

On the other hand, if the Soviet Union merely wants to spill the Atlantic Alliance with its "Star Wars" as the Geneva talks, with a view to moving towards a negotiable agreement under this option in the November summit might perform an analogous function to the 1974 meeting between President Gerald Ford and President Brezhnev in Vladivostok, which sketched out the basic framework for the second Strategic Arms Limitation Treaty (SALT) which was finally negotiated in 1979.

Doing something to the Americans would mean refash-

ioning the Soviet arms control posture so that it becomes a price-managed regime rather than a quota-managed regime; (b) ending the practice of using the storage levy scheme to pay for carryover stocks of surplus sugar;

(c) abolishing the UK regional deficit premium (we are no longer in deficit in white sugar);

R. B. Williams,  
5, Catherine Street, WC2

## Logic of the CAP

From Mr. A. W. Tucker,  
Director of Worldwide Foods

Sir—I need help. I used to have problems understanding the logic of the CAP and I now find it even harder to grasp. Years ago studies were showing that the net cost of direct income support was actually very close to price support, the difference being only the method of collection. The argument was made (and is) that farmers did not want handouts but wanted reasonable prices to secure a reasonable income.

I would like to know why we cannot have direct income support by member countries at an agreed level with the maintenance of MCA's. Prices would be reduced, surpluses would be sold without third country subsidy and the ridiculous administrative and finance charges would be reduced considerably.

If anybody thinks that EEC countries are not pursuing nationalistic interests at present, look at the subsidised loans currently on offer to third countries to help their meat exporters in France and Ireland to sell in these markets.

Not only is this misleading in the sense that the consumer is paying for the extravagance of a regime which gives a guaranteed price for surplus production, year after year: it is also dangerous in that it tends to make people think the regime does not have to be accountable to market realities.

Mr. Philip de Zulueta,  
5, John Street, EC1M 2ES.

## Letters to the Editor

1

challenge and opportunity would still exist even if we were not members of the Community. In fact, few people now deny the need to encourage greater European unity and most accept that language differences are a handicap to progress.

It is my belief that many of our much publicised arguments with our European partners stem from our own failure to make the necessary major effort, including study of languages to adapt ourselves to our European destiny. For example, I think that the Minister of Education in the Community could agree that all university students should spend at least a term in a university of another Common Market country. Such a rule would transform language teaching in Britain: it would also be a major step towards creating a truly European intelligentsia.

We all laugh when in Pygmalion Dr Doolittle plaintively enquires why women cannot be more like men. Let us not adopt the same attitude when foreigners are concerned, but on the contrary try harder to learn at least the main European languages and acquire thereby a better ability to communicate, to understand and to sell. Political, cultural and commercial arguments all lead inexorably to this conclusion.

Sir Philip de Zulueta,  
5, John Street, EC1M 2ES.

The bureaucratic British

From David M. Fife, Sloane Fellow (LBS).

Sir—I would like to expand on Professor Gomber's report referred to by Michael Dixson on July 15 that many British companies

## U.S. role in export growth of other nations

This is not to say that DRI has got its sums wrong. The problem is actually an intriguing one of differing perceptions. For if the discussion is conducted in terms of U.S. dollars, then the fashionable view can appear to be correct. In the table, the left-hand column gives the value increase in dollars of German exports between 1983 and 1984 (source: OECD Statistics of Foreign Trade). On these figures, the increase in German exports to the U.S. was merely one quarter of the total increase and less than half the increase in German exports to Western Europe.

German Exports 1983-84  
(increase in value)  
Total 2.3 55.9  
To U.S. 3.6 14.0  
To Europe 0.8 35.4  
To Opec -2.6 -3.6

Two points need to be made. First, the figures in dollar terms embody large distortions

because of the marked rise of the dollar against the EMS currencies. In particular, they misrepresent the rise in German exports to Western Europe. Second, the DM figures, though in value terms, give a far better idea of the volume changes (in DM terms, German export prices rose only 3.4 per cent last year) and so give a much fairer picture of the actual stimulus received by Germany's economy from its trade partners. Of course, the U.S. role has been a real one but its relative significance has been greatly exaggerated.

Ian Riley,  
Banda House, Cambridge Grove, W6.

## Lombard

## Recycling the global surplus

By Anatole Kaletsky

LOTTERY winners are well known to be an easy prey for financial speculators. At best they will fall into the hands of professional management, which simply means buying financial instruments from other financial institutions—and that is when Opec comes back for more in 1979, however, the world decided to leave the whole responsibility for recycling to market forces in the international banking system. In fact, industrialised countries deliberately adopted perverse macroeconomic policies designed to prevent their current account deficits from rising to accommodate Opec's surpluses.

As a result, the Third World was left to borrow two-thirds of the oil windfalls through the oil-rich countries: non-oil developing countries increased their annual deficits by \$44bn (£21.5bn) between 1977-78 and 1979-81, while Opec's surplus increased by \$51bn.

In 1982, of course, the crisis in Mexico and Argentina suddenly blew the money cloud away from Latin America and showered temporary blessings on the U.S. Government and its consumers as the U.S. banks channelled massive capital into the dollar. The strong dollar and record U.S. interest rates soon channelled much of the surplus money into Japan's current account.

The strong dollar tempted Washington to go on spending and before long the money cloud was hanging over Tokyo in the form of an unprecedented current account surplus. In the next few years, the Japanese current account surplus will present a problem of recycling as serious as the Opec surpluses of the 1970s. The stampede of Japanese investment institutions into dollar securities on the false prospectus of a supply side revolution in the U.S. economy only offers a temporary solution. In the end, unless the leaders of the industrialised countries face up to the need for a truly global macroeconomic policy, financial markets alone can shift the problems created by current account imbalances from one part of the world to another but they do not seem capable of solving them.

Creating  
new answers in finance.

Designing and implementing secure communication networks of automated teller machines and computers is just one example of CAP's communications software capability, creating new answers to complex problems. And with the combined brain power of over 1,400 highly inventive people – plus CAP's 23 years' experience – we can create new answers for your problems, too. Whether it's financial, scientific or industrial – CAP delivers.

CAP Building better systems. Information Line 01-231 6144



# FINANCIAL TIMES

Monday July 22 1985

Always specify the best  
**Abbess**  
 office furniture  
 Tel 01-574 6961

Terry Byland on  
Wall Street

## Banks on the crest of a wave

THE BATCH of second quarter results from the U.S. money centre banks has confirmed them in their restored role as Wall Street's favourite sons - with the notable exception of BankAmerica, whose parentage is, perhaps, less widely claimed.

Overall, the results announced over the past fortnight were "truly outstanding," says Mr Thomas Hanley, bank analyst at Salomon Brothers. Gains in net earnings ranged from 20 per cent to 45 per cent at Citicorp, Chase Manhattan, Chemical NY, Bankers Trust and J. P. Morgan.

The stocks have strong outperformed the rest of the market since the final quarter of last year, as falling inflation and interest rates have boosted the financial sector. Stock prices have, not unusually, hung fire during the results season. Investors and brokerage analysts are now assessing the prospects for stock prices for the coming six months.

The second quarter figures offer some guide for the rest of the year. But the major Wall Street firms are not changing their predictions for the full 12 months, which are for a gain of around 17 per cent in earnings. Such forecasts indicate the degree to which the profit recovery is based on severely depressed 1984 figures.

Declining interest rates are the factor most quoted by the banks for their good fortune in the second

quarter. U.S. consumers have continued to spend heavily, boosting their bank accounts with readily available bank credit.

Earnings benefited over the past six months from plunging rates in the money markets during a period when banks were able to keep rates high on consumer loans.

Also significant for bank profits have been the gains in prices of U.S. federal bonds, which figure strongly in bank portfolios. Chemical NY earned \$60.8m from securities, \$1m more than in the comparable period, while Citicorp turned a loss of \$5m in securities trading into a profit of \$4m.

Similarly, foreign exchange trading has been very profitable for the money-centre banks since the U.S. dollar has been the subject of persistent speculation. Income from such sources jumped by 95 per cent at Chemical, while J. P. Morgan turned a loss of \$1.3m into a profit of \$4.6m.

Mr Hanley believes major bank stocks are still cheap compared with industrial stocks. Price/earnings ratios on bank stocks are only about 60 per cent of that on the Standard & Poor's 500 index, based on 1984 profit forecasts. Salomon Bros expects that gap to narrow to just bank p/e ratios at 70 per cent to 80 per cent of the S & P ratio over the six months.

However, there is another side to the banking results. The banks pleased the federal regulators with their readiness to curb earnings by increasing loan loss provisions. Chase, Bankers' Trust and Chemical applied nearly as much of their increased operating profit for the second quarter to loan provisions as they did to earnings.

Yet Mr Mark Biderman of Oppenheimer notes that stock in the J. P. Morgan weakened on the disclosure that loss provisions jumped from \$30m to \$90m between the first and second quarters. Oppenheimer regards the increased provisions as a positive factor, but the stock market sees them as a warning of higher loan losses ahead.

Nor can the shocks at BankAmerica, until a few years ago the largest bank in the U.S., be ignored by the rest of the industry. It cannot be the only U.S. bank struggling with the effects of "deregulation, dollar volatility, the uneven (U.S.) recovery," to quote Mr Sam Armstrong, BankAmerica's chief executive.

Bank earnings could be held back in the second half if further increases in loss provisions are required. A slowdown in the U.S. economy could mean problems for the bankers' loans to the farming, manufacturing and mortgage sectors.

Also, over the entire profits outlook loom the Latin American debts, which were consigned back-stage in the second quarter but will continue to haunt the industry. Responding to the federal regulators, the banks refrained from booking the delinquent interest payments from Argentina to second quarter profits. But overseas debt problems will return, and they could catch the bank stocks in less favourable circumstances.

Richard Evans reports on city life near Iraq's war front

## Morale under siege in Basra

**T**HES SOUTHERN Iraqi port of Basra is a city under siege. Along the pavements, high walls of sandbags, many shredded with shrapnel, have been constructed to offer pedestrians and shop windows a degree of protection in case of unexpected attack. In the background there is the sound of heavy artillery from the front, 15 miles away on the Iranian border.

Once a boom town and Iraq's premier port, the city is now in suspended animation awaiting the next Iranian attack and maintaining as normal a life as it can.

Basra is the prize the Iranians are desperate to claim as the war with Iraq approaches its fifth anniversary and appears more bogged down in stalemate than ever. Its capture would throw into confusion and probably topple the regime of President Saddam Hussein. The Iraqis are therefore determined to defend it at any cost.

The 600-mile drive from Baghdad to Basra reveals a country fully

mobilised for war. The road south of Amara passes close to the Iraqi-Iranian border and hundreds of anti-aircraft and anti-tank gun emplacements are perched on earth mounds.

In a costly offensive through the Hawizah Marshes north of Basra in March, Iran sought to outflank the formidable Iraqi defensive wall. They succeeded briefly in cutting the vital road link with Baghdad, near the confluence of the Tigris and Euphrates rivers, but were soon pushed back to the border.

Since then, substantial improvements have been made to the Iraqi defences with the building of a 15 mile earthen wall stretching between Amara and Basra, topped with numerous gun emplacements and tank ramps. Some of the marshes have also been flooded to make the scrubland more difficult for Iranian armour to penetrate.

What the Iraqis can do nothing about, though, is the constant

threat of artillery bombardment on Basra. Keeping the city alive as it suffers frequent random shelling has taken on the highest political significance, and a constant stream of supply trucks makes the journey from Baghdad in an effort to maintain as normal a life as possible.

The authorities' tactic is to persuade the population that the war of attrition with Iran - with them in the front line - is wholly worthwhile.

The role of civilians as war heroes is emphasised and casualties are referred to always as martyrs.

In the Museum of the Martyrs of the Persian Aggressive War, the city centre, personal effects and

photographs of many of the 800 who have died in the five years of shelling are displayed.

The tactic has succeeded remarkably well. Prestige hotels such as the Basra Sheraton remain open despite a low occupancy rate and a bar sandbagged inside and out. Most shops remain in business,

however curtailed trade might be. Fawzi Rashid Abdullah, the civilian governor of Basra, claims that no schools, hospitals, factories or government buildings have closed because of the bombardments, which on occasion have exceeded 800 shells a day.

Officially about 1m people still live in Basra and the authorities insist that no one has fled. The name of the game is to maintain morale in the London blitz. Yet empty houses can be seen everywhere, many with shell or shrapnel damage, and there is no prospect of a normal commercial life until the war is over.

At present the stalemate seems to be more entrenched than ever. Iran appears to retain the will to continue the religious and political war but lacks the capacity to achieve victory. Iran has no broadly defined objective other than peace but is unable to use its military advantage to force the Ayatollah Khomeini to the negotiating table.

The most feared individual in the multi-capacity City institution of the future will not be the chairman or the personnel manager but the compliance officer. A familiar figure on Wall Street, this pillar of rectitude will be expected to ensure that conflicts of interest within diversified financial groups are not exploited to the detriment of clients, or anyone else for that matter. At the moment, it is not much of a job. The City of London and its watchdogs are still undecided about the rules with which the compliance officer will make everyone comply.

Dealers may come, and go, at ever increasing transfer fees. But however fragile the goodwill upon which the large triple-capacity firms may have been founded, it would be foolish to suppose that they will fall apart under the strain - commercial or moral. The three-way conflict of principle has been resolved, after a fashion, in other markets. It has been achieved through disclosure, visibility and that quaint old City virtue, probity.

Dealers may come, and go, at ever increasing transfer fees. But however fragile the goodwill upon which the large triple-capacity firms may have been founded, it would be foolish to suppose that they will fall apart under the strain - commercial or moral. The three-way conflict of principle has been resolved, after a fashion, in other markets. It has been achieved through disclosure, visibility and that quaint old City virtue, probity.

## Buyout plan

If the plans of Electra and Candover have anything to do with it, leveraged buyouts in the UK are just about to move up a gear or two. It may be some time before Electra Candover does battle the likes of T. Boone Pickens, or tries to buy anything comparable to the size of Gulf Oil, but the scheme to raise £300m for use in UK buyouts certainly raises the stakes.

Of course, the mere existence of a large stand-by facility - which should mean that large deals can be struck between self-policing and external regulation but also about the approach that should be taken towards the creation of a rulebook. Those who believe that hard and fast rules are impossible to apply in a rapidly evolving market are neatly matched by those who argue that it would be for the market-maker to set the rules with which the compliance officer will make everyone comply.

There is sharp division not only about where the balance should be struck between self-policing and external regulation but also about the approach that should be taken towards the creation of a rulebook. Those who believe that hard and fast rules are impossible to apply in a rapidly evolving market are neatly matched by those who argue that it would be for the market-maker to set the rules with which the compliance officer will make everyone comply.

The City will presumably chart its usual middle way between these two positions. Since existing conflicts of interest will be greatly augmented by the creation of a principal's function in most large firms, new rules will need to be drafted and enforced. But, those firms argue, undue emphasis on the internal separation of capacity would negate the whole purpose of financial management and be unworkable to boot.

The defence of the broad status quo rests on the legitimate presumption that the breach of Chinese Walls would, once discovered, be damaging to client confidence and so against the firm's commercial self-interest. This may be true in some areas. If a research department is perceived to be a servant of the market, its corporate finance department, the research product will rapidly lose its credibility.

Some obvious safeguards can and almost certainly will be introduced. A research document should disclose whether the firm has acted in an advisory capacity to the company and whether it has made a market in the company's securities. In that instance, the rough size of the firm's current position should be disclosed. But, for the most part, the strength of the wall between investment research and corporate finance should be left to the market to judge.

In other areas, the threat of a loss of client confidence may be a powerful but insufficient deterrent. Market-makers, for example, simply cannot be relied upon to act independently of corporate finance. Some obvious safeguards can and almost certainly will be introduced. A research document should disclose whether the firm has acted in an advisory capacity to the company and whether it has made a market in the company's securities. In that instance, the rough size of the firm's current position should be disclosed. But, for the most part, the strength of the wall between investment research and corporate finance should be left to the market to judge.

So long as Chinese Walls are breached, association with a diversified firm may not add much value to a fund management business. And respect for those walls could easily have the opposite effect. The Government has decided, for the time being, that investment management should be permitted to remain under the umbrella of the multi-service firm. In the end, however, it may be commercial rather than regulatory pressure which could drive the business into independent hands.

## Foreign ministers face renewed rift on EEC treaty amendments

BY QUENTIN PEEL IN BRUSSELS

EEC Foreign Ministers must today try to patch up the rift in the Community which opened at last month's Milan summit, when Britain, Denmark and Greece were outvoted by the other seven members on the question of holding a full-scale conference to amend the Treaty of Rome.

All the key questions which split the summit, including ways of speeding up decision-making in the Community, on limiting the powers of national veto, and on extending the role of the European Parliament and the European Commission, are once again on the agenda for the Foreign Ministers' meeting in September.

Although the fact that a conference is expected to open in mid-September now seems to be accepted

ed, the agenda and any consensus on the way it should progress are still in dispute.

Both Denmark and Greece remain strongly opposed to any amendments to the Treaty of Rome, the founding document of the Community, which puts the unanimous agreement that will be required in September in grave doubt.

On the other hand, Mrs Margaret Thatcher, the British Prime Minister, has refused to rule out any treaty amendments, while making it clear that she doubts whether any clear conclusion can be reached.

The widest agreement on the need for a treaty change concerns Article 100, which lays down that any decision on removing legal barriers to a genuine common market must be unanimous; most member

states agree that many more decisions on such questions could be taken by qualified majority voting.

Both Denmark and Greece remain strongly opposed to any amendments to the Treaty of Rome, the founding document of the Community, which puts the unanimous agreement that will be required in September in grave doubt.

The Foreign Ministers will also be asked to agree on immediate changes in their procedures as proposed by Britain to speed up decision-making without formal treaty amendment. These were dropped at the Milan summit after the row over the decision to call a conference.

The moves include a political agreement to enforce more majority voting and to use abstention where unanimity is required.

Editorial comment, Page 12

## E. German borrowing soars this year

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

FIGURES published by the Bank for International Settlements (BIS) today suggest an answer to one of the great Euromarket mysteries of 1985 - namely the sudden upsurge of borrowing by East Germany.

They show that East Germany, which has raised \$1.1bn on the Euromarket this year compared with \$563m in the whole of 1984, started 1985 with a heavy concentration of short-term borrowing in its international debt profile.

On the other hand, Mrs Margaret Thatcher, the British Prime Minister, has refused to rule out any treaty amendments, while making it clear that she doubts whether any clear conclusion can be reached.

The most thorny area still to be resolved centres, inevitably, on security and justice, where the following measures are still being negotiated:

• Linkage between the judicial systems of north and south in which a southern judge would sit with two northern judges in the north, or a northern judge with two southern judges in the south, in terrorist trials.

• Reform of the Ulster Defence Regiment, including more training, phasing out of part-timers and more stringent vetting of recruits.

• Harmonisation of methods of police accountability with some re-

form in the northern police authority.

• Improvements in policing methods, particularly in areas heavily dominated by one or other community.

The British Government believes these are all long-term issues which should be resolved gradually by negotiation and should not form part of an agreement with the Irish Government. Dublin is pressuring for radical and visible changes which it wants included in the agreement.

Underwriting the whole package is a pledge from President Reagan to set up a fund - the figure \$4.5bn has been suggested - for aid to both parts of Ireland, together with substantial incentives for U.S. companies investing in the Republic or in Ulster. Substantial aid is also expected from the EEC.

President Mitterrand also has immediate domestic political reasons for seeking closer military ties with West Germany. His Government is expected to come under heavy attack from the opposition in the autumn over expenditure cuts in the defence budget.

President Mitterrand also has immediate domestic political reasons for seeking closer military ties with West Germany. His Government is expected to come under heavy attack from the opposition in the autumn over expenditure cuts in the defence budget.

In each case, the document recommends scrapping the proposals largely on the grounds that it increases employers' costs, thus reducing competitiveness and potential for jobs.

## UK and Ireland close to agreement on Ulster

Continued from Page 1

based on the principle of acceptability to both communities in the north, which would necessarily involve power-sharing.

The most thorny area still to be resolved centres, inevitably, on security and justice, where the following measures are still being negotiated:

• Linkage between the judicial systems of north and south in which a southern judge would sit with two northern judges in the north, or a northern judge with two southern judges in the south, in terrorist trials.

• Reform of the Ulster Defence Regiment, including more training, phasing out of part-timers and more stringent vetting of recruits.

• Harmonisation of methods of police accountability with some re-

form in the northern police authority.

• Improvements in policing methods, particularly in areas heavily dominated by one or other community.

The British Government believes these are all long-term issues which should be resolved gradually by negotiation and should not form part of an agreement with the Irish Government. Dublin is pressuring for radical and visible changes which it wants included in the agreement.

Underwriting the whole package is a pledge from President Reagan to set up a fund - the figure \$4.5bn has been suggested - for aid to both parts of Ireland, together with substantial incentives for U.S. companies investing in the Republic or in Ulster. Substantial aid is also expected from the EEC.

President Mitterrand also has immediate domestic political reasons for seeking closer military ties with West Germany. His Government is expected to come under heavy attack from the opposition in the autumn over expenditure cuts in the defence budget.

In each case, the document recommends scrapping the proposals largely on the grounds that it increases employers' costs, thus reducing competitiveness and potential for jobs.

Continued from Page 1

EMS realignment "allows the Italian economy a margin of space to reabsorb losses of competitiveness which would not have been corrected by more domestic economic measures."

Dr Tietmayer stressed on Saturday that the new economic measures, which could well be diluted in parliamentary debate, are to be "closely observed by Italy's EMS partners." The aim is to raise extra revenues of £1.54bn through measures which in many cases reflect simply a speeding up of social security contributions by employers, or of advance payments by citizens already taking advantage of an am-

## UK presses Brussels to relax curbs on business

By John Lloyd, Industrial Editor, in Brussels

THE BRITISH Government is pressing its European partners to agree to sweeping changes to European Commission legislation, both present and proposed, to reduce "burdens on business."

The Foreign Ministers will also be asked to agree on immediate changes in their procedures as proposed by Britain to speed up decision-making without formal treaty amendment. These were dropped at the Milan summit after the row over the decision to call a conference.

The moves include a political agreement to enforce more majority voting and to use abstention where unanimity is required.

Editorial comment, Page 12

## THE LEX COLUMN



Really Dry Gin

## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday July 22 1985

Surveyors  
Valuers  
Estate Agents

**Fletcher King**  
01-493 8400

### France spells out renegotiation terms for \$4bn credit

BY PETER MONTAGNON IN LONDON

FRANCE has finally taken the plunge and announced terms under which it is to renegotiate the \$4bn credit raised in 1983 at the height of pressure on the franc.

On Friday Société Générale, the original agent, was mandated for the renegotiation, which involves both a reduction in margins and fees, although the original maturity of 1992 has been retained. The move has been expected for some time, although it was held up while France arranged a similar refinancing of borrowing arranged through the EEC at the same time.

Under the new deal, France is to repay \$400m ahead of schedule, leaving a term loan of \$1.26bn and a standing credit of \$2.34bn still in place. Both those loans currently have a margin of 1/4 per cent over Eurocurrency rates, but in the case of the standby it is to be reduced to 1/4 per cent and of the term loan to 1/4 per cent for four years falling to 1/4 per cent thereafter.

The commitment fee on the standby credit is to be cut from 1/4 point to 1/4 for the next four years and to 10 basis points thereafter. There is to be a renegotiation fee of 10 basis points.

Bankers say that those terms are very fine, but in the light of current market conditions seem pitched about right. Smaller deals for Danish and Italian borrowers have come to the market on similar terms recently, indicating a willingness of banks to do business at such levels.

Moreover, a fall-back exists for France if some banks already in the deal do drop out. That might happen, for example, if Middle East banks which have trouble funding very low margin credits decide not to accept the new terms. In that circumstance, France could always increase the Japanese share of the deal, which is currently 33 per cent.

This year, restrictions on the share Japanese banks may take of any single syndicated loan have

#### INTERNATIONAL BONDS

### Texaco cashes in on the slide

BY MAGGIE URRY IN LONDON

LAST WEEK demonstrated, if anyone needed reminding, that money can be lost with amazing rapidity in the Eurobond market. Between Wednesday and Friday a group of eleven new issue houses, led by Credit Suisse First Boston, had lost on paper - \$8m. Sadly, making money usually takes a little longer.

Texaco, the U.S. oil major, is the lucky borrower which effectively gets the benefit of these losses, by taking up a \$300m bond issue on what now look like ludicrously cheap terms.

Back in April, Texaco joined in a rush of bond issues which followed a sharp downward revision of the U.S. first-quarter gross national product figure. That revision set the market racing and Texaco was able to get tight terms on a deal led by Union Bank of Switzerland (Securit).

Last week the second-quarter GNP figure was to be revised on Thursday and analysts expected another downward move. This time Texaco came to the market ahead of the figure's release and chose its more traditional CSFB to lead the deal. The terms were again aggressive, but if the market had roared ahead the issue would have succeeded. And CSFB could have

re-established the relationship without losing money.

But everything went wrong. The figures leaked out early and then Mr Paul Volcker, chairman of the U.S. Federal Reserve, upset the bond markets with a strong hint that U.S. interest rates will not be coming down. The New York bond market fell heavily, and Texaco's issue slumped. By Friday it was bid at a five point discount, to its 89% issue price, and the fees total 2 points.

If you want to take a view on the Treasury market, buy Treasuries, not a mis-priced Eurobond issue," observed one banker last week. If the market goes up the Treasury bonds will perform better than the Eurobond. If the market falls the Eurobond will fall further.

Another was more sympathetic: "We're in a risk business. They made a judgment, they got it wrong."

The lesson was not to be learned quickly enough, however, for another deal last week, launched on Thursday morning for Trafalgar House. This too was caught in the market's slide and finished on Friday trading at a 4 points discount to its issue price.

With the Eurodollar market in

investors are getting clogged. Only the right name and the right coupon will sell now.

General Motors Acceptance Corp's issue, for instance, with a generous 12% per cent coupon, was trading close to its 100% issue price by the weekend. And the Ford is, launched on Friday, made a respectable start.

Buyers for the Euroyen zero coupon issues - the latest novelty to come from the liberalisation of the market - seem even harder to find. Syndicate managers were afraid that their best hope was to bold the paper for six months until it can be sold back into Japan.

Both the D-Mark and the European currency unit bond markets have continued to improve as attention switches away from the dollar sector. The Swiss franc foreign bond market has been quiet, though on Friday SBC's pricing of the EIB issue at par rather than a discount shows some bankers believe the market should rally.

Deutsche Bank has appointed two new managing directors of Deutsche Bank Capital Markets in the wake of Mr Karl Miesse's resignation. The two - Dr Rolf Levedag and Mr Stanley Ross - were both previously executive directors.

### National Intergroup cuts loss in quarter

BY CHRIS CAMERON-JONES IN NEW YORK

NATIONAL Intergroup, the U.S. steel and financial services concern, turned in a reduced second-quarter loss compared with the first three months. The net deficit at the company, where diversification away from steel has attracted corporate predators, was \$12.3m or 80 cents a share, against \$17.9m, in the opening quarter and a profit of \$8.3m or 22 cents a year earlier.

The improvement on the preceding three months was due to record earnings by the financial services

side and narrower losses on its 50 per cent share of National Steel, now half held by Nippon Kokan of Japan.

For the six months the National Intergroup's loss reached \$30.19m or \$1.87 a share, compared with a \$1.07m or 11 cents profit last time.

Mr Howard Love, chairman and chief executive, said that the steel company showed an operating profit in June and the National Aluminum offshoot is expected to be profitable in the second half.

### Pressures on margins curb Lockheed growth

BY OUR NEW YORK STAFF

LOCKHEED, the California-based defence contractor, reported net profits 11.5 per cent ahead in the second quarter and expects full-year sales and earnings to continue to show good gains over 1984's record results. However, pressure on margins restrained the rate of earnings growth.

Net earnings for the quarter were up at \$37m or \$1.21 per share, from \$18m or \$1.21 per share, taking the half-time total to \$171m, or \$2.35, from \$146m or \$2.26 previously.

Sales in the latest quarter reached \$2.21bn, up from \$1.93bn, lifting the first half turnover to \$4.35bn, from \$3.22bn last time.

Mr Roy Anderson, chairman and chief executive, said margins were under pressure because of increased research and development spending and low margins on some foreign service contracts and U.S. government programmes.

The funded order backlog at June 30 stood at \$2.3bn compared with \$2.4bn six months earlier.

### Southern Life makes record issue on Johannesburg SE

BY JIM JONES IN JOHANNESBURG

THE Southern Life Association, South Africa's fourth largest life insurer, will today offer 23 per cent of its shares to the public for R1.82m (\$83.6m) in the biggest initial public offering in the history of the Johannesburg Stock Exchange.

The offering represents one of the final stages in the polarisation of ownership of the country's private sector. They compete intensely to acquire assets and, with the exception of Rembrandt, place particular emphasis on generating strong life premium income cash flows, which can be deployed to acquire further assets.

Southern is offering 38m shares to the public at R4.25 each. Of these shares, 26m will be preferentially allocated to policyholders, employees, agents and the pension fund of Barclays National Bank, one of Southern's major existing shareholders.

Southern was a mutual life office until April 1984 when it merged with Anglo American Life (Amfile), the life assurance arm of Anglo American Corporation (AAC) which, in turn, is South Africa's largest mining, industrial and financial conglomerate. Apart from some rationalisation benefits, the merger was widely seen as necessary to create an assurance group which was sufficiently large to compete effectively with Old Mutual and Sanlam, the first and second largest life offices. Following the present share issue, AAC will be Southern's largest shareholder, with 40 per cent of the equity. A further

30 per cent is expected to be held by Barclays National Bank, which paid R1.35m last year for its present interest.

Five major groups, AAC, Old Mutual, Sanlam, Liberty Life and Rembrandt, dominate the South African economy and control about four fifths of the country's non-agricultural private sector. They compete intensely to acquire assets and, with the exception of Rembrandt, place particular emphasis on generating strong life premium income cash flows, which can be deployed to acquire further assets.

Southern's premium income rose by 6.6 per cent to R353m in the financial year ended March 31, 1985 from R326m in the previous year. Investment income rose by 37.7 per cent to R323m from R263m and total net assets increased to R4.21bn from R3.47bn.

Southern's directors say that attributable earnings are expected to rise by 20 per cent to 292 cents a share during the current year and that the company's policy is to pay dividends equivalent to two thirds of income.

Southern says that this implies a total dividend of 19.5 cents a share in the current year and points out that at the 425 cents issue price Southern's shares yield a prospective 4.6 per cent.

### UPI move on union contract

UNITED Press International, the struggling U.S. newsmagazine, has filed an application in bankruptcy court to terminate its union contract, saying it must get wage and benefit cuts to help it find a buyer.

UPI, which has been operating under Chapter 11 of the U.S. Bankruptcy Code since April, took the issue to court after failing to win the concessions in negotiations with the Wire Service Guild.

The news agency said it expected

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not, as part of the distribution, be offered, sold or delivered, directly or indirectly, in the United States or to United States persons.

New Issue / July, 1985

U.S. \$250,000,000

Atlantic Richfield Company

10 1/4% Notes Due July 2, 2000

Salomon Brothers International Limited

Credit Suisse First Boston Limited

S. G. Warburg &amp; Co. Ltd.

Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Goldman Sachs International Corp.

Merrill Lynch Capital Markets

Morgan Grenfell &amp; Co. Limited

Morgan Stanley International

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

This announcement appears as a matter of record only.

New Issue



Canadian \$75,000,000

Shell Canada Limited

(Incorporated under the laws of Canada)

11 1/4% Debentures due July 15, 1992

Issue Price 100.25%

Wood Gundy Inc.

Algemene Bank Nederland N.V.

Credit Suisse First Boston Limited

Dominion Securities Pitfield Limited

Orion Royal Bank Limited

Swiss Bank Corporation International Limited

Morgan Stanley International

Amro International Limited

Deutsche Bank Aktiengesellschaft

McLeod Young Weir International Limited

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

BankAmerica Capital Markets Group      The Bank of Bermuda      Bank Gutzwiller, Kurz, Bungener (Overseas)      Bank Heusser & Cie, AG  
 Bank Leu International Ltd.      Bank of Montreal      Bank Morgan Labouchere (Curacao) N.V.      Bank of Tokyo International  
 Banque Hermann Lampe      Banque Bruxelles Lambert S.A.      Banque Générale du Luxembourg S.A.  
 Banque Internationale à Luxembourg      Banque Paribas Capital Markets      Banque Worms  
 Bayrische Hypotheken- und Wechsel-Bank      Bayrische Landesbank Girozentrale      Baring Brothers & Co. Limited  
 Chemical Bank International Group      CIBC      Citicorp Capital Markets Group      Commerzbank      County Bank      Crédit Lyonnais  
 Credit du Nord      Dai-Ichi Kangyo International      Dava Europa      Deutsche Girozentrale      DC Bank  
 Enshids Securities      European Banking Company      First Interstate Limited      Fuji International Finance      Generale Bank  
 Genossenschaftliche Zentralbank AG      Girozentrale und Bank der österreichischen Sparkassen      Goldman Sachs International Corp.  
 Great Pacific Capital S.A.      Hambros Bank Limited      Hessische Landesbank      Hill Samuel & Co.      Kiddor, Peabody International  
 Kleinwort, Benson      F. van Lanschot, Bankiers N.V.      Lloyds Bank International      LTCB International      Merrill Lynch Capital Markets  
 Midland Diners      Mitsubishi Finance International      Mitsui Finance & International      Samuel Montagu & Co.      Morgan Grenfell & Co. Limited  
 Morgan Guaranty Ltd      Nederlandse Creditbank NV      Nederlandse Middenstandsbank N.V.      The Nikkei Securities Co. (Europe) Ltd.  
 Nomura International      Norddeutsche Landesbank      Sal. Oppenheim jr. & Cie.      Österreichische Länderbank  
 Pierson, Heldring & Pierson N.V.      PK Christiania Bank (UK) Ltd.      Rabobank Nederland      Richardson Greenhields of Canada (U.K.) Limited  
 Schoeller & Co.      J. Henry Schroder Wag & Co.      Schweizerische Hypotheken- und Handelsbank      Société Générale  
 Standard Chartered Merchant Bank      Sumitomo Trust International      The Taiyo Kobe Bank (Luxembourg) S.A.  
 Tokai International      Toronto Dominion International      Vereins- und Westbank      S.G. Warburg & Co. Ltd.  
 Westdeutsche Landesbank      Westfalenbank      Yamaichi International (Europe) Limited      Yasuda Trust Europe Limited

July 1985

## U.S. MONEY AND CREDIT

## Bears hold centre stage as Fed's intentions are re-assessed

U.S. BOND prices rode the rollercoaster of expectation last week and ended up on the down side as the implications of Fed chairman Mr Paul Volcker's Congressional statement sank home.

Mr Volcker's two days of Humphrey-Hawkins testimony threw the financial markets into turmoil. With the credit markets hanging on his every word, bond prices swung wildly.

The action began on Tuesday with short-term rates tumbling and the long bond gaining more than a point, partly in response to the pre-release of the Fed's half-yearly report to Congress. Among other things the report disclosed that the Fed had decided, as expected, to re-base M1, effectively sweeping excessive monetary growth to date under the target and to widen the M1 target range for the rest of the year.

The Fed will now aim for M1 growth of between 3 and 8 per cent in the second half, starting with the second-quarter average as a base. The new target replaces the previous goal of 4 to 7 per cent M1 growth from the 1984 fourth quarter.

The markets initially read the change as a bullish signal, leaving room for further easing. The rally continued through Wednesday, but began to turn sour as the Fed chairman elaborated on the Fed's views and made it increasingly clear

that a further discount rate cut was not in the immediate offing. But bond prices bounced back late on Wednesday after the second-quarter GNP figure was released showing a weaker than expected 1.7 per cent real rate of growth compared with the 3.1 per cent flash estimate.

While deep divisions exist among senior Wall Street economists in their interpretation of the Fed chairman's comments, a consensus emerged that his basic message was that the monetary authorities are seeking to discourage, at least for the time being, any further declines in short-term rates.

Mr Volcker made it clear that the Fed already considers that it has laid the foundations for an economic rebound in the

second half, as Dr Henry Kaufman of Salomon Brothers notes, the Fed now appears much less willing than previously to resist day-to-day upward pressures on the Fed funds rate.

The Fed's generally accommodative stance was underlined by the M1 re-base, but, as Dr Kaufman says, "Mr Volcker has made it clear that the M1 target should not be interpreted as an easing in the Fed's anti-inflation stance. Rather, it is an adjustment to the very unusual relationship between money and the economy earlier this year."

"Indeed, the Committee is sensitive to the risk that the very recent spurt in M1 may

ultimately prove excessive. The Fed chairman made it clear that the new target range implies a sharp deceleration in the growth of M1—a necessary development in view of the fact that M1 is about \$7bn above the upper end of the new target range."

Economists also noted that the Fed's aggressive easing earlier this year was also intended in part in curbing the budget. Now that the US economy has declined by about 10 per cent from its first-quarter level, such a need is less pressing. Indeed Mr Volcker warned that the onus is now clearly on Congress to get the Federal budget deficit down.

For the credit markets there are other immediate negatives including a flood of upcoming new supply. On Wednesday the Treasury will auction \$3.25bn of two-year notes to be followed by details of the upcoming \$2.1bn quarterly refunding next week.

Against this there are some senior economists like Mr Philip Braverman of Briggs Schaefer who believe that the market sell-off is both overdone and will shortly be reversed.

For the moment, however, the bears appear to hold the centre stage in a confused market.

By the close on Friday, government bond prices were lower by between 1 and 1.5 points and the treasury long bond yields, at 10.3 per cent, were near the levels of late June.

In the corporate market bond prices also sagged while new issue rates rose by between 2 and 2.5 basis points. Corporate new issue volume has settled down from the frenetic pace of the first six months of the year, when an average of \$6.2bn in new paper was brought to market each month.

According to Salomon Brothers, estimates new issue volume in July is likely to be close-in at around \$5.1bn.

By the close on Friday, government bond prices were

Paul Taylor

U.S. MONEY MARKET RATES (%)					
	Last Friday	1 week ago	4 weeks ago	High	Low
Fed Funds (weekly average)	7.88	7.85	7.10	11.77	7.10
Three-month Treasury bills	7.16	7.10	10.53	8.87	7.07
Three-month prime CDs	7.22	7.19	7.22	10.63	6.81
30-day Commercial Paper	7.75	7.65	7.60	11.68	7.33
30-day Corporate Paper	7.82	7.00	7.25	11.38	6.98
30-day Commercial Paper	7.83	7.45	7.20	11.65	7.00

Source: Salomon Brothers (estimated). Money Supply: In the week ended July 0 M1 rose by \$20bn to \$396.2bn.

U.S. BOND PRICES AND YIELDS (%)					
	Last Friday	1 week ago	4 weeks ago	High	Low
Seven-year Treasury	10.17	10.16	10.15 (new)	10.15 (new)	10.16
20-year Treasury	10.00	10.10	10.07 (new)	10.07 (new)	10.08
30-year Treasury	10.04	10.14	10.05 (new)	10.05 (new)	10.06
New "AA" Long utility	n/a	11.63	11.50	11.63	11.50
New "AA" Long industrial	n/a	11.50	11.50	11.50	11.50

Source: Salomon Brothers (estimated).

## UK GILTS

## Setback for attack on 10% yields

CAN THE UK gilt-edged market break through the significant 10 per cent yield barrier? At the start of last week the market was advancing strongly towards the target, which has proved unbreachable in recent years. By Wednesday night yields on high-coupon long-dated stocks had fallen to 10.16 per cent.

The market had risen every day for 13 days by Wednesday's close. But by the weekend a retreat had been called, although prices were still ahead on the week. The question is whether the setback heralds a re-grouping or if the final attack has been delayed until the autumn at the earliest.

Although one of the tablets—Exchequer 11 per cent 1989—was sold out on Friday morning, rumour had it that a UK bank had sold to the whole lot and the market hardly saw it. The other two were then trading below the level at which the Bank of England had bought them from the Treasury.

Overseas buying—which has been running at extraordinarily high levels this year, reaching

£2bn in the first half according to one estimate—dried up at the end of the week.

Without the pound and the foreigners pushing the market higher, a period of consolidation looks the best that can be hoped for over the next few weeks.

Certainly domestic buyers have not been keen to put cash into the market. It is not for the lack of funds—gilts dividends are at a seasonal peak in July, and there have been two large stocks redeemed. For these investors the 10 per cent yields are a strong psychological barrier.

Figures released on Thursday

showing that net gilt sales to the UK non-bank private sector—the buyers that matter in the Sterling M3 calculations—had been nil in banking June are probably not as significant as some observers first thought.

The heavy redemptions would account for the zero net figure and it is further evidence of large overseas buying.

It may even suggest that the authorities are relaxed about funding, and certainly the old desire to overfund to try to hang gilt market to make continuous prices in them.

Maggie Urry



DAI-ICHI KANGYO FINANCE (HONG KONG) LIMITED

U.S. \$150,000,000

10% per cent. Guaranteed Notes Due 1990

guaranteed by

THE DAI-ICHI KANGYO BANK, LIMITED.

Dai-Ichi Kangyo International Limited

BankAmerica Capital Markets Group

Bankers Trust International Limited

Credit Suisse First Boston Limited

Manufacturers Hanover Limited

Shearson Lehman Brothers International

Amro International Limited

Chase Manhattan Capital Markets Group

Citicorp International Bank Limited

Crédit Lyonnais

Dresdner Bank Aktiengesellschaft

Goldman Sachs International Corp.

Kidder, Peabody International Limited

Morgan Guaranty Ltd

Nippon Kangyo Kakumaru (Europe) Limited

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

S. G. Warburg & Co. Ltd.

Banque Paribas Capital Markets

Chemical Bank International Group

Crédit Commercial de France

Daiwa Europe Limited

First Chicago Limited

Hill Samuel & Co. Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Nomura International Limited

J. Henry Schroder Wag & Co. Limited

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

This announcement appears as a matter of record only.

May, 1985

FT INTERNATIONAL BOND SERVICE					
U.S. DOLLAR STRAIGHTS	Chg. on	Issued	Price	Yield	Chg. on
ANFC 1/2% Fin 11% '94	100	104%	10.81	10.81	100
ANFC 1/2% Fin 12% '92	100	101%	11.04	10.97	100
Amex Savings 12.65 '92	125	102%	10.57	10.57	125
Amex Savings 12.65 '93	100	102%	11.37	11.37	100
Amex Savings 12.65 '94	100	102%	11.37	11.37	100
Australia 11% '90	100	104%	10.00	10.00	100
Australia 11% '91	100	104%	10.00	10.00	100
Australia 11% '92	100	104%	10.00	10.00	100
Australia 11% '93	100	104%	10.00	10.00	100
Australia 11% '94	100	104%	10.00	10.00	100
Australia 11% '95	100	104%	10.00	10.00	100
Australia 11% '96	100	104%	10.00	10.00	100
Australia 11% '97	100	104%	10.00	10.00	100
Australia 11% '98	100	104%	10.00	10.00	100
Australia 11% '99	100	104%	10.00	10.00	100
Australia 11% '00	100	104%	10.00	10.00	100
Australia 11% '01	100	104%	10.00	10.00	100
Australia 11% '02	100	104%	10.00	10.00	100
Australia 11% '03	100	104%	10.00	10.00	100
Australia 11% '04	100	104%	10.00	10.00	100
Australia 11% '05	100	104%	10.00	10.00	100
Australia 11% '06	100	104%	10.00	10.00	100
Australia 11% '07	100	104%	10.00	10.00	100
Australia 11% '08	100	104%	10.00	10.00	100
Australia 11% '09	100	104%	10.00	10.00	100
Australia 11% '10	100	104%	10.00	10.00	100

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## CORPORATE FINANCE

## Euronote bankers clash over distribution

FLUSHED WITH their success in arranging underwriting facilities for their borrower clients in the Euronote market, are now increasingly turning their attention to the trickier question of actually placing the Euronote paper with end-investors.

This shift of emphasis has come with the growing realisation that the placement of paper has grown exponentially in line with the rapid rise in the number of facilities arranged.

Market estimates suggest that about \$10bn in Euronotes are now actually outstanding. The low rates struck in recent auctions by companies such as Unilever, which achieved an average of 134 basis points below the key Libid rate on a sale of \$100m in three-month paper, have fuelled expectations that more and more companies will want to put their toes in the water.

But this has all happened at a time when the secondary market is still in the very early stages of groping its way to

ward a unified system for the sale and distribution of paper to end-investors. Paradoxically, the tender panel system, where a designated group of banks combine to bid for the paper at auction, has turned out to have a number of practical drawbacks.

Because it is an auction system it ought to epitomise the perfect market, matching exactly the best aspirations of both lender and borrower. In practice a fierce controversy rages about its role. Mr Philip Cotebatch, an Executive Director of Credit Suisse First Boston, irritated many of his competitors with his own system at a recent Euromoney seminar.

Mr Cotebatch belongs to the camp of investment bankers which argues, partly out of self-interest, that the business of placing paper ought to be left to those with an established expertise in securities dealing. The presence of in-expert commercial banks on some tender panels muddies the water and

distorts pricing, while the system itself impedes a free flow of paper to the market because tenders only take place periodically after long notice periods. It may also leave some participants unable to fulfil their customers' needs because of "rogue" bidding by competitors.

Worse still, the notice period required to set up an auction may cause some borrowers to miss a window of opportunity in the market-place. As a result they risk ending up paying more for their money. What this camp would prefer is a limited system of designated dealers able to supply paper to the market on demand.

But this is where the commercial banking camp gets really hot under the collar. Dealerships are a monopoly system that cuts off price competition, they argue. Moreover they leave a borrower particularly vulnerable to the traditional Euromarket roundabout where whole teams of dealers can switch overnight from one house

to another in search of better yields, says one senior banker.

The fact that tender panels can work well is shown by the case of Sweden which has now issued \$1.5bn of short-term paper at rates under its \$4bn facility arranged last year. At the first auction the range of bids received was very wide, with the lowest accepted one 35 basis points below Libid and the highest 15.56 points below.

Now this range has narrowed with the latest auction showing a range of only 2.08 basis points around an average 4.87 below Libid.

Moreover, bankers point on that the market no longer offers a simple choice between tender panels and dealerships. Both mechanisms are now blooded in the current facility for AB Flakt, the Swedish air technology concern, while another Swedish deal, the recent \$1.5bn refinancing for the Kingdom arranged by Chase Manhattan, incorporated two classes of tender panel. One of these was a so-called "specialist" panel

Peter Montagnon

## Multimedia to buy back stake from bid predator

BY PAUL TAYLOR IN NEW YORK

MULTIMEDIA, the U.S. TV control of station, cable television, and newspaper group, has agreed to buy back the 1.65m shares, or 9.75 per cent stake acquired by Mr Jack Kent Cooke, a U.S. entrepreneur, as part of his bid to win control of the group.

The company said it will pay \$70 a share, or a total of \$113.65m for Mr Cooke's stake — representing a \$6.75-a-share premium over Multimedia's Thursday closing share price.

The share price sank after the "greenmail" agreement was announced, dropping \$4 on Friday to close at \$58.

Under the terms of the deal Mr Cooke, who will also be reimbursed for "certain expenses," agreed to end his takeover attempts.

The recapitalisation plan will be put to shareholders shortly and Mr Cooke has agreed to vote his stake with the majority. The plan must also receive the approval of South Carolina's courts.

It is approved by shareholders, the deal could signal an end to a long-running battle for

M. Cooke, who owns the Washington Redskins American football team, had steadily raised his hostile bid for a controlling stake in the group to \$70.01 a share — valuing the company at about \$1.2bn.

Mr Cooke raised his bid for 6.73m shares, or an additional 40.3 per cent of Multimedia, last week after the South Carolina-based group had twice rejected previous offers. Last weekend the U.S. Federal Communications Commission agreed Mr Cooke could use a trustee to hold the group's broadcasting licences — a key decision which enabled Mr Cooke to proceed with his takeover attempt.

The recapitalisation plan will be put to shareholders shortly and Mr Cooke has agreed to vote his stake with the majority. The plan must also receive the approval of South Carolina's courts.

Mr Wilson Wearn, Multimedia's chairman, said he was "pleased" with the agreement which he said was in the best interest of shareholders.

Total sales rose from C\$43m in the year to December 1984 to C\$477.5m in the second quarter, and from C\$902.7m to C\$813m in the first half.

## Cominco falls to C\$6.6m first-half loss

BY DAVID MARSH IN PARIS

COMPAGNIE GENERALE D'ÉLECTRICITÉ, the French state-owned engineering and electronics conglomerate, is hoping to agree co-operation with Philips of the Netherlands in industrial control systems and with Inmos of Britain in artificial intelligence as part of the Eureka technology alliance.

CGE said that it was already associated with 10 other European companies in areas which could be supported under Eureka, the high-tech co-operation scheme agreed by 17 European governments last week.

It named seven areas where collaboration is under way. These included artificial intelligence, where CGE companies

and research laboratories have already teamed up with Technim of Italy, Danier of West Germany and Société Générale de Belgique. Discussions are taking place to include Inmos in the partnership, it said.

Other co-operation areas are industrial control systems, robots, flexible automated systems, lasers and telecommunications.

CGE said that it was already associated with 10 other European companies in areas which could be supported under Eureka, the high-tech co-operation scheme agreed by 17 European governments last week.

It named seven areas where collaboration is under way. These included artificial intelligence, where CGE companies

## Shipping sale by Storebrand

BY FLEMMING DAHL IN OSLO

STOREBRAND-NORDEN, the Norwegian insurance group, has agreed to sell its shipping investments to a Norwegian group of investors in a deal worth Nkr 110m (\$13m). A final deal will depend on the buyers' ability to finance the take-over by September 20.

The group said it was selling

because it wanted to concentrate on activities which "naturally relate to each other." The shipping investments, gathered in a company called Poseidon, are spread on 86 different projects, mainly oil rigs, bulk ships, and tankers. Poseidon reported a 1984 pre-tax profit of Nkr 17m.

## SANDOZ Holding Netherlands B.V.

**SANDOZ**

(Incorporated with limited liability in the Netherlands)

**U.S.\$99,541,000**

**4 1/4 per cent. Guaranteed Convertible Debentures due 1997**

Convertible into 169,000 Bearer Participation Certificates of Sfr. 50 par value each of, and unconditionally guaranteed by,

**SANDOZ Ltd**

(Incorporated with limited liability in Switzerland)

**Swiss Bank Corporation International Limited**

**Credit Suisse First Boston Limited**

**Union Bank of Switzerland (Securities) Limited**

Deutsche Bank Aktiengesellschaft

Morgan Guaranty Ltd

Algemeene Bank Nederland N.V.

Amro International Limited

Julius Baer International Limited

Banca del Gottardo

Bank J. Vontobel & Co. AG

Bank Leu International Ltd.

Banque Bruxelles Lambert S.A.

Bank Générale du Luxembourg S.A.

Banque Nationale de Paris

Banque Paribas Capital Markets

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

Barclays Merchant Bank Limited

Chase Manhattan Capital Markets Group

Bayerische Landesbank Girotzentrale

Compagnie de Banque et d'Investissements, CBI

Berliner Handels- und Frankfurter Bank

Citibank Investment Bank Limited

Commerzbank Aktiengesellschaft

Generale Bank

Comptoir Commercial de France

Hambros Bank Limited

Dresdner Bank Aktiengesellschaft

Kidder Peabody International Limited

Goldman Sachs International Corp.

Kleinwort, Benson Limited

Kredietbank International Group

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Lombard Odier International Underwriters S.A.

Kuwait Investment Company (S.A.K.)

Merill Lynch Capital Markets

Manufacturers Hanover Limited

Nederlandse Middenstandsbank nv

Morgan Grenfell & Co. Limited

Orion Royal Bank Limited

Nomura International Limited

Pictet International Ltd.

Salomon Brothers International Limited

Standard Chartered Merchant Bank

Standaard & Poor's International

Swiss Volksbank

Tradition International S.A.

Soc. G. Warburg & Co. Ltd.

Westdeutsche Landesbank Girotzentrale

Yamaichi International (Europe) Limited

## UK COMPANY NEWS

## CAP offers 7.5m shares on London stock market

By STEPHEN WAGSTYL

CAP Group, one of the UK's leading independent software houses, is coming to the stock market through the offer for sale of 7.5m shares, or 34.3 per cent of its equity.

Some 5m are new shares being sold to raise £5m in fresh funds for the company and the rest are being sold by shareholders.

Mercantile bank Morgan Grenfell is offering the shares at 120p each, or 16.4 times fully diluted earnings for the year to the end of April 1985.

The yield on a forecast dividend for the year to next April of 1.6p, is 1.78 per cent.

CAP, founded in 1982, ran into trouble in the late 1970s with an ill-fated diversification into micro-computer software which plunged the company into a pre-tax loss of £1.42m in 1980.

Since then, after a management shake-up, the group has recovered rapidly and in the year to April made pre-tax profits of £2.12m on turnover of £38m.

About 70 per cent of the company's turnover comes from sys-

tems development, with the rest divided between selling software products, consultancy and software maintenance.

CAP's main industry account for 45 per cent of sales, with another 29 per cent coming from science and defence markets, and the remainder from companies in financial services.

CAP says that the current year has started well. It plans to continue expanding sales both to the UK and overseas.

The issue, underwritten by Morgan Grenfell, is advertised today. The application lists close on Thursday, and dealings are expected to start the following Wednesday, July 31.

**Comment**

It is hard to see why CAP Group is compelled to press ahead with its flotation at this time. The group is a stock market buyout marking down high technology shares across the board, but it has also taken a particular dislike to software houses, in the wake of troubles at Micro Focus and, more impor-

tantly, Logica. Admittedly, Systems Designers retains its premium rating, trading on a multiple in the high teens, but it is not clear why this is the case.

There is an industry account for 45 per cent of sales, with another 29 per cent coming from science and defence markets, and the remainder from companies in financial services.

CAP says that the current year has started well. It plans to continue expanding sales both to the UK and overseas.

The issue, underwritten by Morgan Grenfell, is advertised today. The application lists close on Thursday, and dealings are expected to start the following Wednesday, July 31.

**Comment**

It is hard to see why CAP Group is compelled to press ahead with its flotation at this time. The group is a stock market buyout marking down high technology shares across the board, but it has also taken a particular dislike to software houses, in the wake of troubles at Micro Focus and, more impor-

## Bristol Evening Post up at £2.9m

By STEPHEN WAGSTYL

ALTHOUGH SECOND-HALF

profits fell from £1.7m to £1.55m, Bristol Evening Post ended the year to March 31, 1985 with pre-tax figures ahead at £2.93m, against £1.48m previously. Turnover for the last 52 weeks increased from £77.8m to £40.7m.

With earnings per 25p share up from a stated 20.72p to 26.37p, the dividend total was 5p higher at 21.5p net after a final payment of 1.5p.

Operating profits rose by 50.45m to £2.25m, of which the largest contribution came from newspaper publishing and printing at £1.36m (£1.06m). Retail activities added £775,000 (£701,000), features and cross-word agencies £47,000 (£52,000); travel agencies £20,000 (£22,000); and other vehicles £29,000 (£28,000). Pre-tax net income came to £57.2m.

Interest payable, less investment income, took £21,000 (£25,000). After tax of £1.37m (£1.27m) and minorities of £10,000 (£10,000), the attributable profit increased ahead from £24.6m to £1.05m.

There was also an extraordinary credit this time of £712,000 (£156,000 charge) which related mainly to the profit on sale of Reuters' "B" shares, less provision for tax thereon.

## REXMORE

WITH SECOND HALF profits dropping from £362,000 to £243,000, Remmire, fabric supplier and distributor, has announced a lower profit target for the year to end March 1985, of £513,000, against £647,000 previously.

Turnover for the year increased by nearly 12 per cent to £29.9m (£28.78m), generating an operating profit of £899,000, against £807,000.

The pre-tax result was struck after a lower £237,000 (£273,000) and from the related companies, and from other interest charges of £623,000 (£539,000).

Stated net earnings per 25p share emerged down from 48p to 36p, and on a nil basis at 189p, and in view of this the directors feel it is prudent to scale down the annual dividend to 1p (1.46p), with a 0.33p final.

In the first quarter of the current year, they say, that the group's trading divisions have shown further progress.

There was an extraordinary debit of £467,000 (credit £47,000) being primarily the loss on disposal of House of Friedland of £332,000, and the share of the extraordinary items of related companies of £119,000.

## Parkfield rises in second half

By STEPHEN WAGSTYL

SECOND-HALF profits of Parkfield Group, have shown an impressive increase, as expected. Turnover in £m was £578,000 and mainly stem from the continuing programme and a generally improved level of sales.

They give a profit of £485,000 for the year ended April 27, 1985, compared with losses of £26,000 in 1984-85 (£66,000).

There is an exceptional charge of £114,000 this time being non-recurring costs and write-offs relating to inferior quality coke delivered from abroad during the miners' strike, bringing the profit down to £259,000.

After a return to dividend with a 6.8p interim, the directors declared a final of 1.6p net. Mr Roger Felber, chairman, says the cover is not as great as he would expect in future, but the acquisition of Foster Electric Supplies (in May) provides an additional £1.2m of distributable reserves of more than 10p per share, the directors feel this is appropriate.

In the current year the foundry operation has started very well, with some contribution from Foster. After a return to dividend with a 6.8p interim, the directors declared a final of 1.6p net. Mr Felber says the acquisition of Foster (from Thorn EMI) is also extraordinary charges of £38,000 (£38,000) net of tax for redundancies. The dividend cost is £135,000.

## PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Osas Date Announcement last year

APV ..... Aug 23 Interim 4.5  
Barcays ..... Aug 23 Interim 0.84  
Blaigan Inds. .... Aug 23 Interim 3.5

BSR Inds. .... Aug 23 Interim 8.0  
Cadbury ..... Aug 15 Interim 0.385

Chase ..... Aug 23 Interim 1.6

Comins ..... Aug 14 Interim due  
Coch ..... Aug 14 Interim 1.6

De Beers ..... Aug 20 Interim 12.5

Dee Corp. .... Aug 8 Final 3

Diageo ..... Aug 23 Interim 2.8

Eva Int'l ..... Aug 23 Interim 4.25

General Accident ..... Aug 9 Interim 11.3

General ..... Aug 15 Interim 8

Globe Inds. .... Aug 7 Interim 4

Horizon Travel ..... Aug 22 Interim 0.88

ICI ..... Aug 22 Interim 12

Imex Services ..... Aug 26 Interim 4.1

Joyce Bank ..... Aug 2 Interim 9.5

Mercandise ..... July 31 Final 8.25

Midland Bk ..... Aug 1 Interim 11

Novast ..... July 30 Interim 12.0

National Standard ..... Aug 22 Final 1.71

Parcels ..... Aug 21 Interim 9.6

Stock Conversion ..... Aug 12 Final 3.5

TIT ..... Aug 8 Interim 5

Waggon ..... Aug 24 Interim 0.675

Wardrobe ..... Aug 24 Interim 0.675

This advertisement is published by The Burton Group plc, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.

**RALPH HALPERN**  
**CHAIRMAN BURTON GROUP PLC**

*A retail organisation with 1200 stores nationwide*

1977-80 Took over management of Burton - 1c  
Market segmentation philosophy implemented through precisely targeted chains: Top Shop, Top Man, Evans  
Lifted share price from equivalent of 14p to 450p on Friday.

1979-85 Acquisition of Dorothy Perkins, Studio, Harry Fenton. Development of Principles for men and women.

1978-85 Developed one of the strongest teams of retailing executives in the UK. Over 200 highly trained and motivated managers producing excellent performances.  
Introduction and appreciation of good design in systems, distribution, merchandise manufacturing, shop development: incentive schemes for all staff introduced.

1984 "Personal Account" becomes one of Britain's largest and most successful retail credit cards: one million plus active card holders  
Over £220 million property assets managed. Over All retail divisions pay market rents. Over 300 branches added to chains during last 60 months.



**SIR TERENCE CONRAN**

**CHAIRMAN HABITAT MOTHERCARE PLC**

*A Group having 495 stores in the UK and 255 in the world as at March 1985*

1964 First Habitat store opens in London

1971 Conran Associates Design Consultancy

1973 Habitat opens in France. Conran shop London.

1975 Habitat Belgium launched.

1976 Habitat Profit Linked Share Plan for employees: one of the first of its kind in this country.

1977 Conran Stores Inc established in USA

1981 Habitat goes public.

1982 Habitat and Mothercare merge: today 750 stores in 14 countries.

1983 Habitat-Mothercare buys Heals; acquires 48% stake in Richard Shops; Mothercare launches 'NOW', a chain of young fashion shops.

1985 Conran Design Group becomes the largest design consultancy in the world.  
Acquires stake in FNAC



# Before you give them the top jobs at Debenhams, study their CVs.

Shareholders seldom have the opportunity to select staff for the companies in which their money is invested.

That's normally a job for the Personnel Department.

But not this time.

As a Debenhams shareholder you can now have a say in two appointments that will directly influence the fortunes of your company.

And, indeed, your own fortune.

Should you stick with the Debenhams management, whose performance over the last 10 years can only be described as lacklustre?

Or should you get two of the most capable

men in British retailing working for you?

Ralph Halpern led the team that transformed the Burton Group.

Once an outdated and unprofitable outfitters, it's now one of the High Street's most successful retailers, with an unbroken string of increasing profits as proof.

And Sir Terence Conran, chairman of Habitat/Mothercare, has time and again shown the dramatic effect innovative design has at the till.

What these men did for their shareholders, they can do for you.

All you have to do is fill in your form of acceptance and give them the opportunity.

**With Halpern and Conran there will be life after Debenhams.**

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the issued share capital of Moss Advertising Group plc in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. Conditionally such permission being granted 824,580 Ordinary Shares of 5p each of the Company will be placed by Henderson Crosthwaite & Co. A portion of the shares being placed is available to the public in the market during market hours today.



### Moss Advertising Group plc

(incorporated in England under the Companies Act 1948 to 1967—No. 1243517)

The Group's principal business is that of a regional advertising agency with offices in Sheffield, Leeds and Leicester. Additionally, the Group offers to its clients a range of services in graphic design, corporate identity, public relations, market research and marketing consultancy.

Placing by  
Henderson Crosthwaite & Co.

of 824,580 Ordinary Shares of 5p each at 105p per share

#### SHARE CAPITAL

Authorized: £300,000 Issued and now being issued, fully paid: £190,000  
6,000,000 Ordinary Shares of 5p 3,800,000 Ordinary Shares of 5p

Particulars of the Company are available in the Excel Unlisted Securities Market Service and copies may be obtained during normal business hours on any weekday (excluding Saturdays) up to and including 5th August, 1985 from:

Henderson Crosthwaite & Co.  
194-200 Bishopsgate  
London EC2M 4LL  
and  
at the Stock Exchange

22nd July, 1985

### Associated Newspapers Holdings p.l.c.

Half-year ended 31st March, 1985

Year ended 30th September, 1984	Half-year ended 31st March, 1985	1984
£ million	£ million	£ million
357.8 Turnover	205.1	173.9
18.8 Trading profit	9.9	6.5
1.2 Share of profits of related companies	1.9	0.7
3.0 Income from other fixed asset investments	2.1	1.4
1.7 Net interest receivable	0.9	0.1
(1.3) Profits from sale of properties	1.7	—
— Amounts written off investments	(0.1)	—
23.4 Profit before taxation	16.4	8.7
(4.9) Taxation	(7.7)	(3.2)
18.5 Profit after taxation	8.7	5.5
(1.2) Interest of minority shareholders	(0.4)	(0.6)
17.9 Extraordinary items	—	—
35.2 Group profit for the period	8.3	4.9
4.3 Dividends	1.7	1.4
56.9p Earnings per share	27.6p	16.1p

1. The figures for the year ended 30th September, 1984 are abridged from the accounts for that year which received an unaudited report from the Company's auditors and which have been delivered to the Registrar of Companies.

The profit before taxation for the half year was £16.4 million (1984 £8.7 million), after crediting profits on disposals of properties of £1.7 million (1984 £nil).

Improvements in the performance of the Daily Mail and The Mail on Sunday, which should continue in the second half-year, contributed to the group's increased trading profits.

Provincial newspapers' trading profits were similar to last year, although profits for the full year will be adversely affected by recent NGA industrial action.

Euromoney produced improved results and expanded its services to the banking community. Profits from the 13-30 Group in the U.S. also showed a marked increase. Both should show a similar improvement in the full year.

2. Results for previous periods have been restated to reflect changes in group accounting policies for goodwill and the capitalisation of interest.

Profits for the half-year from Blackfriars Oil Co fell slightly owing to a lower contribution from the Argyll Field. Full year profits may show a decline for the same reason, as well as reflecting a high level of exploration expenditure. First gas was extracted from the Esmond Field on 1st June, 1985, since when full production tests have been successfully accomplished.

Increased dividends were received from the investment in the Canadian forestry products company, Consolidated-Bathurst.

An increased interim dividend of 5.50 pence (1984 4.50 pence) per share has been declared by the Directors and will be paid on 22nd August, 1985 to shareholders on the register at the close of business on 25th July, 1985.

### City of Copenhagen

\$15,000,000 9 per cent  
15 Year External Loan of 1970

FINAL REDEMPTION OF BONDS

Morgan Grenfell & Co. Limited hereby guarantees that the balance of 2,000 Bonds of nominal value of \$1,000 each are repayable at par from 1st October, 1985 at the offices of any of the Paying Agents for the Loan.

The under-mentioned Bonds which were drawn for previous redemptions have not yet been presented for payment:

1st October, 1970 Redemption

1971

1st October, 1977 Redemption

1978

1st October, 1978 Redemption

1979

1st October, 1980 Redemption

1981

1st October, 1984 Redemption

1985

1st October, 1985 Redemption

1986

1st October, 1987 Redemption

1988

1st October, 1989 Redemption

1989

1st October, 1990 Redemption

1990

1st October, 1991 Redemption

1991

1st October, 1992 Redemption

1992

1st October, 1993 Redemption

1993

1st October, 1994 Redemption

1994

1st October, 1995 Redemption

1995

1st October, 1996 Redemption

1996

1st October, 1997 Redemption

1997

1st October, 1998 Redemption

1998

1st October, 1999 Redemption

1999

1st October, 2000 Redemption

2000

1st October, 2001 Redemption

2001

1st October, 2002 Redemption

2002

1st October, 2003 Redemption

2003

1st October, 2004 Redemption

2004

1st October, 2005 Redemption

2005

1st October, 2006 Redemption

2006

1st October, 2007 Redemption

2007

1st October, 2008 Redemption

2008

1st October, 2009 Redemption

2009

1st October, 2010 Redemption

2010

1st October, 2011 Redemption

2011

1st October, 2012 Redemption

2012

1st October, 2013 Redemption

2013

1st October, 2014 Redemption

2014

1st October, 2015 Redemption

2015

1st October, 2016 Redemption

2016

1st October, 2017 Redemption

2017

1st October, 2018 Redemption

2018

1st October, 2019 Redemption

2019

1st October, 2020 Redemption

2020

1st October, 2021 Redemption

2021

1st October, 2022 Redemption

2022

1st October, 2023 Redemption

2023

1st October, 2024 Redemption

2024

1st October, 2025 Redemption

2025

1st October, 2026 Redemption

2026

1st October, 2027 Redemption

2027

1st October, 2028 Redemption

2028

1st October, 2029 Redemption

2029

1st October, 2030 Redemption

2030

1st October, 2031 Redemption

2031

1st October, 2032 Redemption

2032

1st October, 2033 Redemption

2033

1st October, 2034 Redemption

2034

1st October, 2035 Redemption

2035

1st October, 2036 Redemption

2036

1st October, 2037 Redemption

2037

1st October, 2038 Redemption

2038

1st October, 2039 Redemption

2039

1st October, 2040 Redemption

2040

1st October, 2041 Redemption

## INTERNATIONAL APPOINTMENTS

## Wang succession question after Cunningham quits

BY PAUL TAYLOR IN NEW YORK

MR JOHN F. CUNNINGHAM, 42, has resigned as president and chief operating officer of Wang Laboratories, a leading U.S. office equipment group. The surprise move, which follows a recent sharp deterioration in Wang's performance, again throws into question the management succession at the Lowell, Massachusetts-based group.

The company said Mr An Wang, the 65-year-old founder, chairman and chief executive of the group, will reassume the presidency, a position he held for more than 30 years until Mr Cunningham was appointed two years ago. Wang said: "No further organisational changes are planned."

## Arne Olson new chief at Volvo Bus

By Our Financial Staff

MR STIG ARNE OLSON, the new president and chief executive of the Volvo Bus Corporation of Sweden, has been appointed president and chief executive of Volvo BM AB, succeeding Mr Eric Johansson, managing director and chief executive of VME Construction Equipment Group N.V.

This follows the merger between Volvo BM AB, the construction equipment division of the parent company, Volvo, and Clark Michigan Company of the U.S., the construction equipment subsidiary of Clark Equipment. The 50-50 vehicle for the venture, VME Construction Equipment Group N.V., registered in Holland, offers a challenge to the wheeled and dump truck sectors of Caterpillar of the U.S. and Komatsu of Japan.

Initially he will supervise the marketing division of Volvo BM until a new senior vice-president marketing has been appointed as a successor to Mr Lennart Söderberg. Mr Söderberg has been appointed senior vice-president marketing of VME Construction Equipment.

Mr Harry Bäckström, who was senior vice-president, product development, has taken up the position of senior vice-president, manufacturing, succeeding Mr Alan Wirsöster.

The new senior vice-president for product development at Volvo BM is Mr Ove Danelöv.

Mr Cunningham, who had worked at Wang for 18 years, was widely regarded as the driving force behind Wang's highly successful marketing and production efforts. His departure follows a recent sharp deterioration in Wang's performance, which has thrown into question the management succession at the time, because he was viewed as a possible successor to Mr An Wang in competition with other senior Wang executives, including Frederick Wang, son of the founder, and the group's executive vice-president and chief development officer.

Mr Cunningham resigned the president's job to become Chairman and chief executive of Computer Consoles, a smaller company, and said it was "with regret and excitement" that he was quitting Wang. He will remain a Wang director. Commenting on the move, Mr An Wang said: "I am disappointed to the number two job at Wang in January 1983 was warmly welcomed on Wall Street at the time, because he was viewed as a possible successor to Mr An Wang in competition with other senior Wang executives, including Frederick Wang, son of the founder, and the group's executive vice-president and chief development officer.

Mr Cunningham resigned the president's job to become Chairman and chief executive of Computer Consoles, a smaller company, and said it was "with

regret and excitement" that he was quitting Wang. He will remain a Wang director. Commenting on the move, Mr An Wang said: "I am disappointed to the number two job at Wang in January 1983 was warmly welcomed on Wall Street at the time, because he was viewed as a possible successor to Mr An Wang in competition with other senior Wang executives, including Frederick Wang, son of the founder, and the group's executive vice-president and chief development officer.

Mr Cunningham resigned the president's job to become Chairman and chief executive of Computer Consoles, a smaller company, and said it was "with

## GPA gives extra job to Ryan

By Donald Maclean

MR TONY RYAN took over at the beginning of the month as chairman of the GPA Group (formerly Guinnes Peat Aviation), which claims world leadership in leasing and remarketing of commercial jet aircraft, on the back of a new-found growth in group net profits, revenue and gross assets in four years.

He moves into the additional job as the ten-year-old group owned by the UK Guinnes Mahon banking and community broking concern, Aer Lingus, the Irish flagcarrier, Air Canada and General Electric of the U.S. as to 22.7 per cent.

Mr Ryan, who became president and chief executive officer in March, has been elected to the additional post of chairman. He succeeds, as chairman, Mr John W. Morrison, 63, who resigned after serving in that position since 1981. Mr Morrison will continue as a director until the next stockholders' meeting April 1986.

AMERICAN CENTURY Corporation has made Mr Robert Harrison president and chief operating officer. He was executive vice-president and chief financial officer of the Texas Savings and Loan Holding Company. Mr John Kerr, chairman and chief executive officer, had held the positions of president and chairman.

MOTOROLA, the electronic communications company, has promoted Mr Carl E. Lichtenfels, Emhart's president and chief operating officer, says the new group has been set up to streamline the manufacture and sale of two distinct products with common functions.

Adhesives and fasteners contributed \$463m to Emhart's annual turnover of \$1.8bn and some \$355m to the company's profits in 1984 of \$642m.

Emhart, Britain's operations in addition to Bostik and BUMS Company in Leicester, and manufactures machinery for the footwear, glass container and rubber and plastics processing industries.

In the past two months it has acquired two U.S. concerns, Mite Corporation a fastener company for \$125m and Arcotronics, a capacitor manufacturer for \$63m.

MR ROBERT W. LUTT has become chairman of the supervisory board of Du Pont de Nemours (Deutschland), as well as chairman of Du Pont de Nemours International. This clarifies the story carried on July 8.

MR ROBERT W. LUTT has become chairman of the supervisory board of Du Pont de Nemours (Deutschland), as well as chairman of Du Pont de Nemours International. This clarifies the story carried on July 8.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

GPA, with offices, apart

from those at Shannon, Stamford, Conn; London; and Hong Kong, has—when new aircraft on order and on option are included—a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

Mr Tony Ryan, takes the chair

cent apace, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knott.

GPA, aiming to expand its worldwide operations claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$250m, assuring GPA of funds for six years at any time, was arranged.

## **AUTHORISED UNIT TRUSTS & INSURANCES**

# AUTHORISED UNIT TRUSTS & INSURANCES





INDUSTRIALS—Continued										
Dividends Paid Stock Price Last Div Ctr Div P/E										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										
Aerojet General Corp 100										





**Closing prices, July 19**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 29**



## FOREIGN EXCHANGES

## Dollar down but not out

BY JONAS CROSLAND

If comments by Mr Malcolm Baldrige, U.S. Commerce Department Secretary, are to be believed, there could seem to be a result of the confused and sometimes contradictory interpretations arrived at in the market. Most people are likely to fall in a very round about and clouded fashion. Speaking after the release of revised second quarter GNP figures, Mr Baldrige expressed himself to be "a little surprised" at the value of the dollar by about 25 per cent of its current value. Unfortunately, politicians, and indeed all of us, rarely get what they want. What is certain is the seemingly organized disorderly fashion in which the market is fed with economic data and projections about the U.S.

economy. That the dollar is down, however, is not in doubt, but the result of the confused and sometimes contradictory interpretations arrived at in the market. Most people are likely to fall in a very round about and clouded fashion. The dollar's trend has not produced as yet the more serious domino effect on other currencies. The Euro is becoming increasingly more mature and the sterling's recent attraction. The latter has effectively prevented any strong building up, due to a sharp rise in the value of the D-mark, simply because funds moving out of the dollar have found sterling's attraction preferable to the softening the burden.

With GNP suffering a further downward revision, the need to provide some sort of stimulus becomes more pressing. However the prospect of a lower discount rate may have been put on ice for the time being because of the problems in Mr Reagan's budget proposals and Mr Volcker's clearly indicated desire

## POUND SPOT—FORWARD AGAINST POUND

	Day's spread	Close	One month	% p.a.	Three months	% p.a.	One year	% p.a.
U.S.	1.3940-1.4080	1.3985-1.3995	0.52-0.48c pm	4.33	1.32-1.27pm	2.70		
Canada	1.3530-1.3550	1.3530-1.3550	0.48-0.45c pm	3.50	1.25-1.20pm	2.50		
Denmark	4.51-4.58	4.531-4.58	2.24c pm	5.85	5.54-5.58pm	2.83		
Belgium	80.56-81.59	81.20-81.30	4.06-6.43pm	2.63				
Denmark	14.43-14.56	14.43-14.44	3.12-3.08pm	2.78	8.51-8.79pm	2.18		
Irish	1.03-1.04	1.03-1.04	2.72-2.68pm	2.78	1.76-1.78pm	2.49		
W. Ger.	4.01-4.05	4.03-4.04	2.51-2.47pm	7.42	6.17-6.25pm	6.50		
Portugal	231-237	231-237	120-128c dis	7.28	4.75-4.85pm	6.50		
Spain	231-236	231-236	1.92-1.95pm	2.91				
Italy								
Norway	11.64-11.71	11.68-11.89	2.14pm	0.38	1.14-1.24c dis	0.73		
France	12.18-12.23	12.27-12.28	3.24pm	0.38	1.14-1.24c dis	0.73		
U.S. 12-month	11.72-11.73	11.72-11.73	1.78pm	0.38	1.14-1.24c dis	0.73		
Japan	332.34-334.34	333.34-334.34	1.76-1.88pm	6.12	4.57-4.43pm	3.40		
Austria	28.21-28.44	28.26-28.44	15.14pm	2.61	3.39-3.46pm	3.18		
Switz.	3.31-3.34	2.31-3.32	21-21c pm	7.45	5.54-5.58pm	5.85		

Belgian ratio is for convertible francs. Financial franc 61.80-61.80. Six-month forward dollar 2.27-2.22c pm. 12-month 3.35-3.30c pm.

## OTHER CURRENCIES

	July 10	g	e	£	Notes Rate
Argentina Arg. Peso	1,181.00	1,181.00	0.0000	0.0010	Austria
Austrian Sch. 1,050.00	1,050.00	1,030.00	1.9500	1.9500	Belgium
Brazil Cruzeiro	6,764.77	6,680.60	14.43-14.56	14.43-14.56	Denmark
Finland Markka	5,428.00	5,474.00	0.8100	0.8200	France
Great Britain £	1,398.00	1,398.00	1.0000	1.0000	Germany
Hong Kong D.100	10,530.00	10,730.00	7,450.00	7,650.00	Italy
Iran Rial	134.90	89.00	1.12-1.13	1.12-1.13	Japan
Iceland 1,000	0.4100	0.4100	0.2600	0.2600	Switzerland
Luxembourg Franc	80.05-81.05	80.05-81.05	57.50-57.70	57.50-57.70	Norway
Malaysia Ringgit	3,3405-3,4585	2,6440-2,6920	2.6920	2.6920	Portugal
New Zealand Dlr.	3,7650-3,7750	1,6710-1,6750	1.6750	1.6750	Spain
Saudi Arabia 1,000	11.01-11.02	11.01-11.02	1.12-1.13	1.12-1.13	Singapore
Singapore Dollars	2,0530-2,0538	2,0083-2,0203	2.0203	2.0203	Switzerland
South African Rand	2,6530-2,6547	1,8785-1,8810	1,8810	1,8810	United States \$
U.A.E. Dirham	3,1368-3,1477	3,6720-3,6750	3,6750	3,6750	Yugoslavia

\* Selling rate.

## EMS EUROPEAN CURRENCY UNIT RATES

	July 10	Ecu	Currency	% change	July 19	Bank of England	Guaranty	July 18	Bank of England	Guaranty	July 19	Bank of England	Guaranty	July 18	Bank of England	Guaranty	July 19	Bank of England	Guaranty
central rates			amounts	from central			Index												
			against Ecu	central			Change %												
Galenian Franc	44,0008	45,7148	-0.92	+0.01	84.5	84.5	-5.8	84.5	84.5	-5.8	84.5	84.5	-5.8	84.5	84.5	-5.8	84.5	84.5	-5.8
Danish Krona	6,14104	8,10760	-0.41	-0.63	1,64118	1,64118	-0.53	1,64118	1,64118	-0.53	1,64118	1,64118	-0.53	1,64118	1,64118	-0.53	1,64118	1,64118	-0.53
German D-mark	2,2184	2,25369	-0.53	+0.24	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53
French franc	8,67456	8,68043	-0.50	-0.78	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53
Dutch guilder	2,52598	2,53812	-0.40	-0.12	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53
Irish punt	0.72666	0.718433	-0.39	-1.27	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53	1,14745	1,14745	-0.53

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## EXCHANGE CROSS RATES

	July 19	Pound Sterling	U.S. Dollar	Deutschmark	Kr. Japanese Yen	French Fr.	10 Swiss Francs	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	1.390	0.715	1.040	333.5	12.26	3,590	4,538	1,085	81.25	56.05
U.S. Dollar	1.390	1	2,657	0.678	81.778	2.376	3,590	1,085	1,327	1.390	56.05
Deutschmark	0.245	0.246	1	0.711	92.65	0.636	0.623	0.623	0.647	0.245	1.01
Japanese Yen 1,000	2,699	4,195	12.11	1,000	36.81	9,933	13.61	—	5,652	243.6	1.01
French Franc 100	0.615	1.140	3.991	1.217	97.17	10	2,705	3,667	—	1,538	65.19
Swiss Franc 100	0.301	0.421	1.217	1.217	100.6	—	1	1,538	1,538	1,538	84.47
Dutch Guilder	0.220	0.308	0.690	—	73.50	9,705	0.732	—	—	0.415	17.81
Italian Lira 1,000	—	—	—	—	—	—	—	—	—	—	—
Canadian Dollar	0.331	0.742	2.143	4.072	176.8	6,312	1,761	2,407	—	1	43.10
Belgian Franc 100	1.931	1.722	4.072	4.072	410.5	15.11	4,086	5,585	9,320	100	100

</div

## SECTION III

## FINANCIAL TIMES SURVEY

# Bahrain

The Gulf recession is hurting Bahrain. The last year has been free of serious political incidents but unemployment is emerging as a problem. Bahrainis regard this as more important than sectarian issues.

## Worries surface as recession bites

By MICHAEL FIELD

"BAHRAYN MAY be on the verge of serious economic problems that will turn into social problems," said a member of the island's expatriate community recently. The speaker was a man who had spent a number of years in Bahrain and knew the society well.

"You find a sense of foreboding," he continued. "And sometimes it is difficult to see how Bahrain is going to get through — though one assumes it will always have Saudi support."

In the last 12 months, as the recession caused by the oil glut has taken hold of the Gulf, Bahrainis have become much more worried about their future.

The Bahraini economy is not like those of its big oil exporting neighbours; where the recession has shown itself in a big drop in oil revenues and a huge cut in the award of Government contracts, but little prospect of real hardship for the citizens.

Rather as a service economy bolstered by oil exports which are not big enough to fluctuate much in response to the level of demand, Bahrain is experiencing a moderate decline in activity across the board, more as industrialised countries do in recession. This may not sound very alarming but it brings with it the prospects of a fall in personal incomes, dashed expectations and unem-

ployment, which in a relatively poor Gulf economy are serious.

Ironically, these problems have come at a time when a rather more positive view of the island is more relaxed than it has been for most of the time since the Iranian revolution of February 1979.

What "incidents" there have been are regarded as being rather minor. Recently there have been some arrests in the security services, linked to a reported discovery of arms at the Iraqi embassy, though neither the arrests nor the presence of arms have been confirmed by the Bahraini authorities. They are not thought to be associated with any serious challenge to the regime, but are simply a reflection of the violent state of the Middle East and the chronically conspiratorial nature of Arab politics.

A cache of arms that was found in a village last year was believed to have been a relic of the plot of December 1981, when a group of Bahraini Shias, with the backing of Iran, was discovered to be planning a coup d'état. The Shias, who make up some 70 per cent of the Bahraini population, are members of the schismatic and mystical sect of Islam which is associated with the poor and downtrodden.

Last year the Government closed the Islamic Enlightenment Society, a Shia self-help organisation which ran schools, taught advanced courses and played an important role in the



life of the majority community. It has been suggested that the Government might have been wiser to have left the society in being and had Shia activities more in the open, but in any event the closure does not seem to have had specific disruptive consequences.

Tensions between the two communities have also been lessened recently by Bahrain's more relaxed view of Iran. Nobody trusts the revolutionary regime in Tehran but it is felt that there is much less chance of the revolution being exported than there was in its early years.

Certainly there has been less fear of the Gulf war affecting Bahrain since Iranian and Iraqi attacks on oil tankers began last summer and proved not to be the disaster for the region that had been feared.

All of these issues of sectarian divisions, conspiracies and external violence are much less to the forefront of people's minds than the state of the economy.

The downturn is showing



The Prime Minister, Sheikh Khalifa, presses the button which slides the last hex girder (left) into place in the causeway linking Saudi Arabia and Bahrain

### Contents

The Khalifa family tree	2
Profile: Prime Minister	2
Economy	3
Industry	3
Offshore investment companies	4
Investment banking	4
Offshore banking	5
Domestic banking	5
The Causeway	6
Zallaq project	6

These people tend to write to the newspapers in groups, signing themselves for example, "eight school leavers from Hidd," and saying that despite their efforts they have been unable to find jobs.

Unemployment benefit does not exist in Bahrain or other Arab countries. In societies which are still based on the extended family the benefit is thought to be unnecessary and liable to discourage work.

Many of those who do not face unemployment are having to

reconcile themselves to reduced unemployment.

This must make Bahrain more vulnerable to external subversion and the effects of unemployment.

What makes it more likely than not that the island will pull through the difficult period ahead is that it enjoys a form of national consensus.

Bahrainis realise that they are not as well endowed with oil as their neighbours and that they therefore have to work harder if they are to prosper. They live under what has always been a religiously and socially tolerant ruling family and this, combined with the long British influence, has given society a pragmatic, moderate and very decent approach to solving its problems.

Above all even the most disaffected Bahrainis realise that for all its shortcomings the regime under which they live is much pleasanter than any likely alternative.

itself in a reduction in Government spending, the closure of some of the offshore banks and a fall in the expatriate population. Most businesses are suffering from declining turnover and much reduced profits.

For the middle classes the pain of recession has been made more acute by their resentment of the business dealings of Sheikh Khalifa bin Sulman the Prime Minister, and a few other members of the ruling Khalifa family, notably his younger brother, Sheikh Mohammad.

It is admitted that by the standards of the business dealings of ruling families elsewhere in the Arabian Peninsula, Sheikh Khalifa's activities are minimal. In Bahraini context, however, they are unusual and they attract attention.

For the Bahraini population as a whole — including the business community when it takes a broad view of the future — there is the worry of what might be the social consequences of unemployment.

Bahraini nationals make up a much bigger proportion of the total population of the island than do other Arabians in their own states.

In Bahrain there is a genuine working class of nationals, which there is not anywhere else in the Gulf. The Bahraini population, particularly the Shia element, is growing fast.

There are already signs that unemployment is increasing.

There are isolated cases of graduate unemployment, which could be very destabilising if it increases, and there is also unemployment among school leavers.

These social problems are much more important than sectarian things. Is the judgment of a prominent Bahraini, it is poverty and unemployment that drives people to revolution. I remember when a taxi driver said to me once 'whenever I'm out of a job I go on to the streets,' and I

had to wonder if he was right.

These social problems are

much more important than sectarian things. Is the judgment of a prominent Bahraini, it is poverty and unemployment that drives people to revolution. I remember when a taxi driver said to me once 'whenever I'm out of a job I go on to the streets,' and I



## Arab Bank Limited bringing our worlds together

For over fifty years now the Arab Bank has been working to bring our worlds together. A truly international network with more than 80 worldwide branches and affiliates, the Arab Bank works literally around the clock to perform services for its clients, to strengthen economic relations between the Arab countries and the outside world and to provide an insight into the complex and lucrative Arab markets. Our branches and affiliates span four continents: Asia; Africa; Europe and America with key offices in all of the world's major money centres. We offer a full range of international banking services. Demand and time deposit accounts. Trade and project finance. Medium and long term credit. Foreign

exchange services. Corporate and merchant banking. Correspondent banking and important advisory services.

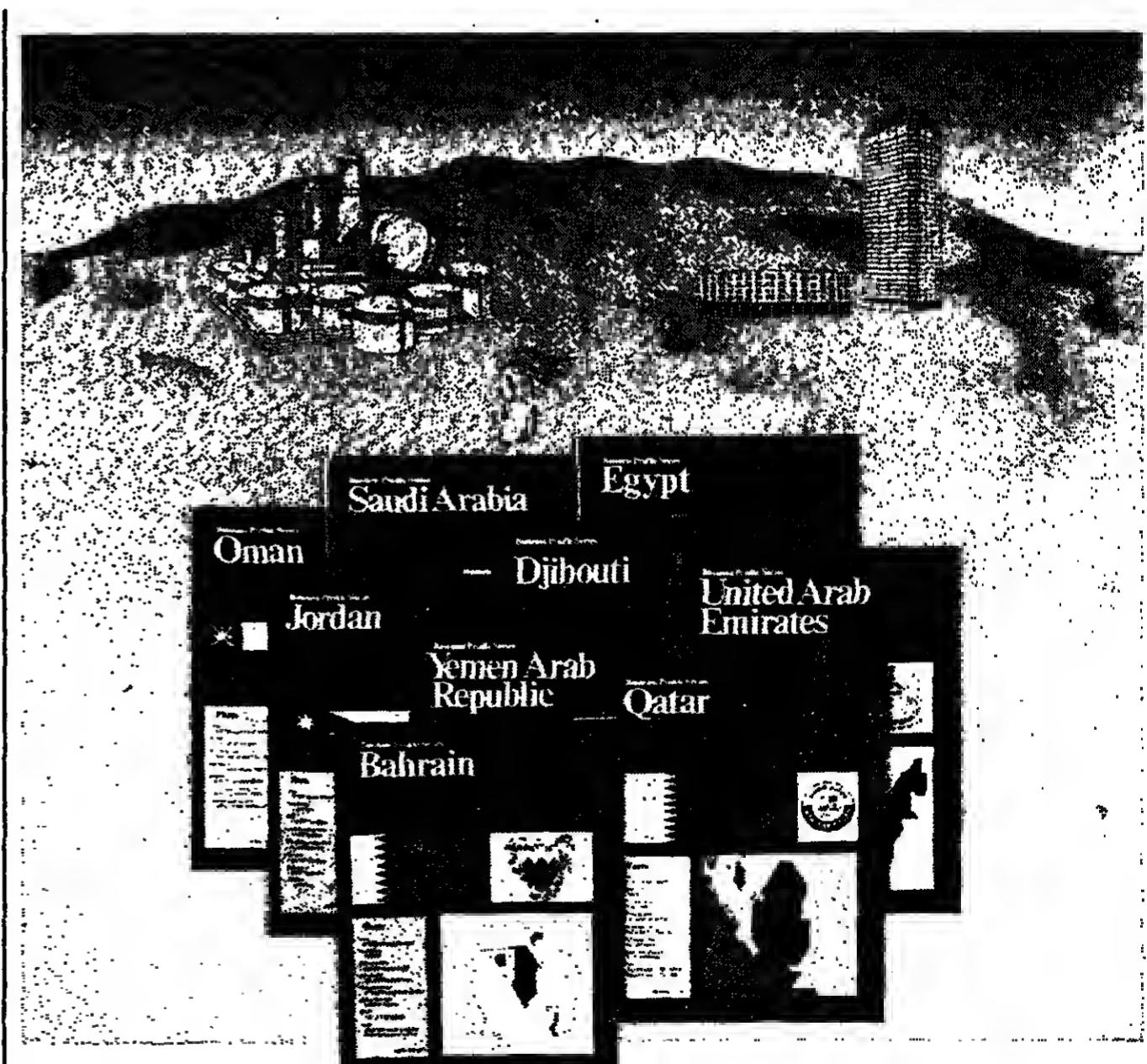
Quite naturally, our main business is Arab business. The majority of our offices are concentrated in the Middle Eastern markets and our branch managers are experts in all markets and their distinctive differences. We are amongst

the largest financial institutions in our area with over \$12 billion in assets, decades of growth and contacts throughout the Arab world.

As the world gets smaller and markets more competitive, the Arab Bank is always there to give you that edge in Arab markets.

If you are considering negotiating any business in the Middle East why not contact us first? — You will be pleased with our expertise and advice.

London (01) 606 7801  
Paris (01) 359 3434  
Athens (01) 3255401  
New York (212) 715 9700  
Singapore 533 0055



### Explore

If you're considering business in the Arab world, talk to The British Bank of the Middle East first.

As part of the HongkongBank group, we have over a century's international banking experience in opening up new markets.

Our Business Profiles on Arab countries, which come as a direct result of intimate market knowledge, are only

one example of the many specialist services that we provide.

Today, with more than 1000 offices in 54 countries, concentrated in Asia, the Middle East, Europe and the Americas, the HongkongBank group gives you access to a complete range of financial services. The group's presence also extends to Saudi Arabia and Egypt, through its associate banks, The Saudi British Bank and Hongkong Egyptian Bank S.A.E.

For a copy of the Business Profile that interests you, write to us at Box 64 G.P.O. Hong Kong, or any branch of The British Bank of the Middle East.



### The British Bank of the Middle East

Bahrain Djibouti India Jordan  
Lebanon Oman Qatar Switzerland  
United Arab Emirates  
United Kingdom Yemen Arab Republic



London Branches: Finsbury House, 100 Finsbury Street, London EC2M 7AS, Tel: 01-831-6311-2 • 195 Newgate Street, London EC1A 7AJ, Tel: 01-831-6321-6



## BAHRAIN 3

The effects of the oil glut are feeding through to other sectors

## Spending to be cut in budgetary squeeze

## Economy

MICHAEL FIELD

AFTER THREE years in which government and business have been worrying about what would be the effect of the oil glut, the Bahraini economy has now properly entered a recession. The mood in the country is pessimistic but so far the downturn has not had any drastic results.

Three of the 77 offshore banks have left. The closure of some of these banks which are the core of the service economy in Bahrain has developed in the last ten years, had been a subject of concern for a long time. But in the event their departure was accepted as one of the normal features of a recession.

Several bank representative offices have closed. More seriously some of the offshore banks have shut parts of their operations and/or fired staff.

The expatriate population, which six months ago was estimated to number about 100,000 in a total population of some 380,000, has fallen by 15 per cent so far this year. This is putting pressure on the market for residential rents, which for good-quality property have fallen by 50 or 60 per cent in the past two years.

Much of the new residential and office property in the "diplomatic area," a large piece of reclaimed land next to the Manama-Muharraq causeway, is proving impossible to let. It is said that many of the owners of buildings in this area will soon find it difficult to repay their bank loans.

What there have not been in Bahrain are the bankruptcies or debt rescheduling of contractors that have occurred in Saudi Arabia, or the United Arab Emirates. Non-oil firms having difficulties, as they are in Saudi Arabia and the UAE, in obtaining repayment of loans they have made to contractors. In those two countries there are no modern laws on loan security.

In Bahrain one contracting company—the United Building Factories—has had to be rescued by the Government, though it has recently been resold to private business. The Arab Asian Bank is undergoing a distressed take-

over. And a large number of offshore companies are still in great difficulties as a result of their dealings in Kuwait on the Souk al Manakh, the unofficial stock exchange, which crashed in 1982. None of these corporate problems is regarded as very serious for the economy.

Bahraini government revenues are stagnant, but because the country is not dependent on large amounts of exports which are prone to fluctuate with the state of the market, they have not declined significantly. According to the revised budget estimates for this year they will be BD 550m, which is only marginally below the peak revenues of BD 556m received in 1982.

The Government has been able to increase its non-oil income, and last year it was able to arrest the decline in production of its own tiny oil field. It houses for its field produces 40,000 barrels a day, about a third of the state's total oil revenues; the balance comes from Saudi Arabia.

The problem for the Government, and the reason for the present budgetary squeeze, is that spending has steadily been rising, particularly in the recurrent part of the budget.

In the downwards revision of the 1985 budget—in Bahrain calendar years and fiscal years are the same—the Government is keeping capital expenditure at the original level but is trimming current spending by between 5 and 10 per cent. The revisions have not yet been published but they have only recently been agreed, but in general terms it has been made known how the Government intends to achieve its aims.

## Lower rents

It is asking ministries to negotiate lower rents, it is reducing the numbers of direct telephone lines in government offices and it is eliminating unfilled new positions in the civil service. It is also cutting the amount of overtime people will be allowed to do in government offices.

Given that Bahraini budgets are normally marginally under spent and that the Bahraini bureaucracy, like the bureaux in all the Arab oil states, is unusually wasteful, these seemingly trivial economies are expected to achieve the desired saving this year.

In the next two years, when it is intended that there will

Revenue and expenditure						
(BD m)	1982	1983	1984	1985	1986	1987
Total revenue .....	556.1	494.8	548.8	578.0	549.5	
(a) Oil revenue .....	401.9	328.6	355.4	361.4	n.a.	
(b) Non-oil revenue .....	154.2	156.2	193.4	213.6	n.a.	
Total expenditure .....	472.6	535.4	528.6	575.0	549.6	
(a) Recurrent .....	298.3	309.9	325.0	364.5	339.1	
(b) Capital .....	174.3	222.0	210.0	210.5	210.5	
(c) Others (including University College expenditure) .....	—	3.5	3.6	n.a.	n.a.	
Original estimates. † Revised estimates.						

GDP/GNP						
(BD m)	1981	1982	1983	1984	1985	1986
GDP (current prices) .....	1,615.4	1,746.0	1,822.1	1,885.4		
GNP (current prices) .....	1,236.1	1,298.1	1,488.8	1,548.4		

† Estimate.

Source: Ministry of Finance.

Balance of payments estimates						
(BD m)	1981	1982	1983	1984	1985	1986
A. Trade balance .....	+ 83.6	+ 65.9	- 53.5	- 146.0		
B. Services, transfers, capital (net) .....	+ 220.4	- 11	+ 108.2	+ 106.8		
C. Overall balance (A+B) .....	+ 304.0	+ 64.8	+ 46.4	- 32.1		

Source: Ministry of Finance.

penditure is the most realistic one.

\* \* \*

The issue in the back of the Government's mind at all times—and the reason for the insistence on maintaining capital expenditure—is the growing size and the prospect of unemployment.

The population of Bahraini nationals at present is about 280,000 and the Bahraini workforce is about 70,000. As in other states in the area, half the population is under 19 and 4,000 school-leavers, equivalent to nearly 6 per cent of the existing pool of labour, are coming onto the job market every year.

Between now and the end of the century the Government expects the Bahraini labour force to increase by nearly 100,000.

Officials talk of several solutions to this extremely daunting problem. First it is hoped that young Bahrainis will go to find employment in neighbouring states, where the bulk of the workforce at present are made up of expatriates.

It is suggested that they might take industrial jobs in the Saudi Eastern Province, though they do not like going to Saudi Arabia, and banking jobs in the United Arab Emirates. The Saudi-Bahrain causeway may open the Saudi market to them.

Second, the Government intends to invest in high technology and high added value industries and services geared to the Gulf market as a whole.

It recently signed an agreement for the development of an instrumentation and electronic control systems industry-cum-installation and maintenance business. The creation of jobs in this type of business is particularly effective in leading to the creation of less skilled second jobs.

Somewhat piously it is hoped that the private sector will play a role in investing in industrial development—just as it is hoped it will do in Saudi Arabia.

Third and lastly, government officials point to the expatriate labour force—90,000 out of a total expatriate population of about 100,000 at the beginning of this year—and suggest that most of it can be replaced by Bahrainis.

In practice this will be much more difficult than it sounds. At the top end of the spectrum

there are managerial and highly technical jobs for which Bahrainis generally do not have the skills, though there are many very impressive exceptions to this. At the other end there are rough labouring jobs which Bahrainis simply will not do.

Where there seems to be most scope for Bahrainisation is in the middle—in the ranks of clerks and moderately skilled technical labour. Already there are predominantly Bahraini labour forces in the oil and aluminium industries, which have run good training programmes.

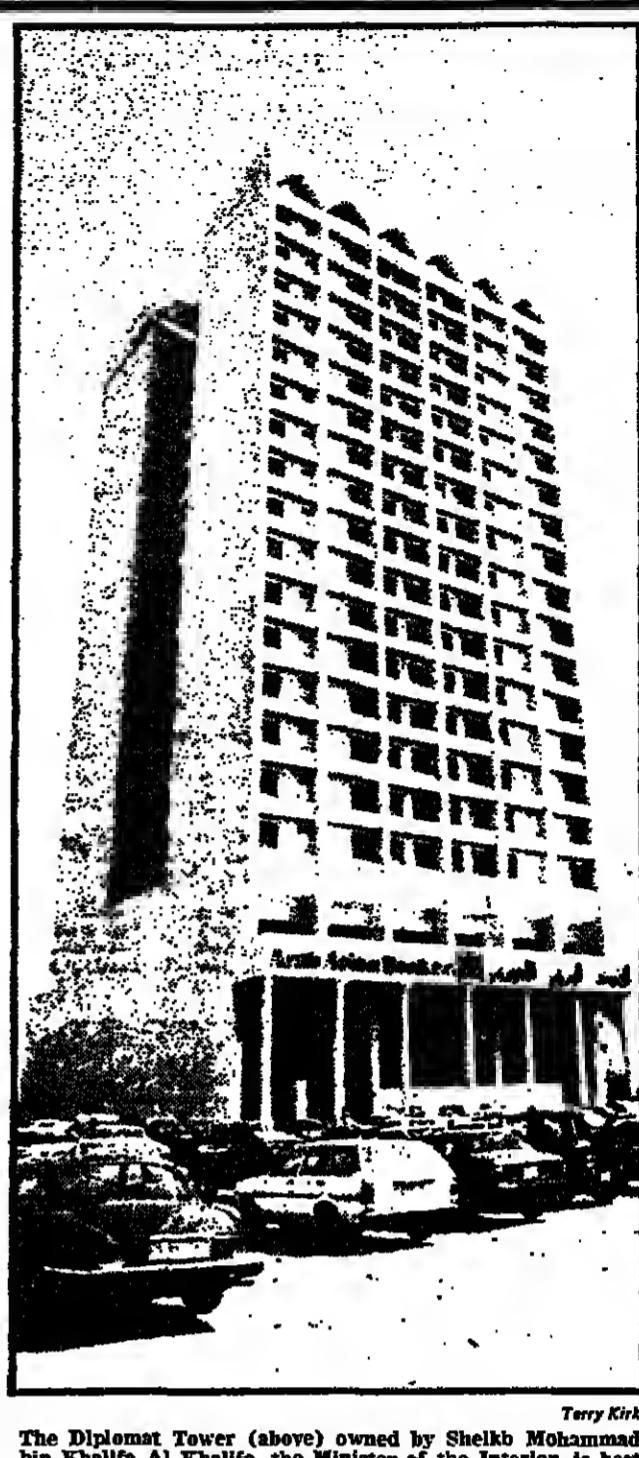
The problem with the middle of the labour market is that many of the jobs are in the private sector. Whereas the Government and big state organisations manage to employ almost entirely Bahrainis and foreign companies, such as banks, employ about 60 per cent Bahrainis. The Bahraini private sector employs only 20 per cent Bahrainis.

Clerical jobs in private business have become "typed" as Indian jobs and they do not appeal to Bahrainis. Furthermore private businessmen, who are a powerful force in Bahraini society and can ignore the Ministry of Labour, prefer to employ Indians. They are already trained, they speak English (of a special sort) and they can be worked harder.

The Government hopes that if it can give the private sector the incentive, in the form of a pool of well-trained skilled labour, it will decide that the advantages of Indians are outweighed by the cost of having to provide them with housing and air tickets.

To produce this type of labour and the skilled labour that will be needed by the hoped-for new generation of industries, the Government is trying to reform the Bahraini educational system. It wants to have people at the undergraduate level pursue their education in Bahrain rather than in the West and it intends to develop polytechnics to make this possible.

The emphasis is to be on an educational system moulded to the country's economic requirements. But whether this and the Government's other job creating policies will be enough to absorb the flood of Bahrainis coming onto the job market is an open question.



Terry Kirk  
The Diplomat Tower (above) owned by Sheikh Mohammad bin Khalifa, the Minister of the Interior, is best known as the Arab Asian Bank building. The bank arranged 100 per cent loan finance for its construction, but although its name is writ large it occupies only a couple of floors. Earlier this year, Arab Asian became technically insolvent and was bought for \$1 by Middle East Finance Group, a minority shareholder. MEGF is owned by the Bin Mahfouz and Al Kaski families of Saudi Arabia, who also control National Commercial Bank.

The former chairman of Arab Asian, Hussain Najadi, is held in jail. He has been refused bail. No formal charges have yet been laid.

He is the one who stands to lose most from the affair, since he was the biggest single shareholder, after buying out Sheikh Fawaz bin Mohammad Al Khalifa, the Interior Minister's son.

## Gloomy outlook for oil-based projects

## Still in the miserable Eighties

Foreign Petroleum Exploration Company) exploratory drilling will start in October but hoped of a major new find are not high.

In this situation, the shareholders in Bapco (Government 60 per cent, Caltex 40 per cent) purchase feedstock either from Saudi Arabia at official prices, or on the spot market. The average (official) price of crude FOB is \$27.75 a barrel, while the spot price was recently \$26.35—from which must be deducted the cost of refining.

Inevitably, refining costs per barrel go up as throughput drops, and the refinery has been running well below capacity since 1982. In the first half of this year the average crude run was nearly 30,000 b/d down on last year's 380,000 b/d.

Bright spot

There is more than a possibility that the operation would have been shut down, but for majority government ownership and the consequences of putting 3,000 Bahrainis out of work. As it is, manpower has been reduced from a 1982 peak of 4,450 to under 3,600, although in the case of Bahrain, this has been achieved by natural attrition.

The only bright spot on the oil scene is the five-year-old Banasat liquefaction plant, where contribution to state revenue during 1984 amounted to \$57m in the form of taxation, dividends and newly-introduced feedstock charges. The process is based on off-shore gas and the output of more than 100,000 b/d of propane, butane and isobutane is purchased by Caltex, one of two 12.5 per cent shareholders.

For the Arab Iron and Steel Company (AISCO), whose 12.5 per cent state-owned shareholding has been a five-year development programme and has succeeded over the past three years in arresting the historical 5 per cent annual decline.

In the offshore concession area leased to KUFPEC (Kuwait

SPECIAL SUBSCRIPTION  
Hand delivery service  
of the  
FINANCIAL TIMES  
in  
BAHRAIN

For details of how to obtain your copy, contact:  
Jashanmal & Sons Ltd.,  
P.O. Box 16,  
Al Khalifa Road,  
Manama,  
Bahrain.  
Tel.: 51431 Telex: 8216

problem was resolved amicably and the guarantee test was completed on May 5, but the plant then closed for eight weeks with its stockyards full of unsold pallets.

When it reopened on July 6, it had the firm prospect of only a few weeks work, with small orders from Germany, Portugal and Turkey and a second 20,000 tonne shipment for Hadeed in Saudi Arabia.

Hadeed has promised to take another 60,000 tonnes before the end of the year, although the Saudis are believed to have advised against the plan to build a regional pelletiser in the first place and neither they nor the Bahraini Government have a direct investment in it.

In the short-term, AISCO's survival hangs on the willingness of its mainly Kuwaiti and pan-Arab shareholders to support it, pending an improvement in the world steel market and the end of the Gulf war.

Gulf Petrochemical Industries Company (GPIC), whose 45 per cent state-owned shareholding has just gone into pilot production, does not have the same marketing problem; that has been passed on to Bahrain's joint venture partners, Saudi Basic Industries Company (SABIC) and Petrochemical Industries Company (PIC) of Kuwait.

The shiprepairs industry continues in deep recession, as a result of the oil glut and the Gulf war. In the first half of this year the Opec-owned Arab Shipbuilding and Repair yard (ASRY), which is also facing the cold wind of competition from Dubai, handled only 1.4m dwt of shipping: 19 vessels in dry-dock and 81 alongside.

It gained no new steel fabrication orders, which contributed a third of 1984's gross revenue of \$16.8m, although ongoing work will continue until the end of 1986. The results are disappointing after ASRY had achieved a respectable 12 per cent share of the world's ship repair market and almost reached breakeven point with average 1983-84 revenues of \$30m. London-based Maynard Shipbuilding Consultants have

now been called in to devise a strategy for the future.

The smaller yards are also suffering. Although BASREC stayed in the black, its operating profit of BD 370,000 (\$980,000) was 50 per cent down on the previous year, and Bahrain Shipway made a loss. The company has terminated its 30-year-old management contract with Gray Mackenzie and plans to cut staff and diversify its activities.

The aluminium industry is in better shape, although the going is getting harder. Production at the ALBA smelter in 1984 was a record 177,285 metric tonnes, and trials are going ahead on the first stage of a retrofit programme aimed at increasing output by up to 15 per cent, without consuming more power.

BALCO, which markets the Saudi and Bahrain Government's 78 per cent share of metal uptake, expects to struggle through this year with a modest profit, despite the drop in world prices after earning nearly \$40m in 1984.

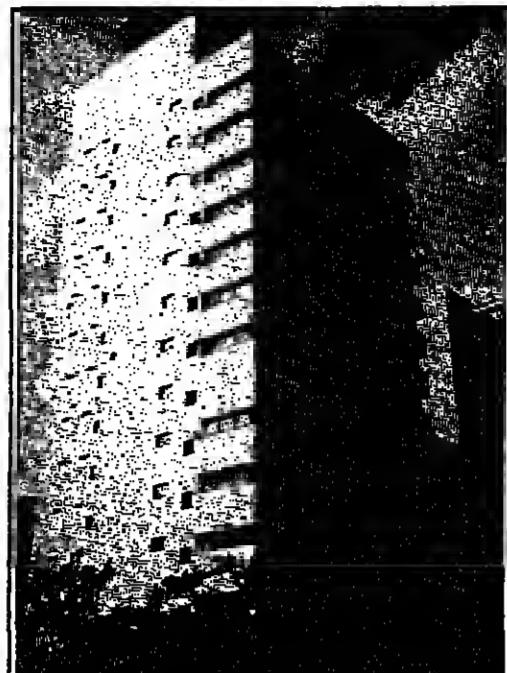
Joint venture

June 30 marked delivery of the first 9 mt rolling slab for testing by the joint venture Gulf Aluminium Rolling Mill, which is on schedule for commercial production by November. GARMCO is already "pre-marketing" using other manufacturers' sheet products to establish customer relationships, and reports an encouraging response both regionally and internationally. With a 6,000 tpy rolling mill and a 6,000 tpy coil plant due for completion in 1988, GARMCO will be ALBA's most important local power.

Among the smelter's existing satellites, the Government-owned extrusion company, Balexco, operated profitably last year, with production up from 4,400-4,800 mt and a 20 per cent increase in revenue.

# NASS TOWER

BAHRAIN



## A NEW OFFICE DEVELOPMENT 3,600 Sqm To Let

Units from 65 sq m  
Ceilings decked floors  
Underground car park  
Own Identity. Name your floor

Floors from 250 sq m  
High-speed lifts  
Full climate control  
Double glazing. Sweet Water

CLUTTONS

PO Box 5856, Manama, Bahrain. Tel: Bahrain 257667. Telex 8967.  
Also at Dubai, Sharjah, Kuwait. Head Office: 5 Great College St, London SW1

## بنك اليوبي الدولي العربي ALUBAFARAB INTERNATIONAL BANK E.C.

Consolidated Balance Sheet		31 December	
	1984	1983	
Assets	US\$ (000)	US\$ (000)	
Cash and short term funds	225,309	277,791	
Other deposits with banks	125,331	48,764	
Certificates of deposit	43,000	1,000	
Commercial loans and advances	205,673	142,765	
Fixed assets	1,301	1,855	
Accrued interest and other assets	12,283	6,508	
<b>Total assets</b>	<b>612,897</b>	<b>478,683</b>	
 Liabilities			
Deposits from customers	13,059	876	
Deposits from banks	533,981	418,194	
Minority interest	55	73	
Proposed dividend	2,000	2,000	
Accrued interest and other liabilities	9,204	4,154	
<b>Total liabilities</b>	<b>558,299</b>	<b>425,297</b>	
 Shareholders' Equity			
Share capital	50,000	50,000	
Statutory reserve	860	539	
General reserve	3,500	2,750	
Retained earnings	238	97	
<b>Total shareholders' equity</b>	<b>54,598</b>	<b>53,386</b>	
<b>Total liabilities and shareholders' equity</b>	<b>612,897</b>	<b>478,683</b>	

**ALUBAFARAB INTERNATIONAL BANK E.C.**  
Bahrain Tower, Government Road, P.O. Box 529, Manama, Bahrain.  
Telephone: 276344 (General) - 276651.4 (Foreign Exchange)  
Telex: 9671 (General) - 9458 (Foreign Exchange)  
Reuters Direct Dealing Code: ALUB  
Commercial Registration: 12819

## Pitman

### SECRETARIAL & BUSINESS STUDIES CENTRE

BAHRAIN

We offer courses as part of your "in-house" training programme or design special programmes for group or individual study.

We have the expertise and can relate to solving the problems in training for Banking, Business or Commerce.

We have special courses for Management, Supervisors, Executive and General Secretaries and Clerical Staff in the following areas:

**FINANCIAL, MANAGEMENT and COST ACCOUNTING**  
**DATA and WORD PROCESSING**  
**MANAGEMENT TECHNIQUES**  
**SECRETARIAL SKILLS and DUTIES**  
**COMMUNICATION SKILLS FOR BANKING and FINANCE**

For further details write to:  
PITMAN, P.O. Box 26222, Manama, Bahrain, Arabian Gulf or telephone Bahrain 290028

**"PITMAN - OVER 100 YEARS SUCCESS,  
IN TRAINING FOR SUCCESS"**

## Special niche in the market

**INVESTMENT BANKING** has become a buzz-word in the Bahrain market since the scope for profitable commercial and merchant banking has narrowed. But few of the Offshore Banking Units (OBUs) now moving in this direction have put as much time and effort into planning their strategy and building a corporate identity as Arabian Investment Banking Corporation (Investcorp).

Unlike Trans-Arabian Investment Bank (TAIB), which recently ended a trade finance house in New York (creditors International) to fit its needs and real estate subsidiary based in Geneva and Florida, Investcorp does not manage syndicated loans, arrange construction finance or issue guarantees and letters of credit.

It is purely a financial intermediary and its special niche in the market is the acquisition, packaging and placement of real estate and direct international investments with a three to five year horizon.

"Quality" is a word Investcorp uses a lot, whether it is talking about investment opportunities, management or clients. No expense has been spared to ensure that quality oozes from the wood-panelled walls of its Bahrain headquarters and the glossy pages of its corporate reports.

## Investcorp

MARY FRINGS

The minimum subscription to Investcorp's latest investment offer is \$100,000, because in the words of Nemir Kirdar, the Iraqi-born president and chief executive, "we don't want to be too retail".

On the same basis \$500,000 is the smallest term deposit that its dealers will place on behalf of clients, although eight mutual funds will be launched shortly to accommodate investments in multiples of \$50,000.

Its advisory and financial packaging services do not come cheap either, and Investcorp recently lost out to Gulf International Bank and Chase in bidding to carry out the valuation of Gulf Air, before privatisation.

The handful of deals which Investcorp has done over the past two and a half years add up to \$350m, of which \$300m has so far been sold. Each one has involved painstaking preparation in consultation with international investment houses, tax advisers, appraisers and industry analysts, and exhaustive documentation.

Although Kirdar is clearly the driving force, last year's \$11m profit (representing a 30.5 per cent return on average equity) was the result of a team effort. Every decision is a corporate decision, and every potential customer receives his private placement memorandum from one of the 12 executive managers personally.

The \$135.5m leveraged buyout of Tiffany and Co., the New York jeweller, was closed last October. By last month, the building on Fifth Avenue had been sold to an undisclosed European buyer and leased back to Tiffany for 35 years; the entire \$75m of senior debt and half (\$10m) of the subordinated debt had been placed with General Electric Credit Corporation of the U.S.; and the 45 per cent of equity reserved for U.S. investors had been taken up.

Investcorp will retain up to 10 per cent of the equity for its own account and will market the remaining international placements in the fourth quarter of this year.

Meanwhile a subscription offer for a \$38m equity interest in the luxury powerboating industry is already on the table, backed by an 84-page private placement memorandum with a payback projection (on a conservative case basis) of five and a half years. This follows last year's acquisition, in partnership with a Whistler affiliate of Whistler Corporation's Kettenburg Marine and Bertram, Trojan and Riva Yacht divisions.

Kirdar describes 1985 as "very busy. We have a lot of balls in the air." He says the fact that Investcorp has not offered international investors or its own 335 founding shareholders around the Gulf anything in the Arab World is not for want of trying. "It has to make sense to us, within our criteria."

Another untapped area so far is the Islamic banking system, which is awash with funds for which there is no outlet, unmet by "riba" (usury or interest). An additional problem is that Islamic banks want short-term liquid assets while Investcorp is more at home with medium-term products. But they are working on it.

## BAHRAIN 4

## Offshore investment companies in decline

### Exempt companies

THE BEST thing Bahrain could do with its Exempt Company (EC) regulations is to amend them to permit the registration of shell holding companies, captive insurance companies and flags of convenience. There is little doubt that Bahrain should not become the Luxembourg, Caymans or Panama of the Gulf.

This would substantially boost the US\$2m to 2.5m in offshore company fees which the Ministry of Commerce collects annually, and would give legal recognition to a situation which is to a minor extent already exists.

The requirements to maintain a fully-staffed head office in Bahrain have proved to be unenforceable, both in the case of publicly-quoted investment and insurance companies controlled from Kuwait, and of some closed companies operating in Saudi Arabia. Others are dormant, their business has failed to materialise, or consist of one man working from his home.

In principle, however, the ministry dislikes the tax-haven label and is unwilling to abandon its promotion of "brass-plate" companies, despite the urgent need to increase non-oil revenues from every available source.

Recent requests for new companies to be registered and operated through a local solicitor or auditor have been turned down.

The EG regulations were introduced at the end of 1977, two years after the launch of the offshore banking concept, to enable trading and service companies with business in the region to be incorporated in Bahrain, provided they did not compete in the local market.

There are some grey areas in this respect, and the propensity of EC banks to put up buildings and seek to let surplus space has increased local property-owners.

The "exemption" is from the provisions of the Commercial Companies Law, which require a majority Bahraini ownership or in the case of foreign branches, local sponsorship. The attractions are freedom from taxation, proximity to the Saudi market, good communications and a relaxed lifestyle—against which must be set the high cost of living and the rigours of the Gulf summer.

By the end of last month a total of 182 ECs had been registered, of which 21 have gone into voluntary liquidation. Among these was Citicorp

Its advisory and financial packaging services do not come cheap either, and Investcorp recently lost out to Gulf International Bank and Chase in bidding to carry out the valuation of Gulf Air, before privatisation.

The six companies listed are not the only ones who speculated in shares, but they incurred the heaviest losses following successive write-offs on post-dated cheques and on

overdue cheques and on investments.

Al Jazira, which has not yet

published its 1984 results, does

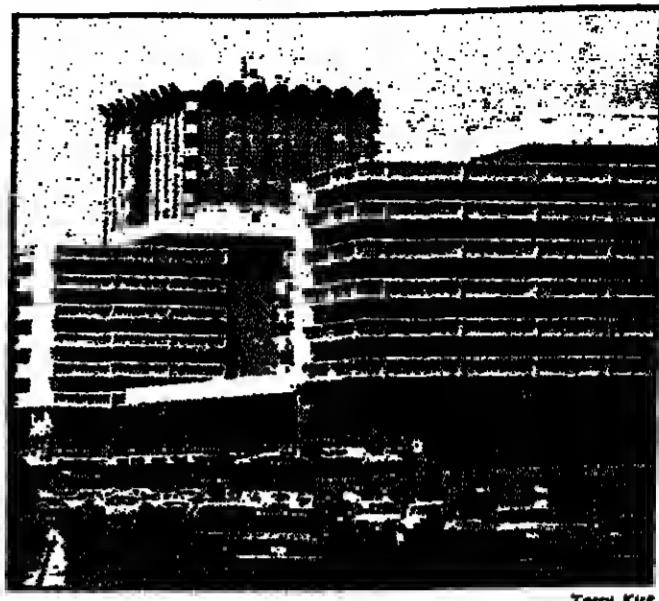
have a contracting operation

but it is hard to see it competing successfully for the dwindling

### Offshore investment companies

Company	Profit (loss)	Net worth
	(US\$m)	(US\$m)
Al-Jazira Contracting and Investment Company EG	2.3 (38.5)	n.a. 68 40 n.a.
Arab International Development Company EC	7.6 (10.0)	(8.96) 35 26 17
Pearl Investment Company EG	29.8 (23.8)	(44.9) 162 158 112
Gulf Investment Company EC	40.0 (56.9)	(68.3) 384 304 241
Gulf Consolidated Services & Industries Company EC	3.0 (31.6)	(32.3) 162 131 65
Bahraini Kuwaiti Investment Group EC	42.2 (30.7)	(63.8) 192 161 98

Compiled by Mary Frings.



Terry Kirk  
Bahrain's capital, Manama, where many of the offshore investment companies have offices.

the availability of adequate financial support.

Interestingly, the auditors also state that a charge of \$33m in provisions directly against shareholders funds is "not in accordance with accepted accounting principles, which would charge this amount against income for the year," although they made no such comment on a similar move by a locally-incorporated OBU, Al Bahraini Arab African Bank (ALBAAB).

Although GCSI has a potentially rewarding contract from the Indian state of Uttar Pradesh, to manage a joint-venture fertiliser plant, the plant is not built yet and the company's best immediate prospect seems to lie in a merger with a partner in Ajman—or with a major oil strike there. The profitable disposal of a second-hand petrochemical plant in Puerto Rico seems questionable.

### Record low

The share prices of all these companies are at a record low on the Bahrain stockmarket—as indeed are those of much more solid domestic companies. Trading is very thin and Bank of Bahrain & Kuwait (BBK) shares which once sold at BD 35-50 in forward deals have recently changed hands at between BD 2 and BD 2.60; although it should be noted that successive bonus issues have diluted their value.

The establishment of a formal stock exchange in Bahrain, listing initially only domestic companies and ECs, has been under preparation for more than two years, and a report on its final stages was made to the Prime Minister last month.

If it gets the go-ahead now, it could be in operation as an independent corporation by the end of the year—but it remains to be seen whether it will restore investor confidence sufficiently to inject some life into secondary trading and promote the success of new issues.

**A straight line  
is the shortest distance between  
three or more points.**



**BAHRAIN**  
The Data Communications Centre of the Middle East

In Data Communications, Bahrain Telecommunications are able to supply standard operating speeds of 1200 bits to 56 Kbps and even higher if required.

Bahrain Telecommunications are able to supply modems and multiplexers for any application and can accommodate all recognised operating disciplines.

**Leased Channels:**—

A permanent data channel between two or more fixed points, hubbed in Bahrain, can be leased for your exclusive use for a fixed monthly charge, irrespective of usage. Such channels can be provided to carry:

• Data Transmission • Video Communications • Facsimile.

Charges depend on operating speeds and disciplines required in each particular application and cost-effectiveness increases with traffic levels.

**Packet Switching:**—

Arab and American firms already have active packet switches in Bahrain.

The Packet Switch converts information originating from a series of terminals into packets suitable for digital transmission through private networks. This permits significant economies in circuit planning.

This technique fully interconnects diverse telecommunications disciplines which would otherwise require individual networks.

Currently this includes:

• Host Computer • Word Processors • Teleprinter Terminals • Viewdata Terminals • Message Terminals.

For further information call us at:

MANAGER INTERNATIONAL SYSTEMS' LIAISON  
SUITE 200, 1000 LEONARD AVENUE,  
NEW YORK, N.Y. 10110.

TEL: 212 490 0810. TELEX 12094 or 622657

SALES MANAGER INTERNATIONAL  
BAHRAIN TELECOMMUNICATIONS CO.  
P.O. BOX 14,  
BAHRAIN, ARABIAN GULF.

TEL: 246212. TELEX 5760 STCCOM BN

**Arabia  
Middle East  
Corporate  
Communication**

&lt;p

## BAHRAIN 5

The sector is adjusting to a rapidly changing market

## Tremors and shocks

### Offshore Banking

MARY FRINGS

NO BANK has collapsed in Bahrain, or had its licence revoked. Not many financial centres around the world can say as much.

But the first-ever distress sale of a Bahrain offshore Banking Unit (OBU) when Arab Asian Bank was taken over in April by a minority shareholder, was a shock to the local banking community. Puzzlement followed, as the detention of its chief executive, Hussain Najadi, dragged into months without formal charges being laid.

Then came another shock when United Gulf Bank, also an OBU, let select groups of bankers know that it would be concentrating on investment activities in future, it planned to run down its loan portfolio, release up to half its 77 staff, and put its still uncompleted building up for sale.

Coming on top of a general malaise over the prospects of the oil market, political turbulence in the Middle East, a banking industry in difficulties and the build-up of bad debt, these two events caused a number of bankers to question the viability of their own operation.

#### Departure

They may even have wondered, as they added Security Pacific to the departure list and Barclays joined Midland in closing its dealing room, whether Bahrain as a banking centre was going down the drain.

The governor of the Bahrain Monetary Agency (central bank), Mr Abdullah Saif, says banks have to obtain an economic return wherever they are based, and retrenchment is superimposed by the business environment. He is confident that Bahrain has a useful long-term role to play, both as a regional centre and as a link in a global operation.

He comments: "There is still a good basic operation here, but the market is changing rapidly. Successful bank management must be innovative in extending the range and quality of services, making use of new technology, and finding new vehicles to facilitate the flow of funds between 'lenders' and borrowers. And we, as a supervisory authority, have to look at the prudent requirements."

The debt problem, he points out, is nothing new: two years

ago the concern was over concentration of risk, now it is over liquidity. This calls for a joint review of provisions, policy and supervision, auditors and management to ensure that banks build up adequate protection, even if that is achieved in some cases at the expense of profits.

The governor said the BMA had a legal responsibility to protect depositors and shareholders of its dinar-based local banks and a moral obligation to ensure that all banks in Bahrain were prudently and professionally run. "In a crisis, the action taken would depend on the nature of the problem, but prevention is better than cure."

A new departure for the BMA is the assumption of a degree of responsibility for the soundness and liquidity of branches of foreign banks, since they are a major component of the offshore market. After further consultation with the Bahrain Bankers Society, branches will be required to submit regular prudential information returns from the end of the year. The returns include a list of the largest bank and non-bank exposures.

At the same time, the BMA wishes to be seen to be fully responsible for its own offspring abroad, with the help of the host authorities. Over the past two months, senior staff members have travelled to London, Switzerland, Hong Kong, Singapore and Tokyo, calling on central banks and their branches, subsidiaries and affiliates of Bahrain-based banks to ensure the proper controls are in place.

At home, the BMA is agreeing individual lending limits with locally-incorporated banks, and the timescales for any necessary adjustments. This follows the formal introduction in January of legal limits amounting to 15 per cent of capital and reserves for loans to single borrowers and related entities, and 30 per cent to a bank's board of directors collectively.

Following applications from United Gulf Bank and Kuwait Asia Bank for permission to separate their banking and investment activities, consideration is being given to the creation of bank holding companies as a suitable structure for banks with a number of subsidiaries. This could result in a new type of licence. Another possibility is the establishment of unit trusts and mutual funds, to encourage the growth of a capital market.

Only a handful of banks, led by Arab Banking Corporation (ABC), Gulf International Bank

"A change of strategy" was

(GIB) and the Arab Investment Company (TAIC) are active bond traders, and local news items in the last year have revolved around the efforts made to ensure that banks build up adequate protection, even if that is achieved in some cases at the expense of profits.

This year, there has been a US\$150m FRN which ABC co-led with Société Générale, and a HK\$360m note led by Citicorp Hong Kong, Bank of China and Sun Hung Kai International Limited, to fund ABC's 75 per cent acquisition of Sun Hung Kai Bank.

#### Doorstep

ABC's aggressive move on to the doorstep of China brings it into the fold of direct and indirect subsidiaries to 14, among which Banco Andalucia of Spain has 194 domestic branches, a New York agency, a Grand Cayman branch and eight representative offices in the western hemisphere.

On its own account, ABC has five branches, four rep offices and four affiliates. The whole empire has been built up in under five years.

At least two OBUs are following the same route, on a more modest scale. Mr Katchadourian of the three-year-old Bahrain Middle East (BME) has started his portfolio with 40 per cent of a small Swiss bank and with the help of Morgan Stanley is now finalising the purchase of a US\$1.5m subsidiary, which will bring expertise in futures, commodity and fiduciary services.

Kuwait Asia bank, which recently reduced its board offices and foreign exchange activity, has investments in Hong Kong, Korea, the Philippines, Japan and New Zealand, and is opening a merchant bank in Melbourne.

If GIB seems timid in comparison, conservatism is part of its character as the "international bank of the seven Gulf states." Mr John Porter, an assistant general manager, comments that "our general low-risk, low-reward policy projects at this time to be very apt, and another banker who describes the market as being in a 'stormy' situation" clearly agrees.

GIB had a satisfactory first half, and expects to maintain its US\$75m asset level with 5 per cent up at year end. Although its syndication team was redeployed last year, GIB has still led-managed 15 credits totalling US\$600m in 1985, including a US\$1.5bn facility for the Kingdom of Sweden.

"A change of strategy" was

responsible for the release of five people at GIB's New York branch. With a smile, Mr Porter explains: "We want to be a real New York branch before it tries to take on the whole United States."

After the Arab banks, the US banks carry the most weight in the OBU market. Apart from Security Pacific and Continental Illinois, the only ones to have been those of one-man representative offices, although a number of OBUs have paraded down their operations.

The British banks, too are slimming down and holding on in the hope of a new boom in three to five years' time. Barclays officially closed its dealing room on July 11 and will reduce manpower by a third.

Midland took similar steps earlier in the year, as part of its global rationalisation, but it is opening a new representative office for MBG International Trade Services. This will specialise in export finance and credit risk insurance, with guarantee support from Lloyd's of London where cheaper ECGD is not available.

Lloyds and NatWest continue dealing and economising, although both have substantial corporate business in the region.

One concern is that if more banks scale down their dealing operations, competition in the market could become too many. Brokerage earned in 1984 was slightly down on the previous year, at US\$14.50m and well down on the US\$16.865m earned in 1982 before an adjustment in agreed rates. New volume discounts on foreign exchange transactions were introduced in April this year, with considerably less acrimony than over the previous change (September 1983).

In the last analysis, there are still 74 OBUs reporting to the BMA and assets have held up remarkably well around the US\$360m level. The latest figure (for April) was US\$1.617bn. What gives the market its basic stability is the presence of ABC and GIB (who between them hold nearly one third of the assets), and banks such as Citibank with a long-standing commitment to offshore banking.

As more offshore companies come in, and the insurance law which is now in the final stages of preparation is implemented, GIB could have a significant role to play as a regional insurance centre, although take-off is unlikely to be as spectacular as it was in the early days of offshore banking. If the growth curve is flatter perhaps it might be longer.

For direct insurers, the most obvious prospect is the Saudi market where the concept of insurance is not officially recognised and no contractual framework exists for the local registration of underwriters and agents. But many adventurers have lost their shirts in Saudi

Arabia, and establishing a viable operation from offshore requires a high degree of both local knowledge and technical expertise.

There is also the possibility, albeit a distant one, that the abutters will come down on these companies which are not 100 per cent Saudi-owned.

Onshore, the potential for expansion is limited. Gross premium income in 1983, according to Bahrain's Ministry of Commerce, amounted to only US\$8m, and the figure is unlikely to have grown in 1984.

There are 10 insurance companies operating in Bahrain's domestic market, but three-quarters of gross premiums are collected by the five "nationals" which are incorporated locally. These five have a monopoly on government-related business, even though their retentions may be minimal.

The privilege is jealously guarded, and Bahrain Kuwait Insurance Company complained bitterly in its 1984 report about "master-minds in offshore broking offices and exempt companies" who seemed to be knocking in.

Last year was clearly a trying one, because of "harmful

### Locally-incorporated Bahrain OBUs

(Ranked by size of assets at December 31 1984 in US\$bn)  
(Does not include investment banks, or the OBUs of local commercial banks)

	Assets ex contra	Total equity	Net profit (loss)	Reported provisions
Arab Banking Corporation	11,055	1,114	110.0	45.0
Gulf International Bank	7,419	580	63.9	n.a.
ARLABANK International	1,853	245	26.0	11.1
ALBAAB	1,270	129*	15.8	+
Gulf Riyad Bank	1,186	61‡	5.1	3.5
United Gulf Bank	1,126	246	(5.4)	26.7
ALURAF Arab Islamic Bank	613	58	3.2	2.0
Arab Asian Bank	(1983 assets US\$605m 1984 not available)			
Kuwait Asia Bank	574	121	5.3	2.8
BAI (M.E.)	475	25	2.7	0.8
Eurolife M.E. Bank	446	157	0.7	3.0
European Arab Bank (M.E.)	277	15	0.3	0.2
Bahrain International Bank	294	198	11.0	6.4
Masraf Faisla Al Islami	256	24	2.6	—
Frab-Bank (M.E.)	247	14	0.6	1.2

\* Plus \$20m subordinated loan with \$50m of new capital to be subscribed in 1985.

† In addition to undisclosed specific charges against income, \$1.7m was transferred from the general reserve to loan loss provision.

‡ Includes SR 85m subordinated loan on which interest is paid at market rates.

Compiled by Mary Frings



Gulf International Bank's head office in Manama. Terry Kork

## Insurance upturn expected

### Arig

MARY FRINGS

Arabia, and establishing a viable operation from offshore requires a high degree of both local knowledge and technical expertise.

There is also the possibility, albeit a distant one, that the abutters will come down on these companies which are not 100 per cent Saudi-owned.

Onshore, the potential for expansion is limited. Gross premium income in 1983, according to Bahrain's Ministry of Commerce, amounted to only US\$8m, and the figure is unlikely to have grown in 1984.

There are 10 insurance companies operating in Bahrain's domestic market, but three-quarters of gross premiums are collected by the five "nationals" which are incorporated locally. These five have a monopoly on government-related business, even though their retentions may be minimal.

The privilege is jealously guarded, and Bahrain Kuwait Insurance Company complained bitterly in its 1984 report about "master-minds in offshore broking offices and exempt companies" who seemed to be knocking in.

Last year was clearly a trying one, because of "harmful

irresponsible rate-cutting" and difficulties in obtaining reinsurance cover in unprofitable motor lines. Four of the five locally-incorporated companies managed to show a positive result overall, but Al Ahlia, which still had to publish its results at the time of writing, was expected to show a substantial loss.

1984 report, just over 35 per cent of ARIG's business was drawn from the Arab world, 20 per cent from Asia, 15 per cent from Europe and 13 per cent from North America. Gross premiums increased by 10.7 per cent to \$93.4m, of which \$83.6m was retained, but net income fell sharply from \$13.7m to \$2.8m.

The deterioration in performance was attributed to increased underwriting losses (from \$3.5m to \$7.6m), related to treaty business in property and marine lines, and to lower investment income (from \$28.7m to \$20.1m).

However, the leadership vacuum has now been filled with the appointment of Nooruddin A. Nooruddin, a former banker, as general manager, and the directors say in their report that ARIG entered 1985 with more confidence.

A stronger management structure is in place and better technical capabilities have been acquired. This, coupled with an expected improvement in market conditions, should make it possible for the company to achieve better results.

## Quest for quality business

### Domestic Banking

MARY FRINGS

BALANCE-SHEET growth has always been a cause for congratulation in Bahrain's onshore commercial banking community. But perceptions are changing and bigger is not necessarily better in an economic climate described in annual reports either as dull, constrained, difficult or "challenging."

According to Mr Hasan Juma, general manager of National Bank of Bahrain (NBB): "If a bank can reduce its portfolio without affecting profitability, that is an achievement."

So he is happy with a consolidated interim result which shows a 5.4 per cent decrease in total assets to BD 604m (\$1.6bn) and an 8 per cent increase in net profit to BD 6.7m. Loan loss provisions are charged against income only at year-end.

Loans, advances and overdrafts were reduced by 13 per cent which together with a useful 8.1 per cent interest rate on savings and deposit accounts enabled NBB to cut its interbank borrowings by 14 per cent. But a less satisfactory development was a recession-induced 31 per cent drop in off-balance sheet letter of credit and guarantee business.

Because of its Kuwaiti branch operation, which is understood to represent close to one third of its consolidated assets of over \$2bn, the joint-venture Bank of Bahrain and Kuwait (BBK), in neither case is the OBU run as a separate unit. NBB has a small and admittedly struggling branch in Abu Dhabi, while BBK's last annual report seems to take the line that the least said about its Kuwait branch the better.

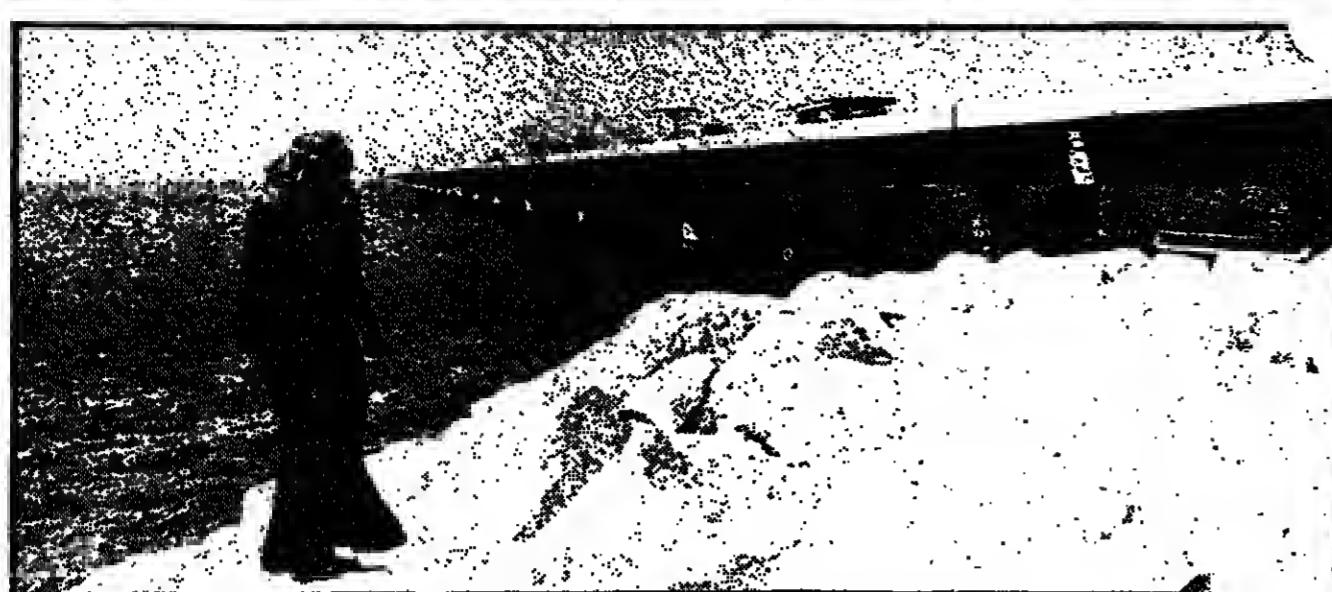
Although both BBK and its 49 per cent government-owned rival have an off-shore banking licence in addition to their Full Commercial Bank (FCB), in neither case is the OBU run as a separate unit. NBB has a small and admittedly struggling branch in Abu Dhabi, while BBK's last annual report seems to take the line that the least said about its Kuwait branch the better.

### Bahrain's domestic banks

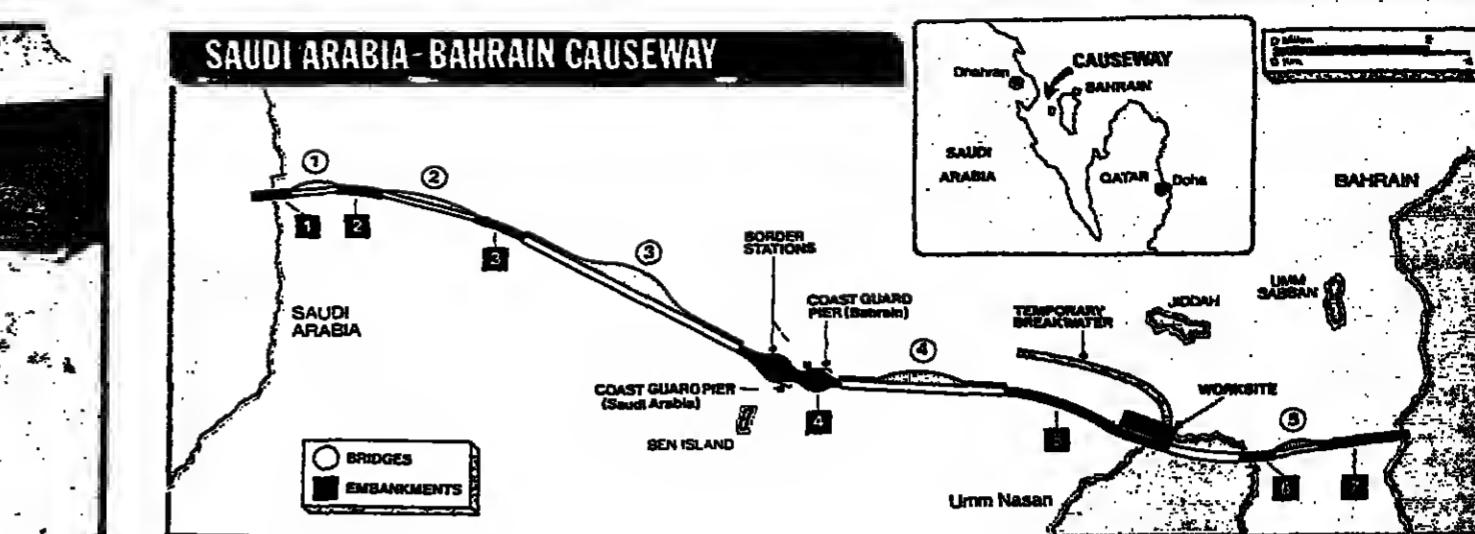
Ranked by size of assets on December 31 1984 (in BDm (BD=\$2.65)

	Assets	Contras	Advances	Net profit (loss)
National Bank of Bahrain*	369.9	203.2	178.2	10.3
Bank of Bahrain and Kuwait*	298.4	59.0	179.3	10.1
Al Ahli Commercial Bank	158.4	58.5	99.4	2.4
Standard Chartered*	138.6	38.2	70.8	1.8
British Bank of the ME*	101.6	26.9	73.0	2.3
United Bank	45.8	6.6	18.2	0.7
Bahrain Islamic Bank	42.9	4.3	26.7	3.0
Habib Bank*	31.8	2.6	11.5	6.16
Bank Mellat Iran	30.8	0.1	25.6	0.06
Grindlays Bahrain	30.5	22.3	12.9	

## BAHRAIN 6



The 26 kilometre causeway is expected to open on National Day, in December



## The link with Saudi Arabia

ON APRIL 11 this year, the last gap in the \$40m-a-mile road link between Bahrain and Saudi Arabia was bridged.

Before a large gathering of dignitaries on the Bahrain side of the massive bow, a gaily decorated box girder was swung into place, a red carpet was rolled out and Bahrain's prime Minister walked across, accompanied by Mr Mohammed Albulbul, the Saudi Finance Minister.

For the main span, still unprotected by balustrades and a vertiginous 28 metres above sea level, the Bahraini coastline merges into the dust haze but the huge desalination plant and highrise office blocks on the Saudi shore look very close.

Since February, access to the site has been restricted in preparation for the link-up. There are no more jolies for wives, children and friends of supervisory staff, and no sightseer gets through the security gate at Jassa without high-level official authorisation. Ballast Nedam has always run a "tight ship," with no alcohol allowed anywhere on the worksite or in the labour camp.

As far as the main causeway contract is concerned, there is a lot of work still to be done, but Mr Ulf Hansen, chief engineer for Saudi Danish Consultants, says the job is running below budget and ahead of time. Priority is being given to the border island facilities, which now feature panoramic restaurant towers on either side.

Barriers accidents, the opening ceremony will be held on Bahrain's National Day, December

Mary Frings discusses the \$40m-a-mile road link and looks at its impact on Bahraini society and the economy

bar 16, rather than on the contractual completion date nearly five weeks later.

Although the causeway will be open for official traffic before the end of the year, it is not yet clear when private and commercial vehicles will be able to use it. Only the first phase of the feeder road system will be completed, and the border stations will not be ready for another four months.

It might be possible to set up temporary border stations, suggests Sheikh Ibrahim Abdulla Khalifa, the project co-ordinator for Bahrain's Ministry of Development and Industry, but that decision will be up to the governments on either side. A bi-lateral Causeway Authority to be responsible for operation and maintenance will be formed soon.

Bahrain's Cabinet has delegated a committee headed by the Minister of the Interior to look into all the security aspects, and customs and immigration officials are busy trying to work out how to carry out

all the normal border checks on vehicles, baggage and freight without causing a log-jam.

A Saudi official has estimated the time needed to pass through the two customs and immigration posts as a minimum of 90 minutes, but Mr Khalil Motawa, Bahrain's Director of Customs, says that on his side the aim is to expedite procedures so that vehicles do not stay longer than 15 minutes, depending on the volume of traffic.

The original feasibility study projected two-way traffic flow by 1990 of 30,000 cars a day, 2,037 light goods vehicles and 873 heavy trucks. Mr Motawa regards those figures as exaggerated and is basing his studies on 250 vehicles an hour, rising to 500 at peak periods.

Some of the traffic might not cross the border at all. If toll charges are not prohibitive, it might become popular among the drivers to use the island speed route, but it is thought that the much improved internal road system will be able to handle the extra cars.

"We have not ruled that out," says Mr Yousef Shirawi, the Minister for Development and Industry. "We are making changes in the traffic flow system to allow a return before the boundary — after all, some might forget his passport. But we will be guided by experience. We don't want to produce a cast-iron policy and get stuck with it."

Initially at least, cross-border travel will be restricted to citizens of the Gulf Co-operation Council (GCC) and expatriates with the requisite visas. The rules will be no different from those governing entry by air.

Although some people in Bahrain hope that after a 6-12 month trial period, expatriates with residence permits may be allowed to drive across as freely as GCC citizens, with a simple passport inspection, the signs are that Saudi Arabia has no intention of relaxing its visa requirements.

The "park and ride" idea aimed at reducing both congestion and possible drunken driving on Bahrain's roads has been dropped. The laws against drinking and driving are "adequate," according to one government official, and hover on the 10 km of new or upgraded approach roads will ensure smooth transition into smooth roads into town. Trucks and buses will drive a restricted route, but it is thought that the much improved internal road system will be able to handle the extra cars.

Project supervisor: Saudi-Danish Consultants (Al-Muhandis Nizam Kurdi, Christiani & Nielsen A/S, Kampsax International). Client: Ministry of Finance, Saudi Arabia.

Total cost of contracts 14: \$900m.

Contract 1 (causeway): Awarded in 1981 to Bahrain National Group (BNG) on their alternative bridge design; completion January 20, 1986. Includes seven embankments (12.5km), five bridges (12.5km), and a 660,000 sq m island for the two border stations. Cost \$564m, raised to \$600m by various provisions.

Contract 2 (border stations): Awarded in August 1984 to BNG; completion April 26, 1986. Cost \$100m. A supplementary contract for tower restaurants (90m to the top of the flagpole) on each side was awarded on May 18, 1985, for completion October 17, 1986. The original contract covers 49 buildings for customs, immigration, health, civil defence, etc, plus two 230 cum a day desalination plants and two sewage treatment plants.

Contract 3 (Saudi approach roads): Awarded in April 1983, to Al Kobrai of Saudi Arabia; completion in 20 months. Includes 35km of motorway with seven interchanges.

Contract 4 (Bahrain approach roads): Awarded in April 1983 to Nasir bin Hizza and Bros of Saudi Arabia, with BNG as sub-contractor for the bridges. Includes 10km of motorway with three interchanges.

The idea was revived at intervals, with the initiative coming first from one side, then from the other. The devout and conservative King Faisal is thought to have back-pedalled to some extent, fearing the moral erosion which might result from closer contact with a more liberal neighbour.

The first real progress was made in 1976 under King Khalid, and a committee was

## The Causeway means Bahrain is no longer an island

THE ECONOMIC impact of the causeway gives rise to endless discussion but this is really a side-issue. Its primary purpose is to create a physical link with Saudi Arabia which will protect Bahrain from predators and guarantee the stability of the Khalifa regime.

Today, Bahrain has ceased to be an island, and if that means some loss of independence, so be it. In the words of one senior Bahraini: "What independence did we have anyway?"

The idea of a life-line to Saudi Arabia was born just over 30 years ago during a visit to Bahrain of King Saad bin Abdul Aziz. It is significant that the Fifties were years of internal dissension, marked by conflicts between the Sunnis and Shias communities and a subsequent joining of forces to demand political reform.

Contract 3 (Saudi approach roads): Awarded in April 1983 to Al Kobrai of Saudi Arabia; completion in 20 months. Includes 35km of motorway with seven interchanges.

Contract 4 (Bahrain approach roads): Awarded in April 1983 to Nasir bin Hizza and Bros of Saudi Arabia, with BNG as sub-contractor for the bridges. Includes 10km of motorway with three interchanges.

The idea was revived at intervals, with the initiative coming first from one side, then from the other. The devout and conservative King Faisal is thought to have back-pedalled to some extent, fearing the moral erosion which might result from closer contact with a more liberal neighbour.

The first real progress was made in 1976 under King Khalid, and a committee was

example, can be delivered more cheaply and efficiently by road.

Secondly, it will open up employment possibilities in the Eastern Province industrial zones, since finding jobs for Bahrain's educated young is becoming one of the big challenges of the future.

Thirdly, it will give Bahraini traders access to a bigger market and encourage healthy competition. Already the Chambers of Commerce on either side have looked into the possibility of recognised agents making joint purchases from manufacturers of cars, appliances and food products.

The early outcry from some traders fearing loss of business or a serious squeeze on profit margins seems to have died down. In the recession, profit margins have fallen anyway, and manufacturers are unlikely to make regular trips across the causeway just to shop at a supermarket.

They might be able to buy videos and electronic goods more cheaply in Saudi Arabia, where duty is only 4 per cent — but imported goods are not covered by Gulf Common Market provisions.

By the time the buyer had paid another 10 per cent in duty at the Bahrain customs checkpoint, he would not have much of a bargain.

If the development goes ahead visitors will meet Haroun Al Rashid and Sindabab instead of Mickey Mouse

## A \$180m tourist attraction

Zallaq project  
MARY FRINGS

IT TAKES confidence to put a \$170-\$180m price-tag on a Gulf leisure development in these troubled times, and confidence in the viability of an expensive tourist resort on a two-and-a-half mile strip of Bahrain's west coast seems to be less than exuberant in business and government circles.

As a concept, the Zallaq project has everything: a luxury hotel complex on a man-made island, beach villas, chalets and condominiums, a marina with catering and boat maintenance facilities, swimming pools, tennis courts, health club, beauty parlour, a children's zoo, aviary, aquarium, funfair and theme park, plus lots of greenery and flowing water.

Possibly an air-conditioned monorail to carry guests from one resort area to another, or as far as the neighbouring Al Areen Wildlife Sanctuary.

Although the sea is shallow for some distance offshore, the dredging of landfill to create the island and breakwaters would cut a channel for the approach of sizeable yachts.

## Disneyworld

Even the project's harshest critics concede that an Arab version of Disneyworld would be popular locally, although the promoters are rather pained by references to anything so typically American. They prefer to call their theme park a Heritage Park, where visitors can experience characters such as Haroun Al Rashid and Sindabab instead of Mickey Mouse and Donald Duck.

The critics also concede the need for a private beach where families can relax in pleasant surroundings, since none of the hotels has one. But they question whether it makes sense to build another five-star hotel, when the Hilton, Sheraton, Holiday Inn, Diplomat and Delmon are all struggling for business. At weekends, it is the more moderately priced hotels which are comparatively crowded.

To understand tourism pattern, and the habit of visiting businesses for staying no more than one night, is a major problem facing the ovoidly-formed Supreme Council for Tourism,

headed by Mr Tariq Almoayyed, the Minister of Information.

His first priority is to "sell" Bahrain to the Gulf holiday-maker, especially in the prevailing climate of insecurity about international travel. More than 154,000 Gulf nationals came to Bahrain "for tourism" last year, and Mr Almoayyed believes the number will multiply once whole families can be packed into cars and driven across the Saudi-Bahrain causeway.

Efforts to attract transit passengers through Bahrain Airport for two-to-three day stopovers (with hotel packages averaging \$30 a day), have brought in only a trickle of trade, and international package tours are rare indeed. The truth is that there is not a lot to come for, apart from hotel entertainments and swimming pools.

Possibly an air-conditioned monorail to carry guests from one resort area to another, or as far as the neighbouring Al Areen Wildlife Sanctuary.

It has already opened a small

but fascinating exhibition of scenes of traditional life and historical photographs in the restored Law Courts building, but unfortunately the exhibition is not well patronised. A new art gallery and museum complex is being built at a cost of \$35m, and old forts and houses are being preserved.

## Theme park

Local people would undoubtedly flock in much greater numbers to Zallaq's funfair and theme park, but to ensure profitability the project is thought to need a hotel and 120,000 staying guests a year, for a minimum of three room-nights.

Given the high cost of air travel and Bahrain's fairly restrictive immigration policy, Disneyworld, Zallaq, is unlikely to rate very highly with international tour operators who are also offering Disneyworld, Florida. So its success seems to hang on being able to sell enough room-nights to those elusive transit passengers, and

above all, to families around the Gulf.

No further steps will be taken until the Cabinet gives its blessing, even though no government investment is involved. The Cabinet could accept or reject the whole concept or approve only a phased development, which would mean building the theme park and leisure centre, and postponing the hotel and marina.

In that case there might have to be a rethink on the financing structure, but under the original plan at least one third of the project should come from equity and the rest from commercial loans.

The development company's financial consultant, Dr Wolfgang Fahrenkamp, is understood to be in discussion with three international banks who will guarantee to arrange a loan package if equity contributions reach at least BD 20m (\$53m).

Pending government approval, a private placement memorandum is under preparation for issue in August.

## Facts and figures about Zallaq

Zallaq Tourism and Development Company (under formation): Authorised capital BD 40m (\$108m) of which BD 500,000 is issued and paid up. Foundations shareholders: Uniraco WLL, Transite Gulf WLL (both members of the Uniraco Group) and Projects SA. Local Gulf and international investors will be invited to participate.

Object: the funding shareholders were given exclusive rights to form a development company for a resort project in Bahrain, and a 25-year lease on a 4km strip of foreshore owned by the Central Municipal Council. Chairman: Sheikh Ibrahim bin Hamad Al Khalifa, member of Bahrain's ruling family and chairman of Projects Group. Also vice-chairman of two locally-incorporated banks.

Vice-chairman: Mr Mohamed Zubair, a director of Uniraco Group (to which there are important Al Khalifa family interests). Project managers: Alistair McCowan & Partners, a London-based engineering, architecture and construction firm. A division of Alison & Hutchinson & Partners of Edinburgh.

Financial co-ordinator: Dr Wolfgang Fahrenkamp, a Munich investment consultant. Managing and general contractor: Tarmac Versas Ltd of UK in joint venture with Bahraini contractor Abdulla A. Naser. Tarmac will take a 7.5 per cent equity stake in the development company. Estimated construction period: three years.

## THE LONG ARM OF BALCO:

## ALUMINIUM ON THE GO!



We put a premium on prompt delivery of top quality aluminium products. BALCO markets 80% of ALBA's annual output of some 177,000 tonnes of primary aluminium to 23 countries worldwide.

We supply primary aluminium Extrusion billets, Standard/Teal Ingots, Rolling Ingots and Atomised Powder. Consistently fast delivery, top quality products — our competitive edge. Simply telex 9110 BALCO BN or call us on Bahrain 234164.

Balco

P.O. Box 20079

Bahrain

Telephone: 234164

Telex: 9110 BALCO BN

Cable: Balco

C.R. No: 8232

مكتب: بالكو

البحرين

تلفون: ٢٣٤١٦٤

fax: ٩١١٠-٩١١٧

مكتب: بالكو

محل تجاري: ٨٢٢٢

الشركة البحرينية لسوق الالمنيوم ش.م.ب (للي)

Bahrain Saudi Aluminium Marketing Co. B.S.C. (Closed)

BALCO — big enough to handle any aluminium requirement. Small enough to do it now.

